Portageville, Missouri

Independent Auditors' Report and Consolidated Financial Statements with Supplementary Information

> For the Years Ended December 31, 2020 and 2019

Portageville, Missouri

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JARRED, GILMORE & PHILLIPS, PA

CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT

Board of Directors Delta Area Economic Opportunity Corporation Portageville, Missouri

Report on the Consolidated financial statements

We have audited the accompanying consolidated financial statements of Delta Area Economic Opportunity Corporation (a nonprofit organization), which comprise the statements of financial position as of December 31, 2020 and 2019, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Delta Area Economic Opportunity Corporation as of December 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Other Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. The combining schedule of activities (presented on Pages 21-35) is prepared for additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The supplementary schedules (presented on pages 36 to 42) are presented for purposes of additional analysis as required by grantors and are not a required part of the consolidated financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the consolidated financial statements, and, accordingly, we express no opinion on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated August 20, 2021, on our consideration of Delta Area Economic Opportunity Corporation' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Delta Area Economic Opportunity Corporation' internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Delta Area Economic Opportunity Corporation' internal control over financial reporting and compliance.

JARRED, GILMORE & PHILLIPS, PA

Jarrea, Gilnow : Frillips, PA

Certified Public Accountants

August 20, 2021 Chanute, Kansas

Portageville, Missouri Consolidated Statements of Financial Position December 31, 2020 and 2019

	2020	2019
ASSETS		
Current Assets		
Cash and Cash Equivalents	\$ 2,752,679.69	\$ 2,900,174.45
Accounts Receivable, Net	2,574,144.45	1,726,569.76
Promises to Give, Net - Current	-	44,687.02
Prepaid Expenses	198,992.42	186,289.36
Inventory	 10,606.53	18,549.20
Total Current Assets	 5,536,423.09	 4,876,269.79
Capital Assets, Net	 16,851,255.36	 16,047,831.97
TOTAL ASSETS	\$ 22,387,678.45	\$ 20,924,101.76
LIABILITIES		
Liabilities		
Current Liabilities		
Accounts Payable	\$ 1,350,362.85	\$ 1,166,367.58
Accrued Annual Leave	235,525.21	90,806.47
Accrued Payroll and Withholdings	511,991.22	419,001.16
Refundable Grant Advances	1,830,043.03	1,661,155.61
Accrued Interest	8,495.37	3,187.90
Current Portion of Long-Term Debt	114,617.96	113,079.26
Total Current Liabilities	4,051,035.64	3,453,597.98
Long-Term Liabilities		
Notes Payable	1,749,646.93	1,846,801.91
Less: Current Portion	(114,617.96)	(113,079.26)
Total Long-Term Liabilities	1,635,028.97	1,733,722.65
TOTAL LIABILITIES	 5,686,064.61	 5,187,320.63
NET ASSETS		
Without Donor Restrictions	16,446,634.57	15,539,790.11
With Donor Restrictions	 254,979.27	 196,991.02
TOTAL NET ASSETS	 16,701,613.84	15,736,781.13
TOTAL LIABILITIES AND NET ASSETS	\$ 22,387,678.45	\$ 20,924,101.76

Portageville, Missouri

Consolidated Statements of Activities For the Years Ended December 31, 2020 and 2019

CHANGES IN NET ASSETS		2020	2019
Changes in Net Assets without Donor Restrictions			
Support and Revenues			
Contributions	\$	23,216,798.75	\$ 21,548,129.62
Program Fee Income		110,395.23	93,963.93
Housing Rent		527,003.79	516,447.98
Reimbursements		63,666.81	1,511.99
Other Income		204,203.31	64,987.21
Interest Income		4,333.43	6,047.75
Gain (Loss) on Sale of Assets		31,264.87	-
Total Support and Revenues without Donor Restrictio	1	24,157,666.19	22,231,088.48
Expenses			
Program Services			
Early Childhood		15,550,531.15	14,755,645.48
Community Services		1,180,604.74	1,021,098.50
Weatherization Services		543,109.01	493,678.55
Energy Assistance		3,004,958.15	2,581,245.37
Emergency Services		88,683.73	231,698.85
Housing Services		1,435,345.97	1,228,691.21
Supporting Activities			
General and Administration		1,505,479.81	2,168,807.28
Fundraising		67,274.32	137,702.91
Total Expenses		23,375,986.88	22,618,568.15
Net Assets Released From Restrictions			
through Satisfaction of Program Restrictions		125,165.15	165,343.35
Increase (Decrease) in Net Assets without Donor Restriction	1	906,844.46	(222,136.32)
Changes in Net Assets with Donor Restrictions			
Support:		45450000	44 - 00 - 00
Contributions		154,792.39	115,805.98
Gain (Loss) on Sale of Assets		28,361.01	10,697.76
Net Assets Released From Restrictions			
Through Satisfaction of Program Restrictions		(125,165.15)	(165,343.35)
Increase (Decrease) in Net Assets with Donor Restrictions		57,988.25	 (38,839.61)
Increase (Decrease) in Net Assets		964,832.71	(260,975.93)
Net Assets - Beginning of the Year		15,736,781.13	 15,997,757.06
Net Assets - End of the Year	\$	16,701,613.84	\$ 15,736,781.13

Portageville, Missouri Consolidated Statement of Functional Expenses For the Year Ended December 31, 2020

			Progra	m Services			_	-		
		Community	Weatherization	Energy	Emergency	Housing	Total	General and		Total Organization
	Early Childhood	Services	Services	Assistance	Services	Services	Program Services	Administration	Fundraising	Services
Salaries & Wages	\$ 7,196,089.14	•	•		\$ 26,381.76		\$ 8,169,548.38	\$ 1,025,181.10	\$ 45,811.55	\$ 9,240,541.03
Fringe Benefits	3,486,521.08	202,806.21	58,225.89	73,194.44	10,955.18	72,586.69	3,904,289.49	29,877.50	1,335.11	3,935,502.10
Advertising	11,687.36	1,206.80	716.56	-	-	3,950.31	17,561.03	5,011.32	223.94	22,796.29
Board Expense	-	-	-	-	-	185.50	185.50	3,302.95	147.60	3,636.05
Building Maintenance & I	256,562.62	28,854.10	573.24	8,061.25	182.15	36,888.39	331,121.75	27,483.82	1,228.15	359,833.72
Client Assistance & Progr	1,377,106.97	393,454.31	272,010.26	2,701,409.02	44,419.73	545,403.29	5,333,803.58	2,035.45	90.96	5,335,929.99
Computer Software	11,828.92	515.61	114.58	143.22	229.16	85.94	12,917.43	608.31	27.18	13,552.92
Contractual	75,026.59	6,247.02	703.57	3,788.10	717.59	142,074.74	228,557.61	22,174.47	990.89	251,722.97
Depreciation Expense	639,925.00	5,482.99	4,706.53	-	-	76,840.53	726,955.05	93,681.15	4,186.26	824,822.46
Dues & Subscriptions	33,869.71	1,613.49	-	-	-	102.18	35,585.38	17,658.57	789.10	54,033.05
Equipment - Small	61,705.89	16,736.07	497.27	16,026.97	720.48	18,414.32	114,101.00	4,059.21	181.39	118,341.60
Interest Expense	-	-	-	-	-	48,891.35	48,891.35	5,272.95	235.63	54,399.93
Occupancy	1,283,387.01	29,269.93	10,861.74	17,633.08	578.21	130,894.89	1,472,624.86	46,932.04	2,097.22	1,521,654.12
Supplies	834,857.63	65,318.76	21,638.54	14,770.94	(648.48)	141,666.75	1,077,604.14	141,368.57	6,317.24	1,225,289.95
Training	125,948.60	76.08	6,095.00	21.73	-	1,470.98	133,612.39	12,367.33	552.65	146,532.37
Travel	148,201.11	14,550.71	4,461.00	3,590.92	5,106.83	6,229.92	182,140.49	63,294.87	2,828.41	248,263.77
Miscellaneous Expense	7,813.52	594.49	60.55	25.70	41.12	5,197.94	13,733.32	5,170.20	231.04	19,134.56
Total Expenses	\$ 15,550,531.15	\$ 1,180,604.74	\$ 543,109.01	\$ 3,004,958.15	\$ 88,683.73	\$ 1,435,345.97	\$21,803,232.75	\$ 1,505,479.81	\$ 67,274.32	\$ 23,375,986.88

Portageville, Missouri Consolidated Statement of Functional Expenses For the Year Ended December 31, 2019

		Program Services										Supportin			
		Community	Weatherization		Energy		Emergency	Housing		Total		General and			Total Organization
	Early Childhood	Services	Servi	ces	Assistance		Services	Services		Program Services	Ac	lministration	Fı	undraising	Services
Salaries & Wages	\$ 7,066,116.16	\$ 366,624.82	\$ 145,	170.92	\$ 189,547.78	\$	125,062.31	\$	172,449.93	\$ 8,064,971.92	\$	772,287.64	\$	46,335.04	\$ 8,883,594.60
Fringe Benefits	3,081,457.23	185,451.15	58,	606.44	83,714.85		59,368.34		83,510.44	3,552,108.45		255,580.22		15,333.79	3,823,022.46
Advertising	4,198.89	1,259.25		458.10	-		-		6,377.42	12,293.66		2,641.66		158.49	15,093.81
Board Expense	-	-		-	-		-		-	-		5,262.51		315.73	5,578.24
Building Maintenance & I	284,554.10	26,812.12	1,	330.27	926.18		2,821.93		53,880.06	370,324.66		94,323.01		5,658.98	470,306.65
Client Assistance & Progr	1,650,361.11	314,440.34	232,	738.16	2,274,197.14		4,156.64		456,092.82	4,931,986.21		1,267.67		76.05	4,933,329.93
Computer Software	11,037.65	497.41		110.54	138.17		221.07		82.90	12,087.74		590.57		35.43	12,713.74
Contractual	134,773.81	1,875.68	5,	971.18	3,370.87		533.97		159,927.74	306,453.25		26,212.01		1,572.61	334,237.87
Depreciation Expense	-	-		-	-		-		90,886.43	90,886.43		790,475.83		47,425.20	928,787.46
Dues & Subscriptions	26,550.81	438.00		16.53	-		404.45		-	27,409.79		12,812.79		768.71	40,991.29
Equipment - Small	31,159.81	558.46		254.16	1,481.00		2,895.92		183.17	36,532.52		2,385.90		143.14	39,061.56
Interest Expense	-	-		-	-		-		35,772.52	35,772.52		22,621.42		1,357.19	59,751.13
Occupancy	1,286,947.98	27,751.18	10,	395.18	18,388.71		18,479.85		146,902.80	1,508,865.70		42,435.67		2,666.22	1,553,967.59
Supplies	722,731.72	63,569.83	11,	825.97	5,604.48		7,670.24		14,710.25	826,112.49		82,734.29		5,906.41	914,753.19
Training	141,088.13	2,089.66	7,	905.00	-		559.69		3,390.09	155,032.57		6,363.34		381.77	161,777.68
Travel	301,263.25	29,338.11	18,	745.10	3,847.44		11,778.61		8,288.87	373,261.38		8,074.65		7,004.04	388,340.07
Miscellaneous Expense	13,404.83	392.49		151.00	28.75		(2,254.17)		(3,764.23)	7,958.67		42,738.10		2,564.11	53,260.88
Total Expenses	\$ 14,755,645.48	\$ 1,021,098.50	\$ 493,	678.55	\$ 2,581,245.37	\$	231,698.85	\$	1,228,691.21	\$ 20,312,057.96	\$	2,168,807.28	\$	137,702.91	\$ 22,618,568.15

Portageville, Missouri

Consolidated Statements of Cash Flows For the Years Ended December 31, 2020 and 2019

CASH FLOWS FROM OPERATING ACTIVITIES		2020		2019
Increase (Decrease) in Net Assets	\$	964,832.71	\$	(260,975.93)
Adjustments to Reconcile Change in Net Assets to Net		·	Ψ	(200,510.50)
by Operating Activities	Cabi	11011404		
Depreciation Expense		824,822.46		928,787.46
(Gain) Loss of Sale of Assets		(59,625.88)		(10,697.76)
(Increase) Decrease in Grant and Contracts Receivab		(847,574.69)		(231,307.30)
(Increase) Decrease in Promises to Give		44,687.02		46,688.13
(Increase) Decrease in Prepaid Expense		(12,703.06)		(23,028.05)
(Increase) Decrease in Inventory		7,942.67		(3,235.96)
Increase (Decrease) in Accounts Payable		183,995.27		732,716.37
Increase (Decrease) in Accrued Annual Leave		144,718.74		20,708.69
Increase (Decrease) in Accrued Payroll Withholdings		92,990.06		92,655.01
Increase (Decrease) in Refundable Grant Advances		168,887.42		(855,773.75)
Increase (Decrease) in Accrued Interest		5,307.47		(714.45)
Net Cash Provided by (Used in) Operating Activities		1,518,280.19		435,822.46
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for Purchase of Capital Assets		(1,672,382.95)		(362,677.93)
Proceeds from the Sale of Capital Assets		103,762.98		10,697.76
Net Cash Provided by (Used in) Investing Activities		(1,568,619.97)		(351,980.17)
CASH FLOWS FROM FINANCING ACTIVITIES				
Principal Payments on Line of Credit		(303,820.81)		(200,000.00)
Proceeds from the Line of Credit		303,820.81		200,000.00
Principal Payments on Long-Term Debt		(116,553.98)		(645,208.10)
Proceeds from the Issuance of Long-Term Debt		19,399.00		112,704.49
Net Cash Provided by (Used in) Financing Activities		(97,154.98)		(532,503.61)
Net Increase (Decrease) in Cash and Cash Equivalents		(147,494.76)		(448,661.32)
Cash and Cash Equivalents, Beginning of the Year		2,900,174.45		3,348,835.77
Cash and Cash Equivalents, End of the Year	\$	2,752,679.69	\$	2,900,174.45
pplemental Information:				
Cash Paid for Interest	\$	76,304.60	\$	60,465.58
				, -

Portageville, Missouri
Notes to the Consolidated Financial Statements
December 31, 2020 and 2019

1. NATURE OF ACTIVITIES

Delta Area Economic Opportunity Corporation (the "Organization") is a nonprofit organization which serves the economically and socially disadvantaged persons in Scott, Stoddard, Mississippi, New Madrid, Dunklin, and Pemiscot counties in southeast Missouri. The consolidated financial statements include the accounts of Delta Area Economic Opportunity Corporation and affiliated organizations, Delta Area Community Development Corporation (DACDC), Scott City Apartments II, a 12 unit apartment complex located in Scott City, Missouri, Windwood Apartments, a 32 Unit apartment complex located in Vandalia, Missouri, Perryville Apartments, LLC, a 40 unit apartment complex located in Perryville, Missouri, and Valley View III Apartments, a 20 unit apartment complex located in Mountain View, Missouri. Material intercompany transactions and balances have been eliminated.

DACDC is the general partner for the twenty nine limited partnerships established to provide affordable housing for low income individuals. DACDC did not have any activity for the year ended December 31, 2020 and 2019.

The Organization provides services, assistance, and activities to aid those of low income by enlarging employment opportunities, by improving human performance, motivation and productivity, and by bettering the conditions in which people live, learn, and work. The Organization administers the following grants to meet the needs of the area it serves: Head Start Programs, Low-Income Home Energy Assistance Programs, Community Services Block Grant Programs, Supportive Housing Assistance and Counseling, Family Planning, Employment and Training, and others. Expenses are broken down by program services. The following is a description of the program services:

<u>Early Childhood Development</u> - Provides educational, nutritional, health, social and special services to children of low-income families.

<u>Community Services</u> – Community services programs strive to reduce poverty and empower low-income families to become self-sufficient.

<u>Weatherization Services</u> – Provides services to help low-income people improve residential energy efficiency.

<u>Energy Assistance</u> – Provides utility assistance to low-income individuals to assist them with energy bills, this could be gas, electric, Propane, etc.

 $\underline{\text{Emergency Services}}$ – Provides emergency shelter for up to 90 days and is equipped with a bed size for a maximum of 13 occupants.

<u>Housing Services</u> – Provides rental assistance to help low-income families afford decent, safe, and sanitary rental housing.

2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (Continued)

Basis of Accounting

The Organization's policy is to prepare its financial statements on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (US GAAP). Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor imposed restrictions. Accordingly, Delta Area Economic Opportunity Corporation' net assets and changes thereto are classified and reported as follows:

Net assets without donor restrictions – consists of amounts that are available for use in carrying out the activities of Delta Area Economic Opportunity Corporation and are not subject to donor-imposed restrictions.

Net assets with donor restrictions – Net assets subject to donor or certain grantor imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. We report contributions restricted by donors as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

Liquidity

Assets are presented in the accompanying statement of financial position according to their nearness of conversion to cash and liabilities according to the nearness of their maturity and resulting use of cash.

Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

For purposes of the statement of cash flows, cash and cash equivalents include all highly liquid instruments with a maturity of three months or less when acquired.

Inventory

Inventory consists of weatherization materials and work in progress and are valued at cost, using the first-in, first-out method (FIFO).

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Allowance for Doubtful Accounts

Grant and contract receivables are stated at unpaid balances, less an allowance for doubtful accounts. The Organization provides for losses on receivables using the allowance method. The allowance is based on experience, third-party contracts, and other circumstances, which may affect the ability of others to meet their obligations. Receivables are considered impaired if full principal payments are not received in accordance with the contractual terms. It is the Organization's policy to charge off uncollectible accounts receivable when management determines the receivable will not be collected.

Capital Assets

It is the Organization's policy to capitalize costs with a useful life of more than one year and a value over \$5,000.00. Capital assets are stated at cost if purchased, and at fair value at the date of donation, if donated. Such items acquired under grants from Federal and state sources are considered to be owned by the Organization while used in the programs for which they are purchased or in programs authorized in the future. Capital assets purchased or donated are accounted for in the corporate account and are depreciated based on estimated useful lives using the straight-line method as follows:

Buildings 40 Years Leasehold Improvements 15-20 Years Equipment 3-10 Years Vehicles 5 Years.

Contributions and Unconditional Promises to Give

Contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Amounts received that are restricted by the donor for specific purposes are reported as contributions with donor restrictions that increases that net asset class. When donor restrictions expire, that is, when a time restriction ends and/or a purpose restriction is fulfilled, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restriction.

Income Taxes

The Organization is exempt from Federal income taxes under IRS Code Section 501(c)3. In addition, the Organization qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization that is not a private foundation under Section 509(a)(2).

Non Cash Contributions

Contributed personnel services are recognized and recorded at fair value only to the extent they create or enhance nonfinancial assets or require specialized skills, are provided by individuals possessing those skills and would typically need to be purchased if not provided by donations. Contributed goods are recognized at fair value on the date received.

2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (Continued)

Allocated Costs

The Organization allocates its expenses on a functional basis among its various programs and support activities. Expenses that can be identified with a specific program and support activity are allocated directly according to their natural expenditure classification. Other expenses that are common to several functions are allocated using various allocation methods.

3. CONCENTRATION OF CREDIT RISK

At December 31, 2020, the Organization's carrying amount of deposits including the USDA restricted cash was \$2,742,771.89. The bank balance was held by two banks and in escrow with Missouri Housing Development Corporation resulting in a concentration of credit risk. The bank balance was \$2,737,533.69. Of the bank balance, \$600,831.23 was covered by FDIC insurance, \$1,831,776.97 was collateralized by pledged securities held under joint custody receipts by a third-party bank in the Organization's name, \$160,288.16 was held in escrow with Missouri Housing Development Corporation, and \$144,637.33 was covered by the Traveler's Insurance Excess Deposit Bond owned by Sterling Bank.

At December 31, 2019, the Organization's carrying amount of deposits including the USDA restricted cash was \$2,888,320.45. The bank balance was held by two banks and in escrow with Missouri Housing Development Corporation resulting in a concentration of credit risk. The bank balance was \$2,954,323.75. Of the bank balance, \$572,192.94 was covered by FDIC insurance, \$2,093,728.01 was collateralized by pledged securities held under joint custody receipts by a third-party bank in the Organization's name, \$179,704.47 was held in escrow with Missouri Housing Development Corporation, and \$108,698.33 was covered by the Traveler's Insurance Excess Deposit Bond owned by Sterling Bank.

4. GRANT AND CONTRACTS RECEIVABLE, NET

Grant and contracts receivable at December 31, 2020 and 2019, consist of amounts due under the following programs, net of allowances for uncollectible amounts:

	2020	2019
Grants Receivable:		
Community Services Block Grant	\$ 24,937.40	\$ 87,861.28
Community Services Block Grant - Disc.	45,097.72	0.00
Community Services Block Grant - COVID	85,986.29	0.00
Skill Up	23,845.70	89,972.91
Skill Up – Food and Nutritional Services	4,957.36	0.00
MHTF – Operating	5,388.54	7,401.35
MO Housing Innovation Project CES	0.00	3,905.51
DOE/Weatherization Grant	17,967.28	21,499.29
LiHEAP/Weatherization Grant	7,726.60	6,224.42
LiHEAP/Weatherization Grant – CARES	34,695.65	0.00
MHTF – Rental Assistance	37,195.08	19,009.62
MHDC Home Repair	16,217.99	106,704.00
BRAVE – DVSS/SSVF	50,846.62	14,481.27
MTF - Emergency Assistance	17,568.62	8,136.50
HUD-SHP Permanent Housing Grant	29,249.61	35,648.14
HUD-SHP Transitional Housing Grant	37,452.15	0.00
MIHIP Housing Assistance Grant	18,300.55	0.00

4. **GRANT AND CONTRACTS RECEIVABLE, NET** (Continued)

	2020		2019
Grants Receivable (Continued)			
USDA/CCFP Grant	\$ 94,389.81	\$	82,534.45
Head Start – USDA	26,835.44		17,729.36
Head Start Grant	1,557,777.94		793,671.64
BRAVE – FVPSA	0.00		1,183.98
BRAVE – DVSS Federal	0.00		6,224.15
BRAVE – DVSS State	0.00		42,505.94
Missouri Rural Health	5,514.31		0.00
FHLB – Affordable Home Repair	72,300.47		90,260.00
MIECHV EHS Grant	0.00		102,343.06
Emergency Shelter	8,028.23		17,173.68
Early Head Start	234,735.15		124,556.68
DOL WORC	7,902.37		0.00
Grow the Delta Grant	96.42		0.00
Ameren Electric	 0.00	_	33,336.65
Total Grants Receivable	 2,465,013.30		1,712,363.88
Accounts Receivable			
IRS Refundable Tax Credit	96,709.76		0.00
Apartment Rent	 12,424.39		14,205.88
Total Accounts Receivable	 109,134.15		14,205.88
Net Receivables	\$ 2,574,144.45	\$	1,726,569.76

All grant and contracts receivable at December 31, 2020 and 2019, are considered collectible. Accordingly, the allowance for uncollectibility is zero.

5. PROMISES TO GIVE, NET

Promises to give at December 31, 2020 and 2019, consist of the following:

	2020	2019
Contributions Due within one year	\$ 0.00	\$ 50,000.00
Less Present Value Discount	 (0.00)	 (5,312.98)
Net Promises to Give	\$ 0.00	\$ 44,687.02

Uncollectible amounts for promises to give are expected to be insignificant. Accordingly, no provision is made for uncollectible amounts.

6. INVENTORY

Inventory consists of the following at December 31, 2020 and 2019:

Work in Progress \$ 10,606.53 \$ 18,548.20

Work in progress consists of expenses applied to houses in the weatherization program that have not yet been billed due to the homes not being complete.

7. CAPITAL ASSETS, NET

Following are the changes in capital assets for the year ended December 31, 2020:

	Balance						Balance
	12/31/2019	Additions			Retirements	12/31/2020	
Capital Assets							_
Land	\$ 527,657.69	\$	21,250.00	\$	(1,822.00)	\$	547,085.69
Land Improvements	249,436.63		74,725.00		-		324,161.63
Construction in progress	-		-		-		-
Buildings and Improvements	16,518,376.59		289,969.15		(64,525.00)		16,743,820.74
Leasehold Improvements	19,457.90		-		-		19,457.90
Equipment	1,191,769.78		164,137.45		(50,078.00)		1,305,829.23
Vehicles	3,110,308.51		1,122,301.35		(368,025.00)		3,864,584.86
Total Agency Captial Assets	21,617,007.10		1,672,382.95		(484,450.00)		22,804,940.05
Accumulated Depreciation	5,569,175.13		824,822.46		(440,312.90)		5,953,684.69
Net Capital Assets	\$ 16,047,831.97	\$	847,560.49	\$	(44,137.10)	\$	16,851,255.36

Following are the changes in capital assets for the year ended December 31, 2019:

	Balance				Balance
	 12/31/2018	Additions	Retirements	12/31/2019	
Capital Assets					_
Land	\$ 527,657.69	\$ -	\$ -	\$	527,657.69
Land Improvements	249,436.63	-	-		249,436.63
Construction in progress	-	-	-		-
Buildings and Improvements	16,399,048.17	119,328.42	-		16,518,376.59
Leasehold Improvements	19,457.90	-	-		19,457.90
Equipment	1,066,124.76	125,645.02	-		1,191,769.78
Vehicles	3,215,365.02	117,704.49	(222,761.00)		3,110,308.51
Total Agency Captial Assets	21,477,090.17	362,677.93	(222,761.00)		21,617,007.10
Accumulated Depreciation	4,863,148.67	928,787.46	(222,761.00)		5,569,175.13
Net Capital Assets	\$ 16,613,941.50	\$ (566,109.53)	\$ -	\$	16,047,831.97

8. REFUNDABLE GRANT ADVANCES

Refundable grant advances at December 31, 2020 and 2019, consist of grant funds received in excess of expenditures in the following programs:

	2020	2019
LIHEAP/ECIP Grant	\$ 1,782,933.72	\$ 1,634,353.96
USDA/CCFP	10,300.00	10,300.00
Ameren Gas Weatherization	0.00	16,501.00
Liberty Gas Weatherization Project	0.00	.65
Mo Hosuing Innvocation Project	3,122.14	0.00
Head Start – Federal 2020 Grant	33,687.17	 0.00
	\$ 1.830.043.03	\$ 1.661.155.61

9. LINE OF CREDIT

The Organization has obtained a line of credit with First State Bank and Trust Company, Inc., Portageville, MO for operating expenses. The interest rate on the line of credit is 5.06%. The balance on the note at December 31, 2020 and 2019 was \$0.00 and interest paid during the fiscal year ended December 31, 2020 and 2019, was \$126.59 and \$27.77, respectively.

10. NOTES PAYABLE

The Organization has the following notes payable:

The enganization has the following hotes payable.			
		2020	2019
The Organization signed an agreement dated December			
27, 1984, with USDA Rural Development to assist in the			
purchase of a multi-family housing unit, which requires			
600 monthly consecutive principal and interest payments			
at \$2,501.40 each, including interest at 11.875% through			
December 1, 2034. The note is secured by real property			
located in Scott City, Missouri. The balance on this note			
is: \$	20	04,426.36	\$ 209,814.67

The Organization signed an agreement dated June 1, 2014, with Missouri Housing Development Corporation (MHDC) to assist in the purchase of a multi-family housing unit, which requires 285 monthly consecutive principal and interest payments at \$2,781.42 each, including interest at 1.0% through March 1, 2038. The note is secured by real property located in Vandalia Missouri. The balance on this note is:

528,628.02 556,567.22

10. <u>NOTES PAYABLE</u> (Continued)

	2020	2019
The Organization assumed an agreement dated June 30, 2015, with Missouri Housing Development Corporation (MHDC) to assist in the purchase of a multi-family housing unit, which requires 160 monthly consecutive principal and interest payments at \$1,752.94 each, including interest at 1.0% through October 31, 2028. The note is secured by real property located in Perryville, Missouri. The balance on this note is:	182,347.81	\$ 198,679.93
The Organization assumed an agreement dated June 30 2015, with Missouri Housing Development Corporation (MHDC) to assist in the purchase of a multi-family housing unit, which requires 159 monthly consecutive principal and interest payments at \$2,546.08 each, including interest at 7.434% through September 11, 2028. The note is secured by real property located in Perryville, Missouri. The balance on this note is:	158,422.58	177,768.69
The Organization assumed an agreement dated February 23, 2011, with Missouri Housing Development Corporation (MHDC) to assist in the purchase of a multifamily housing unit, which requires 600 monthly consecutive principal and interest payments at \$2,667.56 each, including interest at 4.5% through February 28, 2061. The note is secured by real property located in Mountain View, Missouri. The balance on this note is:	594,249.23	599,392.49
The Organization signed an agreement dated May 7, 2020, with First State Bank and Trust Company, Inc. to purchase a 2020 Ford Explore, which requires 36 monthly principal and interest payments at \$587.41 each, including interest at 5.60% through May 7, 2023. The note is secured by the three vehicles purchased. The balance on this note is:	15,864.04	0.00
The Organization signed an agreement dated January 14, 2019, with First State Bank and Trust Company, Inc. to purchase a 2019 Ford Fusion and a 2019 Dodge Grand Caravan, which requires 36 monthly principal and interest payments at \$1,021.34 each, including interest at 5.29% through January 14, 2022. The note is secured by the two vehicles purchased. The balance on this note at	10.960.05	24 000 00
December 31, 2019 is:	12,869.05	24,099.98

10. **NOTES PAYABLE** (Continued)

2020 2019

The Organization signed an agreement dated July 2, 2019, with First State Bank and Trust Company, Inc. to purchase three 2019 Ford Fusions and one 2019 Ford Transit Van, which requires 48 monthly principal and interest payments at \$1,843.12 each, including interest at 4% through July 14, 2023. The note is secured by the four vehicles purchased. The balance on this note at December 31, 2019 is:

52,839.84 71,362.24

Total Notes Payable

\$1,749,646.93 \$ 1,846,801.91

The following is a summary of changes in notes payable for the year ended December 31, 2020:

		Principal		Principal Principal		Principal	
	$D\epsilon$	ecember 31,		Received	d December 31		Interest
Obligations:		2019		(Paid)		2020	 Paid
Scott City Building	\$	209,814.67	\$	(5,388.31)	\$	204,426.36	\$ 1,119.17
Windwood Apartments		556,567.22		(27,939.20)		528,628.02	5,437.84
Perryville Note 1		198,679.93		(16, 332.12)		182,347.81	14,220.84
Perryville Note 2		177,768.69		(19,346.11)		158,422.58	1,689.17
Valley View Apartments		599,392.49		(5,143.26)		594,248.32	11,040.90
3-2016 Fusions		9,116.69		(9,116.69)		0.00	172.11
2019 Fusion & Caravan		24,099.98		(11,230.93)		12,869.05	1,025.15
2019 Fusions & Van		71,362.24		(18,522.40)		52,839.84	3,595.04
2020 Ford Explorer		0.00		19,399.00			
				(3,534.96		15,864.04	 576.91
	\$ 1	,846,801.91		19,399.00			
			\$ (116,553.98)	\$	1,749,646.93	\$ 38,877.13

The following is a summary of changes in notes payable for the year ended December 31, 2019:

	Principal		Principal		Principal		
	$D\epsilon$	ecember 31,		Received	$D\epsilon$	ecember 31,	Interest
Obligations:		2018		(Paid)	2019		 Paid
Kennett Renovations	\$	63,973.29	\$	(63,973.29)	\$	-	\$ 1,553.09
Caruthersville Building		457,034.62		(457,034.62)		-	18,005.74
BRAVE		22,147.55		(22,147.55)		-	891.16
Scott City Building		214,602.46		(4,787.79)		209,814.67	1,719.69
Windwood Apartments		584,228.52		(27,661.30)		556,567.22	5,715.74
Perryville Note 1		213,845.42		(15, 165.49)		198,679.93	15,387.47
Perryville Note 2		196,922.37		(19, 153.68)		177,768.69	1,881.60
Valley View Apartments		604,309.85		(4,917.36)		599,392.49	11,266.80
3-2016 Fusions		22,241.44		(13, 124.75)		9,116.69	808.45
2019 Fusion & Caravan		-		33,893.49			
				(9,793.51)		24,099.98	1,441.23
3-2019 Fusions & Van		-		78,811.00			
				(7,448.76)		71,362.24	1,766.84
	\$ 2	2,379,305.52		112,704.49			
			\$	(645,208.10)	\$ 1	,846,801.91	\$ 60,437.81

10. **NOTES PAYABLE** (Continued)

The schedule of maturities of notes payable is as follows:

Year Ending December 31:	Amount
2021	\$ 114,617.96
2022	108,118.21
2023	97,951.80
2024	85,981.83
2025	89,534.20
Thereafter	1,253,442.93
Total	\$ 1.749.646.93

11. OPERATING LEASES

The Organization has entered into a number of operating leases for various office equipment, classroom and office space. Total payments for the years ended December 31, 2020 and 2019, was \$117,586.37 and \$118,113.04, respectively. Under the current lease agreements, the future minimum lease rentals are as follows:

2021	\$ 60,424.00
2022	35,200.00
2023	18,550.00
2024	1,750.00
2025	1,200.00
2026 and Subsequent	5,200.00

12. EMPLOYEE BENEFIT PLANS

The Organization has a 403(B) plan available for its employees. Employees are eligible to contribute from day 1 of employment and eligible for company match after one complete full year of service and 1000 hours of service. The Organization will contribute a portion equal to 2% of an employee's gross wage after one year of service. The Organization will also match a percent contributed by the employee up to 3%. Total contributions made by the Organization into the plan on behalf of the employees for the year ended December 31, 2020 and 2019 was \$278,698.87 and \$265,228.03, respectively.

13. COMPENSATED ABSENCES

Vacation Pay

All regular, full-time employees are eligible for paid time off benefits based upon the employee's anniversary date. Vacation time is accrued or earned based upon the employee's length of service and on the time actually worked. Unused vacation time may be carried over to the next year up to a maximum of 40 hours. Vacation time is earned at a rate of one hour for every sixteen hours worked for employees with zero to five years of service, and at a rate of one hours for every fourteen hours worked for employees with over five years of service.

Sick Leave

All regular, full-time employees earn paid sick leave annually. All employees accrue sick leave at a rate of one hours for every sixteen hours worked up to a maximum of 528 hours. Unused time earned for sick leave is lost if the employee is terminated for any reason. The Organization determines a liability for compensated absences when the following conditions are met:

- 1. The Organization's obligation relating to employees' rights to receive compensation for future absences is attributable to employee services already rendered.
- 2. The obligation relates to the rights that vest or accumulate.
- 3. Payment of the compensation is probable.
- 4. The amount can be reasonably estimated and is material to the financial statements.

In accordance with the above criteria, the Organization has accrued a liability for vacation pay which has been earned, but not taken, by Organization employees. The Organization has not accrued a liability for sick leave earned, but not taken, by Organization employees, in accordance with guidance provided by FASB ASC 710-10-25-7, as the amounts cannot be reasonably estimated at this time.

14. NET ASSETS

Net assets without donor restrictions

At December 31, 2020 and 2019, all unrestricted net assets are undesignated as to their use.

Net assets with donor restrictions

Donation balances received & restricted to use within the following programs:

	2020	2019
Head Start County Donations	\$ 76,835.93	\$ 48,915.89
County Donations	18,360.95	18,360.95
Missouri Foundation for Health	7,089.68	7,089.68
Ameren UE	31,611.18	0.00
Ameren UE II	49,714.04	0.00
Ameren Pilot Project	923.79	923.79
Ameren UE Pilot Project II	42.68	42.68
Ameren Missouri Weatherization	0.00	61,287.02
Liberty – Share the Warmth	61,216.46	57,411.14
Liberty – COVID 19	6,224.69	0.00
Municipal Light – Dollar More	 2,959.87	 2,959.87
Total Net Assets with Donor Restrictions	\$ 254.979.27	\$ 196,991.02

15. LIQUIDITY

At December 31, 2020 and 2019, all net assets with donor restrictions are available for payment of qualifying expenses within the respective Delta Area Economic Opportunity Corporation funds as such expenses are incurred, except for contributions receivable which are available when the receivable is collected which is expected within the next year and the expense is incurred. Likewise, as of December 31, 2020 and 2019, all net assets without donor restrictions are available to meet cash needs for general expenses of the organization within one year.

	2020		2019
Cash and Cash Equivalents - Unrestricted	\$ 2,752,679.69	\$	2,900,174.45
Accounts Receivable, Net	2,557,926.49		1,726,569.76
Less: Cash Received with Donor Restrictions	(254,991.02)		(152,304.00)
Less: Cash Received with Grant Advances	(1,830,043.03)	_	(1,661,155.61
Total Liquidity	\$ 3,225,572.13	\$	2,813,284.60

16. IN-KIND CONTRIBUTIONS

Under the grant agreements, the Organization (grantee) receives a percentage of total estimated project funds from the Federal government. The balance of the project funds is contributed to the Organization from non-Federal sources in the form of "in-kind" contributions of services or property from the Organization, delegated agencies, the community, or non-Federal governmental organizations. The services and goods donated are valued according to the grant guidelines. Presently, the Head Start and Early Head Start programs are the only programs requiring in-kind match. In-kind revenues and in-kind expenses that are allowable under generally accepted accounting principles (GAAP) have been recognized in the Head Start and Early Head Start programs.

	2020	2019
Head Start		
Travel	\$ 11,593.86	\$ 44,512.59
Supplies	23,564.50	73,950.28
Space	639,473.01	632,791.77
Volunteers - Parents	 913,099.79	 1,701,789.77
Total In-Kind	1,587,731.16	2,453,044.41
Non-GAAP	 (913,099.79)	 (1,701,789.77
GAAP In-Kind	\$ 674,631.37	\$ 751,254.64
Early Head Start		
Travel	\$ 3,966.97	\$ 9,476.26
Supplies	4,685.12	21,671.86
Volunteers - Parents	 165,865.29	 274,689.47
Total In-Kind	174,517.38	305,837.59
Non-GAAP	 (165,865.29)	 (274,689.47)
GAAP In-Kind	\$ 8,652.09	\$ 31,148.12

During the year ended December 31, 2020, the Organization also recognized an in-kind contribution in management and general for a building donated for administrative use. Amounts were recorded at the appraised value of \$140,000.00.

17. REAL ESTATE JOINT VENTURES

The Organization is involved in 3 real estate joint ventures and Delta Area Community Development Corporation (DACDC) is involved in 29 real estate joint ventures. All joint ventures are for affordable housing development projects in their service area. The Organization and DACDC ownership interest is .01% in 18 of the properties, .0051% in 12 of the properties, .0049% in one property, and 5% in one property. The original capital contributions ranged from \$5.00 to \$100.00 at the initial startup time. Federal and state grants and tax credits, permanent loan financing, and the capital contributions of the limited partners financed a significant portion of each of the project's total cost.

The primary reason for admission of the Organization and Delta Area Community Development Corporation (a related entity) as a general partner in these real estate joint ventures is to qualify the projects for federal and state grants, tax credits, and permanent financing which are favorable to the development of the low income housing projects. While the Organization and Delta Area Community Development Corporation (a related entity) have an ownership interest in these real estate joint ventures, the financial nature of these interests are de minimis and are, therefore, not reported in the financial statements.

18. CONTINGENT LIABILITIES

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Organization expects such amounts, if any, to be immaterial.

In December 2019, the novel coronavirus "COVID-19" pandemic in the United States has resulted in classroom buildings being closed, activities canceled and the temporary closure of operating hours for the offices. There is unprecedented uncertainty surrounding the duration of the pandemic, its potential economic ramifications, and any government actions to mitigate them. Accordingly, while management cannot quantify the financial and other impact to the Organization as of the date of this report, management believes that a material impact on the Organization's financial position and results of future operations is reasonably possible.

19. CONCENTRATION OF RISK

Most of the Organization's revenues are in the form of grants from federal and state sources. The Organization's ability to continue operations if the grant programs were lost or canceled is unknown.

20. SUBSEQUENT EVENTS

The Organization evaluated events and transactions occurring subsequent to December 31, 2020, through August 20, 2021, the date the financial statements were available to be issued. During this period, there were no subsequent events requiring recognition in the financial statements. Additionally, there were no nonrecognized subsequent events requiring disclosure.

SUPPLEMENTARY INFORMATION

Paudi Paud	Program:	Head Start - Federal 12/31	Head Start - Federal COVID 12/31	Head Start State MIECHV 09/29/2020	Head Start - USDA 12/31	EARLY HEAD START-FEDERAL 08/31/2020
Part		·			·	
Revenues and Gains						
Contributions						
Contributions Contributions \$ 143,592.86 \$ 339,696.86 \$ 501,804.87 \$ 2,134,221.5 Grant Revenue - State -	Function:	Early Childhood	Early Childhood	Early Childhood	Early Childhood	Early Childhood
Grant Revenue - Pederal Grant Revenue - State \$ 1,200,720.83 \$ 143,592.86 \$ 339,696.86 \$ 501,804.87 \$ 2,134,221.54 Local Local	Revenues and Gains					
Grant Revenue - State -	Contributions					
Local Local Local Non-Cash 1,587,731.16 90,991.90	Grant Revenue - Federal	\$ 11,200,720.83	\$ 143,592.86	\$ 339,696.86	\$ 501,804.87	\$ 2,134,221.54
Local - Non-Cash 1,587,731.16	Grant Revenue - State	-	-	-	-	-
Program Fee Income	Local	-	-	-	-	-
Housing Rent Computer Compu	Local - Non-Cash	1,587,731.16	-	-	-	90,991.90
Reimbursements -	Program Fee Income	-	-	-	-	-
Other Income Interest Income -	Housing Rent	-	-	-	-	-
Interest Income	Reimbursements	-	-	-	-	-
Gain (Loss) on Sale of Assets 5,500.00 -	Other Income	-	-	-	-	-
Expenditures	Interest Income	-	-	-	-	-
Expenditures Salaries & Wages	Gain (Loss) on Sale of Assets	5,500.00				
Salaries & Wages 5,156,310.19 - 174,180.82 54,474.99 1,161,426.62 Salaries & Wages Non-Cash 913,099.79 - - - 85,341.01 Fringe Benefits 2,456,642.20 - 89,513.69 10,267.97 600,680.42 Advertising 11,409.78 - - - 50.66 Board Expense - - - - 50.66 Bouilding Maintenance & Repair 327,406.77 493.64 1,778.19 106.65 23,657.38 Direct Client Assistance 24,851.83 429.00 715.41 409,725.04 10,954.50 Computer Software 8,362.88 - 214.84 - 3,193.91 Contractual 36,224.03 - 4,220.39 16,776.88 14,824.65 Depreciation Expense - - - - - - - - 8,599.50 - 2,754.11 - 8,599.50 - 2,754.11 - 8,599.50 - 2,754.11 - <td>Total Revenues and Gains</td> <td>12,793,951.99</td> <td>143,592.86</td> <td>339,696.86</td> <td>501,804.87</td> <td>2,225,213.44</td>	Total Revenues and Gains	12,793,951.99	143,592.86	339,696.86	501,804.87	2,225,213.44
Salaries & Wages 5,156,310.19 - 174,180.82 54,474.99 1,161,426.62 Salaries & Wages Non-Cash 913,099.79 - - - 85,341.01 Fringe Benefits 2,456,642.20 - 89,513.69 10,267.97 600,680.42 Advertising 11,409.78 - - - 50.66 Board Expense - - - - 50.66 Bouilding Maintenance & Repair 327,406.77 493.64 1,778.19 106.65 23,657.38 Direct Client Assistance 24,851.83 429.00 715.41 409,725.04 10,954.50 Computer Software 8,362.88 - 214.84 - 3,193.91 Contractual 36,224.03 - 4,220.39 16,776.88 14,824.65 Depreciation Expense - - - - - - - - 8,599.50 - 2,754.11 - 8,599.50 - 2,754.11 - 8,599.50 - 2,754.11 - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Salaries & Wages Non-Cash 913,099.79 - - - 85,341.01 Fringe Benefits 2,456,642.20 - 89,513.69 10,267.97 600,680.42 Advertising 11,409.78 - - - 50.66 Board Expense - - - - - Building Maintenance & Repair 327,406.77 493.64 1,778.19 106.65 23,657.38 Direct Client Assistance 24,851.83 429.00 715.41 409,725.04 10,954.50 Computer Software 8,362.88 - 214.84 - 3,193.91 Contractual 36,224.03 - 4,220.39 16,776.88 14,824.65 Depreciation Expense - - - - - - Depreciation Expense - - 2,754.11 - 8,599.50 Equipment - Small 59,126.21 1,041.00 45.24 28.45 172.66 Indirect Cost 901,997.85 - 31,142.97 7,646.12						
Fringe Benefits 2,456,642.20 - 89,513.69 10,267.97 600,680.42 Advertising 11,409.78 - - - 50.66 Board Expense -	Salaries & Wages	5,156,310.19	-	174,180.82	54,474.99	1,161,426.62
Advertising 11,409.78 - - - 50.66 Board Expense - 3,657.38 - 24,851.83 429.00 715.41 409,725.04 10,954.50 - 20,139.91 - 3,193.91 - 3,193.91 - 3,193.91 - <td< td=""><td>_</td><td>913,099.79</td><td>-</td><td>-</td><td>-</td><td>85,341.01</td></td<>	_	913,099.79	-	-	-	85,341.01
Board Expense - <	Fringe Benefits	2,456,642.20	-	89,513.69	10,267.97	·
Building Maintenance & Repair 327,406.77 493.64 1,778.19 106.65 23,657.38 Direct Client Assistance 24,851.83 429.00 715.41 409,725.04 10,954.50 Computer Software 8,362.88 - 214.84 - 3,193.91 Contractual 36,224.03 - 4,220.39 16,776.88 14,824.65 Depreciation Expense - </td <td>_</td> <td>11,409.78</td> <td>-</td> <td>-</td> <td>-</td> <td>50.66</td>	_	11,409.78	-	-	-	50.66
Direct Client Assistance 24,851.83 429.00 715.41 409,725.04 10,954.50 Computer Software 8,362.88 - 214.84 - 3,193.91 Contractual 36,224.03 - 4,220.39 16,776.88 14,824.65 Depreciation Expense - - - - - - Dues & Subscriptions 22,173.59 - 2,754.11 - 8,599.50 Equipment - Small 59,126.21 1,041.00 45.24 28.45 172.66 Indirect Cost 901,997.85 - 31,142.97 7,646.12 208,104.84 Interest Expense - - - - - Occupancy 501,257.46 - 13,681.45 877.37 40,464.74 Occupancy - Non-Cash 639,473.01 - - - - - - Supplies - Non-Cash 23,564.50 - - - - 3,409.89 Training 92,669.73 - 5,354.88		-	-	-	-	-
Computer Software 8,362.88 - 214.84 - 3,193.91 Contractual 36,224.03 - 4,220.39 16,776.88 14,824.65 Depreciation Expense - - - - - - - Dues & Subscriptions 22,173.59 - 2,754.11 - 8,599.50 Equipment - Small 59,126.21 1,041.00 45.24 28.45 172.66 Indirect Cost 901,997.85 - 31,142.97 7,646.12 208,104.84 Interest Expense - <	Building Maintenance & Repair	327,406.77	493.64	1,778.19	106.65	23,657.38
Contractual 36,224.03 - 4,220.39 16,776.88 14,824.65 Depreciation Expense -	Direct Client Assistance	24,851.83	429.00	715.41	409,725.04	10,954.50
Depreciation Expense -	Computer Software	8,362.88	-	214.84	-	3,193.91
Dues & Subscriptions 22,173.59 - 2,754.11 - 8,599.50 Equipment - Small 59,126.21 1,041.00 45.24 28.45 172.66 Indirect Cost 901,997.85 - 31,142.97 7,646.12 208,104.84 Interest Expense - - - - - - - Occupancy 501,257.46 - 13,681.45 877.37 40,464.74 Occupancy - Non-Cash 639,473.01 - - - - - Supplies - Non-Cash 23,564.50 - - - - 3,409.89 Training 92,669.73 - - - - 3,409.89 Travel - Non-Cash 1,056,288.88 - 8,367.50 - - - - Travel - Non-Cash 11,593.86 - - - - 2,241.00 Miscellaneous Expense 5,619.95 - 105.54 - 1,595.00 Total Expenditures 12	Contractual	36,224.03	-	4,220.39	16,776.88	14,824.65
Equipment - Small 59,126.21 1,041.00 45.24 28.45 172.66 Indirect Cost 901,997.85 - 31,142.97 7,646.12 208,104.84 Interest Expense - - - - - - Occupancy 501,257.46 - 13,681.45 877.37 40,464.74 Occupancy - Non-Cash 639,473.01 - - - - - Supplies 545,879.48 141,629.22 7,763.73 1,895.76 33,095.92 Supplies - Non-Cash 23,564.50 - - - - 3,409.89 Training 92,669.73 - 5,354.88 5.64 21,424.40 Trasel 1,056,288.88 - 8,367.50 - 5,976.34 Travel - Non-Cash 11,593.86 - - - 2,241.00 Miscellaneous Expense 5,619.95 - 105.54 - 1,595.00 Total Expenditures 12,793,951.99 143,592.86 339,696.86 <		-	-	-	-	-
Indirect Cost 901,997.85 - 31,142.97 7,646.12 208,104.84 Interest Expense - - - - - - - - Occupancy 501,257.46 - 13,681.45 877.37 40,464.74 Occupancy - Non-Cash 639,473.01 - - - - - Supplies 545,879.48 141,629.22 7,763.73 1,895.76 33,095.92 Supplies - Non-Cash 23,564.50 - - - - 3,409.89 Training 92,669.73 - 5,354.88 5.64 21,424.40 Transfers To/From - - (141.90) - - Travel 1,056,288.88 - 8,367.50 - 5,976.34 Travel - Non-Cash 11,593.86 - - - 2,241.00 Miscellaneous Expense 5,619.95 - 105.54 - 1,595.00 Total Expenditures 12,793,951.99 143,592.86 339,696.	Dues & Subscriptions	22,173.59	-	2,754.11	-	8,599.50
Interest Expense -	Equipment - Small	59,126.21	1,041.00	45.24	28.45	172.66
Occupancy 501,257.46 - 13,681.45 877.37 40,464.74 Occupancy - Non-Cash 639,473.01 - 33,095.92 - Supplies - Non-Cash 23,564.50 - - - - 3,409.89 - - - - 3,409.89 - - - - 3,409.89 - - - - 3,409.89 - - - - 3,409.89 - - - - 3,409.89 -	Indirect Cost	901,997.85	-	31,142.97	7,646.12	208,104.84
Occupancy - Non-Cash 639,473.01 - 33,095.92 Supplies - - - - 33,095.92 Supplies - - - - - - - 3,409.89 - - - - 3,409.89 - - - - 3,409.89 - - - - - 3,409.89 - - - - - - - - - 3,409.89 -	Interest Expense	-	-	-	-	-
Supplies 545,879.48 141,629.22 7,763.73 1,895.76 33,095.92 Supplies - Non-Cash 23,564.50 - - - - 3,409.89 Training 92,669.73 - 5,354.88 5.64 21,424.40 Transfers To/From - - (141.90) - - Travel 1,056,288.88 - 8,367.50 - 5,976.34 Travel - Non-Cash 11,593.86 - - - - 2,241.00 Miscellaneous Expense 5,619.95 - 105.54 - 1,595.00 Total Expenditures 12,793,951.99 143,592.86 339,696.86 501,804.87 2,225,213.44 Excess Revenues and Gains - - - - - - - Over (Under) Expenditures - - - - - - - - - Net Assets, Beginning - - - - - - - - <td< td=""><td></td><td>501,257.46</td><td>-</td><td>13,681.45</td><td>877.37</td><td>40,464.74</td></td<>		501,257.46	-	13,681.45	877.37	40,464.74
Supplies - Non-Cash 23,564.50 - - - 3,409.89 Training 92,669.73 - 5,354.88 5.64 21,424.40 Transfers To/From - - (141.90) - - Travel 1,056,288.88 - 8,367.50 - 5,976.34 Travel - Non-Cash 11,593.86 - - - - 2,241.00 Miscellaneous Expense 5,619.95 - 105.54 - 1,595.00 Total Expenditures 12,793,951.99 143,592.86 339,696.86 501,804.87 2,225,213.44 Excess Revenues and Gains - - - - - - - Over (Under) Expenditures - - - - - - - - Net Assets, Beginning -	Occupancy - Non-Cash	639,473.01	-	-	-	-
Training 92,669.73 - 5,354.88 5.64 21,424.40 Transfers To/From - - (141.90) - - Travel 1,056,288.88 - 8,367.50 - 5,976.34 Travel - Non-Cash 11,593.86 - - - - 2,241.00 Miscellaneous Expense 5,619.95 - 105.54 - 1,595.00 Total Expenditures 12,793,951.99 143,592.86 339,696.86 501,804.87 2,225,213.44 Excess Revenues and Gains - - - - - - - Over (Under) Expenditures - - - - - - - - Net Assets, Beginning - - - - - - - - -		545,879.48	141,629.22	7,763.73	1,895.76	33,095.92
Transfers To/From - - (141.90) - - Travel 1,056,288.88 - 8,367.50 - 5,976.34 Travel - Non-Cash 11,593.86 - - - - 2,241.00 Miscellaneous Expense 5,619.95 - 105.54 - 1,595.00 Total Expenditures 12,793,951.99 143,592.86 339,696.86 501,804.87 2,225,213.44 Excess Revenues and Gains Over (Under) Expenditures - - - - - - - Net Assets, Beginning - - - - - - - -	Supplies - Non-Cash	23,564.50	-	-	-	3,409.89
Travel 1,056,288.88 - 8,367.50 - 5,976.34 Travel - Non-Cash 11,593.86 - - - 2,241.00 Miscellaneous Expense 5,619.95 - 105.54 - 1,595.00 Total Expenditures 12,793,951.99 143,592.86 339,696.86 501,804.87 2,225,213.44 Excess Revenues and Gains Over (Under) Expenditures - </td <td>_</td> <td>92,669.73</td> <td>-</td> <td></td> <td>5.64</td> <td>21,424.40</td>	_	92,669.73	-		5.64	21,424.40
Travel - Non-Cash 11,593.86 - - - - 2,241.00 Miscellaneous Expense 5,619.95 - 105.54 - 1,595.00 Total Expenditures 12,793,951.99 143,592.86 339,696.86 501,804.87 2,225,213.44 Excess Revenues and Gains -	Transfers To/From	-	-	•	-	-
Miscellaneous Expense 5,619.95 - 105.54 - 1,595.00 Total Expenditures 12,793,951.99 143,592.86 339,696.86 501,804.87 2,225,213.44 Excess Revenues and Gains Over (Under) Expenditures -		1,056,288.88	-	8,367.50	-	5,976.34
Total Expenditures 12,793,951.99 143,592.86 339,696.86 501,804.87 2,225,213.44 Excess Revenues and Gains Over (Under) Expenditures -			-	-	-	
Excess Revenues and Gains Over (Under) Expenditures -			-			
Over (Under) Expenditures -<		12,793,951.99	143,592.86	339,696.86	501,804.87	2,225,213.44
Net Assets, Beginning -						
		-	-	-	-	-
Net Assets, Ending \$ - \$ - \$ - \$ - \$						
	Net Assets, Ending	\$ -	\$ -	\$ -	\$ -	\$ -

Program: Fund: CFDA: Function:	EARLY HEAD START-FEDERAL 08/31/2021 880 93.600 Early Childhood	EARLY HEAD START-FEDERAL - COVID 08/31/2021 880-670 93.600 Early Childhood	USDA/CCFP 09/30/2020 750 10.558 Early Childhood	USDA/CCFP 09/30/2021 750 10.558 Early Childhood	Head Start County Donations 12/31 840 N/A Early Childhood
December and Coins					
Revenues and Gains Contributions					
Grant Revenue - Federal	\$ 1,116,859.62	\$ 51,424.57	\$ 798,658.13	\$ 254,153.93	\$ -
Grant Revenue - State	Ψ 1,110,009.02	φ 51,121.57	ψ 750,000.10 -	φ 201,100.50	Ψ _
Local	_	_	_	_	742.22
Local - Non-Cash	83,525.48	_	_	_	-
Program Fee Income	-	_	_	_	_
Housing Rent	_	_	_	_	_
Reimbursements	_	_	_	_	_
Other Income	_	_	_	_	_
Interest Income	<u>-</u>	_	_	_	_
Gain (Loss) on Sale of Assets	_	_	_	_	28,361.01
Total Revenues and Gains	1,200,385.10	51,424.57	798,658.13	254,153.93	29,103.23
Expenditures					
Salaries & Wages	580,536.67	-	49,514.66	19,645.19	-
Salaries & Wages Non-Cash	80,524.28	-	-	-	-
Fringe Benefits	291,063.03	-	27,817.61	10,536.16	-
Advertising	226.92	-	-	-	-
Board Expense	-	-	-	-	-
Building Maintenance & Repair	15,544.21	34.13	156.75	97.26	-
Direct Client Assistance	863.96	-	709,805.53	219,280.35	481.35
Computer Software	-	-	57.29	-	-
Contractual	1,339.00	-	1,641.64	-	-
Depreciation Expense	-	-	-	-	-
Dues & Subscriptions	342.51	-	-	-	-
Equipment - Small	1,148.40	-	143.93	-	-
Indirect Cost	105,115.67	-	9,225.06	3,472.30	-
Interest Expense	-	-	-	-	-
Occupancy	85,743.41	-	1,065.35	824.22	-
Occupancy - Non-Cash	-	-	-	-	-
Supplies	22,826.20	51,390.44	1,236.73	288.44	602.09
Supplies - Non-Cash	1,275.23	-	-	-	-
Training	6,483.99	-	-	9.96	-
Transfers To/From	-	-	(3,152.92)	-	-
Travel	5,242.65	-	1,136.22	0.05	-
Travel - Non-Cash	1,725.97	-	-	-	-
Miscellaneous Expense	383.00		10.28		99.75
Total Expenditures	1,200,385.10	51,424.57	798,658.13	254,153.93	1,183.19
Excess Revenues and Gains					
Over (Under) Expenditures	-	-	-	-	27,920.04
Net Assets, Beginning					48,915.89
Net Assets, Ending	\$ -	\$ -	\$ -	\$ -	\$ 76,835.93

Program: Fund: CFDA: Function:	CSBG 9/30/2021 235 93.569 Community Service	CSBG - Discretionary 9/30/2020 237 93.569 Community Service	CSBG - COVID 9/30/2022 239 93.569 Community Service	Mobility Management - MRHA 12/31/2021 233 N/A Community Service	Skill Up 09/30/2020 241 N/A Community Service
Revenues and Gains					
Contributions					
Grant Revenue - Federal	\$ 658,479.93	\$ 206,475.62	\$ 93,890.44	\$ -	\$ -
Grant Revenue - State	φ 036,479.93	φ 200,473.02	φ 93,690.44	φ -	ν - 115,071.43
Local	-	_	_	5,514.31	113,071.43
Local Local - Non-Cash	-	-	-	3,314.31	-
	-	-	-	-	-
Program Fee Income	-	-	-	-	-
Housing Rent	-	-	-	-	-
Reimbursements	-	-	-	-	-
Other Income	-	-	-	-	-
Interest Income	-	-	-	-	-
Gain (Loss) on Sale of Assets		-			115.051.40
Total Revenues and Gains	658,479.93	206,475.62	93,890.44	5,514.31	115,071.43
Expenditures					
Salaries & Wages	264,961.83	49,925.91	17,327.16	3,675.47	43,557.87
Salaries & Wages Non-Cash	-	-	-	-	-
Fringe Benefits	132,424.62	30,101.20	6,070.01	1,256.39	19,841.40
Advertising	672.88	105.20	413.31	· -	· <u>-</u>
Board Expense	-	-	-	-	-
Building Maintenance & Repair	23,852.17	4,950.00	-	-	17.36
Direct Client Assistance	66,538.64	43,201.59	58,746.19	-	33,264.79
Computer Software	486.97	-	· -	-	28.64
Contractual	993.30	12,143.93	4,650.00	-	316.44
Depreciation Expense	-	-	· -	-	-
Dues & Subscriptions	1,163.49	-	-	-	-
Equipment - Small	28,660.26	50,878.12	-	_	2,564.81
Indirect Cost	47,181.17	9,451.20	2,763.22	582.45	7,570.34
Interest Expense	-	-	· -	-	-
Occupancy	27,504.62	-	-	-	954.99
Occupancy - Non-Cash	-	-	-	-	-
Supplies	49,944.30	7,913.43	2,727.17	-	4,114.63
Supplies - Non-Cash	-	-	· -	-	-
Training	37.33	-	38.75	-	-
Transfers To/From	2,625.94	(2,194.96)	-	-	556.47
Travel	10,843.05	-	1,154.63	-	2,278.56
Travel - Non-Cash	-	-	· -	-	-
Miscellaneous Expense	589.36	_	-	_	5.13
Total Expenditures	658,479.93	206,475.62	93,890.44	5,514.31	115,071.43
Excess Revenues and Gains	,	,	, , , , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Over (Under) Expenditures	-	_	-	-	-
Net Assets, Beginning	-	-	-	-	-
Net Assets, Ending	\$ -	\$ -	\$ -	\$ -	\$ -

Program: Fund: CFDA: Function:	Skill Up 09/30/2021 241 N/A Community Service	Skill Up - FSN 09/30/2020 242 N/A Community Service	Skill Up - FSN 09/30/2021 242 N/A Community Service	DOL - WORC 9/30/2023 243 17.280 Community Service	DRA-Growing the Delta 6/30/2022 244 10.773 Community Service
Revenues and Gains					
Contributions					
Grant Revenue - Federal	\$ -	\$ -	\$ -	\$ 10,520.15	\$ 96.42
Grant Revenue - State	32,227.77	7,068.30	5,761.57	-	_
Local	-	-	-	_	-
Local - Non-Cash	-	-	-	_	-
Program Fee Income	_	-	_	_	_
Housing Rent	_	-	_	_	_
Reimbursements	-	-	_	_	-
Other Income	-	-	_	_	-
Interest Income	_	-	_	_	_
Gain (Loss) on Sale of Assets	_	-	_	_	_
Total Revenues and Gains	32,227.77	7,068.30	5,761.57	10,520.15	96.42
	<u> </u>				
Expenditures					
Salaries & Wages	15,875.96	641.01	3,656.50	7,643.69	52.89
Salaries & Wages Non-Cash	_	-	-	-	_
Fringe Benefits	6,998.18	335.75	1,344.91	1,737.66	33.35
Advertising	-	-	-	15.41	-
Board Expense	-	-	-	-	-
Building Maintenance & Repair	34.57	-	-	-	-
Direct Client Assistance	4,893.08	5,980.86	-	-	-
Computer Software	-	-	-	-	-
Contractual	-	-	-	15.25	-
Depreciation Expense	-	-	-	-	-
Dues & Subscriptions	450.00	-	-	-	-
Equipment - Small	-	-	-	-	-
Indirect Cost	2,618.56	115.36	590.68	1,107.94	10.18
Interest Expense	-	-	-	-	-
Occupancy	793.61	16.43	0.28	-	-
Occupancy - Non-Cash	-	-	-	-	-
Supplies	290.49	70.24	169.00	-	-
Supplies - Non-Cash	-	-	-	-	-
Training	-	-	-	-	-
Transfers To/From	-	(91.35)	-	-	-
Travel	273.32	-	0.20	0.20	-
Travel - Non-Cash	-	-	-	-	-
Miscellaneous Expense	-				
Total Expenditures	32,227.77	7,068.30	5,761.57	10,520.15	96.42
Excess Revenues and Gains					
Over (Under) Expenditures	-	-	-	-	-
Net Assets, Beginning	-				
Net Assets, Ending	\$ -	\$ -	\$ -	\$ -	\$ -

Program:	County Donations	MHTF- EMERGENCY ASSISTANCE	MHTF- EMERGENCY ASSISTANCE	MHTF-RENTAL ASSISTANCE	MHTF-RENTAL ASSISTANCE
_	12/31	3/31/2020	3/31/2021	3/31/2020	3/31/2021
Fund:	230	760	760	740	740
CFDA:	N/A	N/A	N/A	N/A	N/A
Function:	Community Service	Community Service	Community Service	Community Service	Community Service
Revenues and Gains					
Contributions					
Grant Revenue - Federal	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Revenue - State	-	20,610.92	111,124.64	5,290.18	53,195.08
Local	-	-	-	-	-
Local - Non-Cash	-	-	-	-	-
Program Fee Income	-	-	-	-	-
Housing Rent	-	-	-	-	-
Reimbursements	-	-	-	-	-
Other Income	-	-	-	-	-
Interest Income	-	-	-	-	-
Gain (Loss) on Sale of Assets	-	-	-	-	-
Total Revenues and Gains	-	20,610.92	111,124.64	5,290.18	53,195.08
Expenditures					
Salaries & Wages	-	3,862.27	208.82	2,118.33	370.46
Salaries & Wages Non-Cash	-	-	-	-	-
Fringe Benefits	-	1,097.55	35.95	1,108.81	420.43
Advertising	-	-	-	-	-
Board Expense	-	-	-	-	-
Building Maintenance & Repair	-	-	-	-	-
Direct Client Assistance	-	15,188.30	110,643.73	2,829.90	52,167.23
Computer Software	-	-	-	-	-
Contractual	-	-	160.48	-	111.55
Depreciation Expense	-	-	-	-	-
Dues & Subscriptions	-	-	-	-	-
Equipment - Small	-	-	-	-	-
Indirect Cost	-	585.74	28.91	381.12	93.41
Interest Expense	-	-	-	-	-
Occupancy	-	-	-	-	-
Occupancy - Non-Cash	-	-	-	-	-
Supplies	-	11.00	46.00	0.50	32.00
Supplies - Non-Cash	-	-	-	-	-
Training	-	-	-	-	-
Transfers To/From	-	(133.94)	-	(1,148.48)	-
Travel	-	-	0.75	-	-
Travel - Non-Cash	-	-	-	-	-
Miscellaneous Expense	-				
Total Expenditures		20,610.92	111,124.64	5,290.18	53,195.08
Excess Revenues and Gains					
Over (Under) Expenditures	-	-	-	-	-
Net Assets, Beginning	18,360.95	- -	- -		<u>-</u>
Net Assets, Ending	\$ 18,360.95	\$ -	\$ -	\$ -	\$ -

Program: Fund: CFDA: Function:	Missouri Foundation for Health 12/31 380 N/A Community Service	DOE Weatherization 6/30/2020 390 81.042 Weatherization	DOE Weatherization 6/30/2021 390 81.042 Weatherization	LIHEAP Weatherization 9/30/2020 391 93.568 Weatherization	LIHEAP Weatherization 9/30/2021 391 93.568 Weatherization
Revenues and Gains					
Contributions					
Grant Revenue - Federal	\$ -	\$ 16,156.71	\$ 112,979.28	\$ 228,305.58	\$ 27,291.60
Grant Revenue - State	_	-	-	-	-
Local	_	_	_	_	_
Local - Non-Cash	_	_	_	_	_
Program Fee Income	_	_	_	_	_
Housing Rent	_	_	_	_	_
Reimbursements	_	-	_	_	-
Other Income	-	-	-	-	-
	-	-	-	-	-
Interest Income	-	-	=	-	-
Gain (Loss) on Sale of Assets		16 156 71	110.070.00	-	
Total Revenues and Gains		16,156.71	112,979.28	228,305.58	27,291.60
E-man ditana					
Expenditures		F 70F 20	45 401 41	90.650.24	E 6E0 71
Salaries & Wages	-	5,725.30	45,481.41	80,659.34	5,658.71
Salaries & Wages Non-Cash	-	-	-	-	1 (00 10
Fringe Benefits	-	2,378.72	13,918.80	29,974.76	1,682.10
Advertising	-	569.28	-	147.28	-
Board Expense	-	-	-	-	-
Building Maintenance & Repair	-	20.48	165.38	240.69	25.76
Direct Client Assistance	-	3,386.50	38,198.23	82,981.71	14,295.25
Computer Software	-	97.98	-	16.60	-
Contractual	-	-	278.57	425.00	-
Depreciation Expense	-	-	-	-	-
Dues & Subscriptions	-	-	-	-	-
Equipment - Small	-	20.93	-	423.64	-
Indirect Cost	-	969.79	7,158.80	12,655.74	1,277.10
Interest Expense	-	-	-	-	-
Occupancy	-	439.51	3,103.71	2,525.89	1,990.78
Occupancy - Non-Cash	-	-	=	-	-
Supplies	-	1,692.51	3,998.98	10,035.48	2,255.98
Supplies - Non-Cash	-	-	-	-	-
Training	-	-	-	6,095.00	-
Transfers To/From	-	(6,834.78)	-	(39.56)	-
Travel	-	7,669.94	645.40	2,154.01	105.92
Travel - Non-Cash	-	-	-	-	-
Miscellaneous Expense	-	20.55	30.00	10.00	-
Total Expenditures		16,156.71	112,979.28	228,305.58	27,291.60
Excess Revenues and Gains					
Over (Under) Expenditures	_	_	-	-	-
Net Assets, Beginning	7,089.68	_	-	-	-
Net Assets, Ending	\$ 7,089.68	\$ -	\$ -	\$ -	\$ -
. 5					

Program:	LiHEAP Weatherization CARES	Weatherization Clearing	Ameren UE	Ameren Community Gift	Ameren UE II
	9/30/2021	9/30/2021	10/31/2020	12/31	9/30/2021
Fund:	392	348	360	445/236	366
CFDA:	93.568	N/A	N/A	N/A	N/A
Function:	Weatherization	Weatherization	Weatherization	Weatherization	Weatherization
Revenues and Gains					
Contributions					
Grant Revenue - Federal	\$ 34,695.65	\$ -	\$ -	\$ -	\$ -
Grant Revenue - State	-	-	-	-	-
Local	-	-	31,611.18	21,789.32	-
Local - Non-Cash	-	-	-	-	-
Program Fee Income	-	-	-	-	-
Housing Rent	-	-	_	-	-
Reimbursements	-	-	-	-	-
Other Income	-	-	-	-	-
Interest Income	_	_	_	_	_
Gain (Loss) on Sale of Assets	_	_	_	_	-
Total Revenues and Gains	34,695.65	_	31,611.18	21,789.32	
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
Expenditures					
Salaries & Wages	13,027.52	-	_	-	-
Salaries & Wages Non-Cash	-	-	-	-	-
Fringe Benefits	4,481.27	-	-	-	-
Advertising	-	-	-	-	-
Board Expense	-	-	_	-	-
Building Maintenance & Repair	99.42	-	_	-	-
Direct Client Assistance	8,605.94	_	_	107,901.00	_
Computer Software	-	_	_	-	_
Contractual	_	_	_	_	_
Depreciation Expense	_	_	_	_	_
Dues & Subscriptions	_	_	_	_	_
Equipment - Small	_	_	_	_	_
Indirect Cost	2,067.79	_	_	_	_
Interest Expense	_,	_	_	_	_
Occupancy	2,462.23	_	_	_	_
Occupancy - Non-Cash	-	_	_	_	_
Supplies	3,535.68	_	_	_	_
Supplies - Non-Cash	-	_	_	_	_
Training	_	_	_	_	_
Transfers To/From	_	_	_	(24,824.66)	_
Travel	415.80	_	_	(21,021.00)	_
Travel - Non-Cash	-	_	_	_	_
Miscellaneous Expense	_	_	_	_	_
Total Expenditures	34,695.65		-	83,076.34	
Excess Revenues and Gains	37,093.03			00,070.04	
Over (Under) Expenditures			31,611.18	(61,287.02)	
Net Assets, Beginning	-	-	51,011.10	61,287.02	-
Net Assets, Beginning Net Assets, Ending	\$ -	\$ -	\$ 31,611.18	\$ -	\$ -
net Assets, Enumg	Ψ -	Ψ -	Ψ 31,011.10	Ψ -	Ψ -

Paudi Paudi N/A	Program:	Ameren UE II 9/30/2022	Ameren Pilot Project 12/31	Liberty Gas Project- Weatherization 10/31/2020	LiHEAP - Energy Assistance 9/30/2020	LiHEAP - Energy Assistance 9/30/2021
Part	Frank	• •	·	• •		
New Number New						
Revenues and Gains Contributions Crant Revenue - Federal \$. \$. \$. \$. \$. \$. \$. \$. \$. \$						
Contributions Canar Revenue - Federal \$ \$ 2,741,648.15 \$ 262,947.14 Grant Revenue - State -	Function:	weatherization	weatherization	weatherization	Energy Assistance	Energy Assistance
Grant Revenue - Federal * * \$ \$ 2,741,648,15 262,947,14 Grant Revenue - Slate - <td>Revenues and Gains</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Revenues and Gains					
Grant Revenue - State 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 7	Contributions					
Local 87,844.35 0.65 —	Grant Revenue - Federal	\$ -	\$ -	\$ -	\$ 2,741,648.15	\$ 262,947.14
Decay Program Fee Income	Grant Revenue - State	-	-	-	-	-
Program Fee Income	Local	87,844.35	-	0.65	-	-
Housing Rent Reimbursements Reimbu	Local - Non-Cash	-	-	-	-	-
Reimbursements .	Program Fee Income	-	-	-	-	-
Other Income - <t< td=""><td>Housing Rent</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td></t<>	Housing Rent	-	-	-	-	-
Interest Income	Reimbursements	-	-	-	-	-
Gain (Loss) on Sale of Assets -	Other Income	-	-	-	-	-
Expenditures	Interest Income	-	-	-	1,303.50	105.96
Expenditures Salaries & Wages 11,892.00 - - 120,706.16 45,586.62 Salaries & Wages Non-Cash - - - - - - - - -	Gain (Loss) on Sale of Assets		_			
Salaries & Wages 11,892.00 - - 120,706.16 45,886.62 Salaries & Wages Non-Cash - - - - - - Fringe Benefits 5,790.24 - - 57,211.42 15,983.02 Advertising - - - - - - Board Expense - - - - - - Building Maintenance & Repair 21.51 - - 575.93 621.17 Direct Client Assistance 16,641.63 - - 2,512,475.71 186,158.00 Computer Software - - - 143.22 - Comptet Software - - - 143.22 - Contractual -	Total Revenues and Gains	87,844.35	-	0.65	2,742,951.65	263,053.10
Salaries & Wages 11,892.00 - - 120,706.16 45,886.62 Salaries & Wages Non-Cash - - - - - - Fringe Benefits 5,790.24 - - 57,211.42 15,983.02 Advertising - - - - - - Board Expense - - - - - - Building Maintenance & Repair 21.51 - - 575.93 621.17 Direct Client Assistance 16,641.63 - - 2,512,475.71 186,158.00 Computer Software - - - 143.22 - Comptet Software - - - 143.22 - Contractual -						
Salaries & Wages Non-Cash - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Fringe Benefits 5,790.24 - - 57,211.42 15,983.02 Advertising -		11,892.00	-	-	120,706.16	45,586.62
Advertising - <th< td=""><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td></th<>		-	-	-	-	-
Board Expense - <	_	5,790.24	-	-	57,211.42	15,983.02
Building Maintenance & Repair 21.51 - - 575.93 621.17 Direct Client Assistance 16,641.63 - - 2,512,475.71 186,158.00 Computer Software - - - 143.22 - Contractual - - - 143.22 - Depreciation Expense - - - - - Dues & Subscriptions -	Advertising	-	-	-	-	-
Direct Client Assistance 16,641.63 - - 2,512,475.71 186,158.00 Computer Software - - - 143.22 - Contractual - - - 3,788.10 - Depreciation Expense - - - - - - Dues & Subscriptions -		-	-	-	-	-
Computer Software - - 143.22 - Contractual - - 3,788.10 - Depreciation Expense - - - - - Dues & Subscriptions - - - - - - Equipment - Small 52.70 - - 411.27 785.21 Indirect Cost 2,088.27 - - 21,280.43 7,003.02 Interest Expense - - - - - - Occupancy Non-Cash - - - - - - Supplies - Non-Cash - - - - - - - Travel - Non-Cash - -	Building Maintenance & Repair	21.51	-	-	575.93	621.17
Contractual - - 3,788.10 - Depreciation Expense - - - - - - Dues & Subscriptions -	Direct Client Assistance	16,641.63	-	-	2,512,475.71	186,158.00
Depreciation Expense -	Computer Software	-	-	-		-
Dues & Subscriptions -	Contractual	-	-	-	3,788.10	-
Equipment - Small Indirect Cost 52.70 - 411.27 785.21 Indirect Cost 2,088.27 - - 21,280.43 7,003.02 Interest Expense - - - - - Occupancy 339.62 - - 12,480.46 5,152.62 Occupancy - Non-Cash - - - - - - Supplies 119.91 - - 10,912.44 1,091.60 Supplies - Non-Cash - - - - - - Training - - - 21.73 - - Training - - - 21.73 - - Travel - Non-Cash - - 0.65 - - - Miscellaneous Expense - - - 2,742,951.65 263,053.10 Excess Revenues and Gains - - - - - - - - - - <td>Depreciation Expense</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	Depreciation Expense	-	-	-	-	-
Indirect Cost 2,088.27 - - 21,280.43 7,003.02 Interest Expense - - - - - - Occupancy 339.62 - - 12,480.46 5,152.62 Occupancy - Non-Cash - - - - - Supplies 119.91 - - 10,912.44 1,091.60 Supplies - Non-Cash - - - - - - Training - - - 21.73 - - Transfers To/From - - 0.65 - - - Travel - Non-Cash - - - 2,919.08 671.84 Travel - Non-Cash - - - - - - Miscellaneous Expense - - - 25.70 - - Total Expenditures 38,130.31 - 0.65 2,742,951.65 263,053.10 Excess Revenues and Gains<	Dues & Subscriptions	-	-	-	-	-
Interest Expense -	Equipment - Small	52.70	-	-	411.27	785.21
Occupancy 339.62 - - 12,480.46 5,152.62 Occupancy - Non-Cash - - - - - Supplies 119.91 - - 10,912.44 1,091.60 Supplies - Non-Cash - - - - - - Training - - - 21.73 - - Transfers To/From - - 0.65 - - - Travel 1,184.43 - - 2,919.08 671.84 Travel - Non-Cash - - - 2,919.08 671.84 Miscellaneous Expense - - - 25.70 - Total Expenditures 38,130.31 - 0.65 2,742,951.65 263,053.10 Excess Revenues and Gains - - - - - - - - - - - - - - - - - - - <td>Indirect Cost</td> <td>2,088.27</td> <td>-</td> <td>-</td> <td>21,280.43</td> <td>7,003.02</td>	Indirect Cost	2,088.27	-	-	21,280.43	7,003.02
Occupancy - Non-Cash -	Interest Expense	-	-	-	-	-
Supplies 119.91 - - 10,912.44 1,091.60 Supplies - Non-Cash -<	Occupancy	339.62	-	-	12,480.46	5,152.62
Supplies - Non-Cash -	Occupancy - Non-Cash	-	-	-	-	-
Training - - 21.73 - Transfers To/From - 0.65 - - Travel 1,184.43 - - 2,919.08 671.84 Travel - Non-Cash - - - - - - - Miscellaneous Expense - - - 25.70 - - Total Expenditures 38,130.31 - 0.65 2,742,951.65 263,053.10 Excess Revenues and Gains -	Supplies	119.91	-	-	10,912.44	1,091.60
Transfers To/From - 0.65 - - Travel 1,184.43 - - 2,919.08 671.84 Travel - Non-Cash - - - - - - Miscellaneous Expense - - - 25.70 - - Total Expenditures 38,130.31 - 0.65 2,742,951.65 263,053.10 Excess Revenues and Gains -	Supplies - Non-Cash	-	-	-	-	-
Travel 1,184.43 - - 2,919.08 671.84 Travel - Non-Cash -	Training	-	-	-	21.73	-
Travel - Non-Cash - - - - - - - - - - - - 25.70 - - - - 25.70 - <td>Transfers To/From</td> <td>-</td> <td>-</td> <td>0.65</td> <td>-</td> <td>-</td>	Transfers To/From	-	-	0.65	-	-
Miscellaneous Expense - - - 25.70 - Total Expenditures 38,130.31 - 0.65 2,742,951.65 263,053.10 Excess Revenues and Gains Over (Under) Expenditures 49,714.04 -	Travel	1,184.43	-	-	2,919.08	671.84
Total Expenditures 38,130.31 - 0.65 2,742,951.65 263,053.10 Excess Revenues and Gains Over (Under) Expenditures 49,714.04 -		-	-	-	-	-
Excess Revenues and Gains Over (Under) Expenditures 49,714.04	Miscellaneous Expense		-		25.70	
Over (Under) Expenditures 49,714.04		38,130.31		0.65	2,742,951.65	263,053.10
		49,714.04	-	-	-	-
	Net Assets, Beginning		966.47	-		
Net Assets, Ending \$ 49,714.04 \$ 966.47 \$ - \$ - \$ -	Net Assets, Ending	\$ 49,714.04	\$ 966.47	\$ -	\$ -	\$ -

Program: Fund: CFDA: Function:	LiHEAP - Energy Assistance - KC 9/30/2020 426 93.568 Energy Assistance	Liberty-Share The Warmth 12/31 450 N/A Energy Assistance	Liberty-COVID 12/31 452 N/A Energy Assistance	Municipal Light - Dollar More 12/31 451 N/A Energy Assistance	Bootheel Regional Anti Violence Experiment - VOCA 6/30/2020 190 16.575 Emergency Services
Revenues and Gains					
Contributions					
Grant Revenue - Federal	\$ 20,644.68	\$ -	\$ -	\$ -	\$ 46,930.81
Grant Revenue - State	-	-	-	-	-
Local	_	3,805.32	9,000.00	-	_
Local - Non-Cash	_	-	-	_	_
Program Fee Income	_	_	_	_	_
Housing Rent	_	_	_	_	_
Reimbursements	_	_	_	_	_
Other Income	_	_	_	_	_
Interest Income	_	_	_	_	_
Gain (Loss) on Sale of Assets	-	-	_	-	_
Total Revenues and Gains	20,644.68	3,805.32	9,000.00		46,930.81
Total Neveriues and Gams	20,044.08	3,803.32	9,000.00		40,930.81
Expenditures					
Salaries & Wages	_	_	_	_	13,915.46
Salaries & Wages Non-Cash					10,510.10
Fringe Benefits	_	_	_	_	7,381.80
Advertising	_	_	_	_	7,501.00
Board Expense	_	_	_	_	_
Building Maintenance & Repair	6,864.15	_	_	_	1.60
Direct Client Assistance	0,004.13	-	2,775.31	-	16,861.68
Computer Software	-	-	2,773.31	-	229.16
-	-	-	-	-	369.28
Contractual	-	-	-	-	309.28
Depreciation Expense	-	-	=	-	-
Dues & Subscriptions	-	-	-	-	-
Equipment - Small	14,830.49	-	-	-	792.93
Indirect Cost	-	-	-	-	2,519.74
Interest Expense	-	-	-	-	- 071 00
Occupancy	-	-	-	-	271.23
Occupancy - Non-Cash		-	=	-	(7.6.6.07)
Supplies	2,766.90	-	-	-	(766.97)
Supplies - Non-Cash	-	-	-	-	-
Training	(2.016.06)	-	-	-	2 260 15
Transfers To/From	(3,816.86)	-	-	-	3,362.15
Travel	-	-	-	-	1,951.63
Travel - Non-Cash	-	-	-	-	-
Miscellaneous Expense					41.12
Total Expenditures	20,644.68		2,775.31		46,930.81
Excess Revenues and Gains		0 007 00			
Over (Under) Expenditures	-	3,805.32	6,224.69	-	-
Net Assets, Beginning	-	57,411.14	-	2,959.87	-
Net Assets, Ending	\$ -	\$ 61,216.46	\$ 6,224.69	\$ 2,959.87	\$ -

Portageville, Missouri

Combining Schedule of Activities

For the Year Ended December 31, 2020

Program: Fund: CFDA: Function:	Bootheel Regional Anti Violence Experiment - VOCA 6/30/2021 190 16.575 Emergency Services	Bootheel Regional Anti Violence Experiment- Non VOCA 12/31 191 93.671 Emergency Services	Emergency Shelter 10/31/2020 710 14.231 Housing Services	Emergency Shelter 10/31/2021 710 14.231 Housing Services	Emergency Shelter - United Way 3/31/2021 711 N/A Housing Services
D					
Revenues and Gains Contributions					
Grant Revenue - Federal	\$ 49,484.93	\$ -	\$ 32,727.19	\$ 19,262.66	\$ -
Grant Revenue - State	ψ 15,101.55 -	Ψ _	Ψ 52,727.19	Ψ 19,202.00	Ψ -
Local	_	_	_	_	_
Local - Non-Cash	_	_	_	_	_
Program Fee Income	_	_	_	_	_
Housing Rent	_	_	_	_	_
Reimbursements	_	_	_	_	_
Other Income	_	_	_	_	_
Interest Income	_	_	_	-	_
Gain (Loss) on Sale of Assets	_	_	_	-	_
Total Revenues and Gains	49,484.93	-	32,727.19	19,262.66	
Expenditures					
Salaries & Wages	12,466.30	-	14,907.99	5,809.68	-
Salaries & Wages Non-Cash	-	-	-	-	-
Fringe Benefits	3,573.38	-	8,510.66	3,295.46	-
Advertising	-	-	-	11.04	-
Board Expense	-	-	-	-	-
Building Maintenance & Repair	180.43	0.12	1,831.10	35.00	-
Direct Client Assistance	27,558.05	-	20.00	-	-
Computer Software	-	-	85.94	-	-
Contractual	348.31	-	210.50	-	-
Depreciation Expense	-	-	-	-	-
Dues & Subscriptions	-	-	-	-	-
Equipment - Small	(74.12)	1.67	-	1,389.24	-
Indirect Cost	1,889.75	-	2,821.22	1,019.83	-
Interest Expense	-	-	-	-	-
Occupancy	305.22	1.76	4,923.67	4,832.01	-
Occupancy - Non-Cash	-	-	-	-	-
Supplies	82.41	36.08	490.88	2,826.32	552.45
Supplies - Non-Cash	_	-	-	=	-
Training	-	- (20, 62)	- (1, 406,00)	-	-
Transfers To/From	2.155.00	(39.63)	(1,426.98)	-	-
Travel New Cook	3,155.20	-	336.80	44.08	-
Travel - Non-Cash	-	-	- 1E 41	-	-
Miscellaneous Expense	40 494 02		15.41	10.060.66	
Total Expenditures Excess Revenues and Gains	49,484.93		32,727.19	19,262.66	552.45
Over (Under) Expenditures					(552.45)
Net Assets, Beginning	-	-	-	-	(552.45)
Net Assets, Beginning Net Assets, Ending	\$ -	\$ -	\$ -	\$ -	\$ (552.45)
net noseto, Enumg	Ψ -	Ψ -	Ψ -	Ψ -	ψ (334.73)

Program: Fund: CFDA: Function:	HUD SHP- Transitional Housing 10/31/2020 717 14.267 Housing Services	HUD SHP- Transitional Housing 10/31/2020 715 14.267 Housing Services	HUD SHP- Permanent Housing 10/31/2021 716 14.267 Housing Services	HUD SHP- Permanent Housing 10/31/2021 716 14.267 Housing Services	MHTF-OPERATING ASSISTANCE 3/31/2020 720 N/A Housing Services
	8	3 11	3 11	8 11	8
Revenues and Gains					
Contributions					
Grant Revenue - Federal	\$ 55,954.10	\$ 44,130.22	\$ 76,653.19	\$ 29,249.61	\$ -
Grant Revenue - State	-	-	-	-	5,881.75
Local	-	-	-	-	-
Local - Non-Cash	-	-	-	-	-
Program Fee Income	-	-	7,635.00	998.00	-
Housing Rent	-	-	-	-	-
Reimbursements	-	-	-	-	-
Other Income	-	_	-	-	_
Interest Income	-	_	-	-	_
Gain (Loss) on Sale of Assets	-	-	-	-	-
Total Revenues and Gains	55,954.10	44,130.22	84,288.19	30,247.61	5,881.75
Expenditures					
Salaries & Wages	12,790.15	4,249.51	18,416.15	4,597.71	3,468.70
Salaries & Wages Non-Cash	-	_	-	-	_
Fringe Benefits	6,567.94	2,172.04	7,445.15	2,316.12	1,791.79
Advertising	-	· -	-	-	-
Board Expense	-	-	-	-	-
Building Maintenance & Repair	-	-	792.61	284.15	-
Direct Client Assistance	34,019.87	26,561.25	53,685.78	18,452.66	_
Computer Software	, -	-	-	-	_
Contractual	28.00	90.00	184.07	-	_
Depreciation Expense	-	-	-	-	-
Dues & Subscriptions	-	_	-	-	_
Equipment - Small	2,286.22	7,199.14	_	-	_
Indirect Cost	-	3,064.63	866.36	3,024.41	621.26
Interest Expense	-	-	_	-	_
Occupancy	-	379.24	4,150.17	1,378.44	_
Occupancy - Non-Cash	-	-	-	-	-
Supplies	25.30	326.83	347.05	17.80	_
Supplies - Non-Cash	-	-	-	-	-
Training	-	-	-	-	-
Transfers To/From	-	-	(2,460.83)	-	-
Travel	236.62	87.58	861.68	176.32	-
Travel - Non-Cash	-	_	-	-	-
Miscellaneous Expense	-	-	-	-	-
Total Expenditures	55,954.10	44,130.22	84,288.19	30,247.61	5,881.75
Excess Revenues and Gains	,	,	,	,	,
Over (Under) Expenditures	-	-	-	-	-
Net Assets, Beginning	-	-	-	-	-
Net Assets, Ending	\$ -	\$ -	\$ -	\$ -	\$ -
5					

Program: Fund: CFDA: Function:	MHTF-OPERATING ASSISTANCE 3/31/2021 720 N/A Housing Services	MHDC- COORDINATED ENTRY 7/31/2020 725 N/A Housing Services	MHDC- COORDINATED ENTRY 7/31/2021 725 N/A Housing Services	MHDC-HOUSING ASSISTANCE & SERVICES 3/31/2021 726 N/A Housing Services	MHDC - COVID Homeless 9/30/2020 730 N/A Housing Services
Revenues and Gains					
Contributions					
Grant Revenue - Federal	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Revenue - State	18,513.54	28,914.99	16,252.86	34,300.55	70,000.00
Local		-		-	-
Local - Non-Cash	_	_	-	_	-
Program Fee Income	_	_	_	_	_
Housing Rent	_	_	_	_	_
Reimbursements	_	_	-	_	-
Other Income	_	-	_	_	-
Interest Income	-	-	-	_	-
Gain (Loss) on Sale of Assets	-	-	-	_	-
Total Revenues and Gains	18,513.54	28,914.99	16,252.86	34,300.55	70,000.00
		· · · · · · · · · · · · · · · · · · ·	·	· · · · · · · · · · · · · · · · · · ·	 -
Expenditures					
Salaries & Wages	13,026.06	13,768.64	9,416.59	2,260.35	1,417.32
Salaries & Wages Non-Cash	-	-	-	-	-
Fringe Benefits	3,496.81	6,165.98	4,663.46	1,474.13	483.07
Advertising	-	-	-	-	-
Board Expense	-	-	-	-	-
Building Maintenance & Repair	-	190.97	16.98	-	-
Direct Client Assistance	-	-	-	6,325.93	90,361.80
Computer Software	-	-	-	-	-
Contractual	39.32	-	-	-	-
Depreciation Expense	-	-	-	-	-
Dues & Subscriptions	-	-	-	-	-
Equipment - Small	-	4,422.36	489.00	449.01	-
Indirect Cost	1,951.35	2,372.55	1,654.60	441.04	224.44
Interest Expense	-	-	-	-	-
Occupancy	-	-	=	43.00	-
Occupancy - Non-Cash	-	-	=	-	-
Supplies	-	2,127.23	2.00	22,933.15	19.60
Supplies - Non-Cash	-	-	=	-	-
Training	-	-	-	-	-
Transfers To/From	-	(519.47)	-	-	(22,506.23)
Travel	-	386.73	10.23	373.94	-
Travel - Non-Cash	-	-	-	-	-
Miscellaneous Expense		-			-
Total Expenditures	18,513.54	28,914.99	16,252.86	34,300.55	70,000.00
Excess Revenues and Gains					
Over (Under) Expenditures	-	-	-	-	-
Net Assets, Beginning	-				
Net Assets, Ending	\$ -	\$ -	\$ -	\$ -	\$ -

Program:	MHDC CARES Act	Bootheel Repair - AHP- FHLB	MHDC - Home Repair	Housing Unrestricted Funds	Affordable Housing Progam
	3/31/2021	12/12/2021	03/30/2021	12/31	12/31
Fund:	732	255	285	251	252
CFDA:	21.019	N/A	14.239	N/A	N/A
Function:	Housing Services	Housing Services	Housing Services	Housing Services	Housing Services
Revenues and Gains					
Contributions					
Grant Revenue - Federal	\$ 141,921.41	\$ -	\$ 252,655.79	\$ -	\$ -
Grant Revenue - State	-	-	-	-	-
Local	-	137,795.47	-	-	-
Local - Non-Cash	-	-	-	-	-
Program Fee Income	-	_	_	101,762.23	-
Housing Rent	_	_	_	-	-
Reimbursements	_	_	_	_	-
Other Income	_	_	_	_	-
Interest Income	_	_	_	_	-
Gain (Loss) on Sale of Assets	_	_	_	_	_
Total Revenues and Gains	141,921.41	137,795.47	252,655.79	101,762.23	
Expenditures					
Salaries & Wages	439.11	10,177.01	23,012.10	-	-
Salaries & Wages Non-Cash	-	-	-	-	-
Fringe Benefits	117.28	4,065.96	9,302.73	-	-
Advertising	304.20	-	-	-	-
Board Expense	-	-	-	-	-
Building Maintenance & Repair	-	-	45.33	-	-
Direct Client Assistance	-	107,509.00	208,467.00	-	-
Computer Software	-	-	-	-	-
Contractual	-	14,255.20	6,875.49	37,514.30	-
Depreciation Expense	-	-	=	-	-
Dues & Subscriptions	-	-	102.18	-	-
Equipment - Small	49,506.31	-	13.04	-	-
Indirect Cost	65.71	1,690.12	3,835.12	-	-
Interest Expense	-	-	-	-	-
Occupancy	-	13.50	384.76	3,465.00	-
Occupancy - Non-Cash	-	-	-	-	-
Supplies	61,140.81	-	153.78	5.15	-
Supplies - Non-Cash	-	-	-	-	-
Training	-	-	2.58	-	-
Transfers To/From	-	-	-	22,506.23	-
Travel	30,347.99	84.68	461.68	-	-
Travel - Non-Cash	-	-	-	-	-
Miscellaneous Expense					
Total Expenditures	141,921.41	137,795.47	252,655.79	63,490.68	
Excess Revenues and Gains				20.0=1.==	
Over (Under) Expenditures	-	-	-	38,271.55	-
Net Assets, Beginning	- ds	- -	<u>-</u>	955,581.55	37,034.65
Net Assets, Ending	\$ -	\$ -	\$ -	\$ 993,853.10	\$ 37,034.65

Portageville, Missouri Combining Schedule of Activities For the Year Ended December 31, 2020

Program:	Agency Funds	Indirect Costs	Organization Wide Sub-Total	Scott City Apartments, LLC 12/31	Windwood Apts, Vandalia Prop, LLC 12/31
	•			·	·
Fund:	120/140/348	130		256	258
CFDA:	N/A	N/A		N/A	N/A
Function:	Mgt & General	Mgt & General		Housing Services	Housing Services
Revenues and Gains					
Contributions					
Grant Revenue - Federal	\$ -	\$ -	21,704,234.47	\$ -	\$ -
Grant Revenue - State	-	-	524,213.58	-	-
Local	1,422,061.09	-	1,720,163.91	-	-
Local - Non-Cash	140,000.00	-	1,902,248.54	-	-
Program Fee Income	-	-	110,395.23	-	-
Housing Rent	-	-	-	59,040.00	104,692.07
Reimbursements	63,666.81	1,422,348.16	1,486,014.97	-	-
Other Income	8,979.32	-	8,979.32	2,697.66	163,308.18
Interest Income	1,859.67	(556.61)	2,712.52	44.65	206.44
Gain (Loss) on Sale of Assets	(15, 104.17)	-	18,756.84	-	40,869.04
Total Revenues and Gains	1,621,462.72	1,421,791.55	27,477,719.38	61,782.31	309,075.73
Expenditures	1.4.4 700.00	006 100 70	0.170.005.05	11.016.05	6.041.00
Salaries & Wages	144,799.93	926,192.72	9,173,835.85	11,916.25	6,941.00
Salaries & Wages Non-Cash	-	-	1,078,965.08	-	-
Fringe Benefits	46,847.30	(15,634.69)	3,924,783.99	2,551.64	1,184.82
Advertising	(71.00)	5,306.26	19,161.22	-	3,586.98
Board Expense	-	3,450.55	3,450.55	185.50	-
Building Maintenance & Repair	8,026.48	20,685.49	438,853.83	5,874.45	4,943.62
Direct Client Assistance	1,520.91	605.50	5,335,929.99	-	-
Computer Software	-	635.49	13,552.92	-	-
Contractual	2,060.26	52,402.10	212,286.04	11,685.18	19,456.00
Depreciation Expense	747,981.93	-	747,981.93	11,798.56	23,152.35
Dues & Subscriptions	-	18,447.67	54,033.05	-	-
Equipment - Small	-	4,240.60	231,048.72	-	-
Indirect Cost	-	-	1,422,348.16	-	-
Interest Expense	5,508.58	-	5,508.58	901.92	5,414.55
Occupancy	(1,633.54)	50,662.80	770,856.01	4,870.75	42,846.53
Occupancy - Non-Cash	-	-	639,473.01	-	-
Supplies	5,716.61	270,659.22	1,275,031.95	2,414.40	4,457.44
Supplies - Non-Cash	-	-	28,249.62	-	-
Training	-	12,919.98	145,063.97	48.00	128.00
Transfers To/From	40,281.11	-	-	-	-
Travel	47,725.45	41,545.83	1,235,115.21	-	-
Travel - Non-Cash	-	-	15,560.83	-	-
Miscellaneous Expense	1,851.93	3,549.31	13,952.03	111.50	
Total Expenditures	1,050,615.95	1,395,668.83	26,785,042.54	52,358.15	112,111.29
Excess Revenues and Gains					
Over (Under) Expenditures	570,846.77	26,122.72	692,676.84	9,424.16	196,964.44
Net Assets, Beginning	14,320,037.06	22,632.17	15,532,276.45	41,876.09	(60,009.41)
Net Assets, Ending	\$ 14,890,883.83	\$ 48,754.89	\$ 16,224,953.29	\$ 51,300.25	\$ 136,955.03

Portageville, Missouri Combining Schedule of Activities For the Year Ended December 31, 2020

Grant Revenue - State - - - 524,213.58 Local - - (1,400,304.28) - 319,859.66 Local - Non-Cash - - (1,078,965.08) - 823,283.44 Program Fee Income - - - - 110,395.23 Housing Rent 249,226.52 114,045.20 - - 527,003.78 Reimbursements - - - (1,422,348.16) 63,666.83 Other Income 7.749.78 21,468.37 - - 24,333.43 Interest Income 687.65 682.17 - - 4,333.43 Gain (Loss) on Sale of Assets - - - - - - 4,333.43 Total Revenues and Gains 257,663.95 136,195.74 (2,479,269.36) (1,422,348.16) 243,408.19.55 Expenditures - - - - - - 9,240,541.03 Salaries & Wages 30,120.63 17,727.30 - - <th>Program: Fund: CFDA: Function:</th> <th colspan="2">Perryville Apartments, LLC 12/31 257 N/A Housing Services DAEOC-Valley View Apartments, III 12/31 259 N/A Housing Services DAEOC-Valley View Apartments, III 12/31 12/31 459 N/A Housing Services</th> <th>Generally Accepted Accounting Principle Adjustments</th> <th>Inter-Company Elimination Entries</th> <th>Organization Wide Total</th>	Program: Fund: CFDA: Function:	Perryville Apartments, LLC 12/31 257 N/A Housing Services DAEOC-Valley View Apartments, III 12/31 259 N/A Housing Services DAEOC-Valley View Apartments, III 12/31 12/31 459 N/A Housing Services		Generally Accepted Accounting Principle Adjustments	Inter-Company Elimination Entries	Organization Wide Total
Grant Revenue - Federal \$ \$ \$ \$ \$ 21,704,234.47 Grant Revenue - State - - (1,400,304.28) - 524,213.51 Local - (1,400,304.28) - 319,859.61 Local - Non-Cash - (1,078,965.08) - 823,283.44 Program Fee Income - - - 577,003.77 Reimbursements - - - 257,003.77 Reimbursements - - - (1,422,348.16) 63,666.8 Other Income 7,749,78 21,468.37 - - 204,203.3 Interest Income 687.65 682.17 - - 59,625.8 Total Revenues and Gains 257,663.95 136,195.74 (2,479,269.36) (1,422,348.16) 24,340,819.55 Expenditures - - (1,078,965.08) - - 9,240,541.03 Salaries & Wages 30,120.63 17,727.30 - - 9,240,541.03 Salaries & Wages 30,120.	Revenues and Gains					
Grant Revenue - State - - - 524,213.58 Local - - (1,400,304.28) - 319,859.66 Local - Non-Cash - (1,078,965.08) - 823,283.44 Program Fee Income - - - - 110,395.25 Housing Rent 249,226.52 114,045.20 - - - 527,003.78 Reimbursements - - - (1,422,348.16) 63,666.85 Other Income 676.65 682.17 - - - 4,333.43 Gain (Loss) on Sale of Assets -	Contributions					
Grant Revenue - State - - - 524,213.58 Local - - (1,400,304.28) - 319,859.66 Local - Non-Cash - - (1,078,965.08) - 823,283.44 Program Fee Income 249,226.52 114,045.20 - - 527,003.78 Reimbursements - - - (1,422,348.16) 63,666.83 Other Income 7,749.78 21,468.37 - - 204,203.31 Interest Income 687.65 682.17 - - 4,333.43 Gain (Loss) on Salc of Assets - - - - - 4,333.43 Total Revenues and Gains 257,663.95 136,195.74 (2,479,269.36) (1,422,348.16) 24,340,819.55 Expenditures - - - - - - 9,240,541.03 Salaries & Wages 30,120.63 17,727.30 - - 9,240,541.03 Salaries & Wages Non-Cash - - (1,078,965.08)	Grant Revenue - Federal	\$ -	\$ -	\$ -	\$ -	\$ 21,704,234.47
Local - Non-Cash - - (1,078,965.08) - 823,283.44 Program Fee Income - - - - - 110,395.25 Housing Rent 249,226.52 114,045.20 - - 527,003.75 Reimbursements - - - (1,422,348.16) 63,666.85 Other Income 7,749.78 21,468.37 - - 204,203.31 Interest Income 687.65 682.17 - - 59,625.85 Total Revenues and Gains 257,663.95 136,195.74 (2,479,269.36) (1,422,348.16) 24,340,819.55 Expenditures Salaries & Wages 30,120.63 17,727.30 - - 9,240,541.05 Salaries & Wages Non-Cash - - (1,078,965.08) - - Fringe Benefits 4,640.98 2,340.67 - - 3,935,502.14 Advertising - 48.09 - - 3,935,502.14 Advertising - 48.09 - - 3,935,502.14 Advertising - 48.09 - - Board Expense - -	Grant Revenue - State	-	-	-	-	524,213.58
Program Fee Income	Local	-	-	(1,400,304.28)	-	319,859.63
Program Fee Income	Local - Non-Cash	-	-	·	-	823,283.46
Housing Rent 249,226.52	Program Fee Income	_	-	=	-	110,395.23
Reimbursements - - (1,422,348.16) 63,666.8 Other Income 7,749.78 21,468.37 - - 204,203.3 Interest Income 687.65 682.17 - - 59,625.8 Gain (Loss) on Sale of Assets - - - - - 59,625.8 Total Revenues and Gains 257,663.95 136,195.74 (2,479,269.36) (1,422,348.16) 24,340,819.55 Expenditures Salaries & Wages Non-Cash - - (1,078,965.08) - - 9,240,541.0 Salaries & Wages Non-Cash - - (1,078,965.08) - - 9,240,541.0 Fringe Benefits 4,640.98 2,340.67 - - 39,35,502.16 Advertising - - - - 39,35,502.16 Advertising - - - - 39,35,502.16 Board Expense - - - - - - 3,636.00 Building Maintenance & Repair 1	_	249,226.52	114,045.20	_	_	527,003.79
Other Income 7,749.78 21,468.37 - 204,203.3 Interest Income 687.65 682.17 - 4,333.4 Gain (Loss) on Sale of Assets - - - 59,625.8 Total Revenues and Gains 257,663.95 136,195.74 (2,479,269.36) (1,422,348.16) 24,340,819.55 Expenditures Salaries & Wages 30,120.63 17,727.30 - - 9,240,541.03 Salaries & Wages Non-Cash - - (1,078,965.08) - - 9,240,541.03 Salaries & Wages Non-Cash - - (1,078,965.08) - - 22,796.25 Advertising - 48.09 - - 22,506.25 230,660.00 Board Expense - - - - 22,796.25 230,660.00 23,935,502.11 23,636.00 23,935,502.11 23,935,502.11 23,636.00 23,935,502.11 23,636.00 23,935,502.11 23,636.00 23,936.60 23,936.60 23,936.60 23,936.60 23,936.60 23,936.20 <t< td=""><td>_</td><td>-</td><td>-</td><td>_</td><td>(1,422,348.16)</td><td></td></t<>	_	-	-	_	(1,422,348.16)	
Interest Income 687.65 682.17 - 4,333.43 Gain (Loss) on Sale of Assets - - - 59,625.81 Total Revenues and Gains 257,663.95 136,195.74 (2,479,269.36) (1,422,348.16) 24,340,819.56 Expenditures Salaries & Wages 30,120.63 17,727.30 - 9,240,541.03 Salaries & Wages Non-Cash - (1,078,965.08) - - Fringe Benefits 4,640.98 2,340.67 - 3,935,502.10 Advertising - 48.09 - 22,796.25 Board Expense - - Building Maintenance & Repair 10,371.00 12,503.18 (112,712.36) -		7,749.78	21,468.37	_	-	
Gain (Loss) on Sale of Assets - - - - 59,625.88 Total Revenues and Gains 257,663.95 136,195.74 (2,479,269.36) (1,422,348.16) 24,340,819.59 Expenditures Salaries & Wages 30,120.63 17,727.30 - - 9,240,541.03 Salaries & Wages 30,120.63 17,727.30 - - 3,3935.502.14 Advertising - - - - - 22,796.29 Board Expense - - - - - 3,636.03 Building Maintenance & Repair 10,371.00 12,503.18 (112,712.36) - 35,359.299 Computer Software - - - - - 5,335.9299 Computer Software <td></td> <td>·</td> <td></td> <td>_</td> <td>_</td> <td></td>		·		_	_	
Expenditures Salaries & Wages Salaries & Salaries & Salaries Salaries & Wages Salaries & Salaries & Salaries & Salaries Salaries & Salaries & Salaries & Salaries Salaries & Sal	Gain (Loss) on Sale of Assets	_	_	_	_	
Expenditures Salaries & Wages Salaries & Wages Salaries & Wages Non-Cash - Fringe Benefits 4,640,98 2,340,67 - Fringe Benefits 4,640,98 2,340,67 - Salaries & Wages Non-Cash - Fringe Benefits 4,640,98 2,340,67 - Salaries & Wages Salaries & Salaries Salaries & Wages Salaries & Salaries Salaries & Wages Salaries & Salaries Salaries & Wages Salaries & Wages Salaries & Salaries Salaries & Salaries Salaries & Wages Salaries & Salaries		257.663.95	136.195.74	(2,479,269,36)	(1.422.348.16)	
Salaries & Wages 30,120.63 17,727.30 - - 9,240,541.00 Salaries & Wages Non-Cash - - (1,078,965.08) - - Fringe Benefits 4,640.98 2,340.67 - - 3,935,502.10 Advertising - 48.09 - - 22,796.29 Board Expense - - - 3,636.00 Building Maintenance & Repair 10,371.00 12,503.18 (112,712.36) - 359,833.72 Direct Client Assistance - - - - - 5,335,999.99 Computer Software - - - - - 13,552.92 Contractual 37,260.72 14,475.96 (43,440.93) - 251,722.97 Depreciation Expense 25,952.10 15,937.52 - - 824,822.41 Dues & Subscriptions - - - - (112,707.12) - 118,341.60 Interest Expense 15,792.71 26,782.17 -		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(),	() ,	. ,
Salaries & Wages 30,120.63 17,727.30 - - 9,240,541.00 Salaries & Wages Non-Cash - - (1,078,965.08) - - Fringe Benefits 4,640.98 2,340.67 - - 3,935,502.10 Advertising - 48.09 - - 22,796.29 Board Expense - - - 3,636.00 Building Maintenance & Repair 10,371.00 12,503.18 (112,712.36) - 359,833.72 Direct Client Assistance - - - - - 5,335,999.99 Computer Software - - - - - 13,552.92 Contractual 37,260.72 14,475.96 (43,440.93) - 251,722.97 Depreciation Expense 25,952.10 15,937.52 - - 824,822.41 Dues & Subscriptions - - - - (112,707.12) - 118,341.60 Interest Expense 15,792.71 26,782.17 -	Expenditures					
Salaries & Wages Non-Cash - - (1,078,965.08) - - Fringe Benefits 4,640.98 2,340.67 - - 3,935,502.10 Advertising - 48.09 - - 22,796.29 Board Expense - - - - 3,636.03 Building Maintenance & Repair 10,371.00 12,503.18 (112,712.36) - 359,833.77 Direct Client Assistance - - - - - 5,335,929.99 Computer Software - - - - - 13,552.90 Contractual 37,260.72 14,475.96 (43,440.93) - 251,722.93 Depreciation Expense 25,952.10 15,937.52 - - 824,822.41 Dues & Subscriptions - - - - 54,033.03 Equipment - Small - - - (112,707.12) - 118,341.60 Interest Expense 15,792.71 26,782.17 - - <td>-</td> <td>30,120.63</td> <td>17,727.30</td> <td>-</td> <td>-</td> <td>9,240,541.03</td>	-	30,120.63	17,727.30	-	-	9,240,541.03
Fringe Benefits 4,640.98 2,340.67 - - 3,935,502.10 Advertising - 48.09 - - 22,796.29 Board Expense - - - - - 3,636.00 Building Maintenance & Repair 10,371.00 12,503.18 (112,712.36) - 35,983.37 Direct Client Assistance - - - - 5,335,992.99 Computer Software - - - - 13,552.90 Contractual 37,260.72 14,475.96 (43,440.93) - 251,722.97 Depreciation Expense 25,952.10 15,937.52 - - 824,822.44 Dues & Subscriptions - - - - 54,033.03 Equipment - Small - - - (112,707.12) - 118,341.60 Interest Expense 15,792.71 26,782.17 - (1,422,348.16) - Occupancy Non-Cash - - - 639,473.0	-	-	-	(1,078,965.08)	_	-
Advertising - 48.09 22,796.29 Board Expense 3,636.09 Building Maintenance & Repair 10,371.00 12,503.18 (112,712.36) - 359,833.77 Direct Client Assistance 5,335,929.99 Computer Software 513,552.99 Contractual 37,260.72 14,475.96 (43,440.93) - 251,722.97 Depreciation Expense 25,952.10 15,937.52 824,822.40 Dues & Subscriptions (112,707.12) - 118,341.60 Equipment - Small (112,707.12) - 118,341.60 Indirect Cost Interest Expense 15,792.71 26,782.17 - (1,422,348.16) - (1,422,348.16) Occupancy 47,706.87 15,900.95 (1,422,348.16) Cocupancy - Non-Cash (12,600.02) - 1,197,040.33 Supplies 34,894.51 8,932.05 (128,690.02) - 1,197,040.33 Supplies Non-Cash 282,249.60 Training 1,167.80 124.60 146,532.33 Transfers To/From 146,532.33 Transfers To/From 15,560.83 Miscellaneous Expense 5,071.03 19,134.56 Total Expenditures 212,978.35 115,114.07 (2,479,269.36) (1,422,348.16) 23,375,986.86 Excess Revenues and Gains Over (Under) Expenditures 44,685.60 21,081.67 964,832.77	_	4,640.98	2,340.67	-	_	3,935,502.10
Board Expense - - - - 3,636.03 Building Maintenance & Repair 10,371.00 12,503.18 (112,712.36) - 359,833.72 Direct Client Assistance - - - - 5,335,929.99 Computer Software - - - - 13,552.99 Contractual 37,260.72 14,475.96 (43,440.93) - 251,722.97 Depreciation Expense 25,952.10 15,937.52 - - 824,822.44 Dues & Subscriptions - - - - 54,033.03 Equipment - Small - - - (112,707.12) - 118,341.60 Indirect Cost - - - (1,422,348.16) - - Interest Expense 15,792.71 26,782.17 - - 54,399.93 Occupancy 47,706.87 15,900.95 - - 882,181.1 Occupancy - Non-Cash - - - - -	_	-	•	_	_	
Building Maintenance & Repair 10,371.00 12,503.18 (112,712.36) - 359,833.72 Direct Client Assistance - - - - 5,335,929.99 Computer Software - - - - - 13,552.92 Contractual 37,260.72 14,475.96 (43,440.93) - 251,722.91 Depreciation Expense 25,952.10 15,937.52 - - 824,822.46 Dues & Subscriptions - - - - 54,033.03 Equipment - Small - - (112,707.12) - 118,341.60 Indirect Cost - - (112,707.12) - 118,341.60 Interest Expense 15,792.71 26,782.17 - (1,422,348.16) - Occupancy - Non-Cash - - - 639,473.03 Supplies 34,894.51 8,932.05 (128,690.02) - 1,197,040.33 Supplies - Non-Cash - - - - - 28,249	_	_	-	_	_	
Direct Client Assistance - - - - 5,335,929.99 Computer Software - - - - 13,552.92 Contractual 37,260.72 14,475.96 (43,440.93) - 251,722.93 Depreciation Expense 25,952.10 15,937.52 - - 824,822.44 Dues & Subscriptions - - - - 54,033.03 Equipment - Small - - - (112,707.12) - 118,341.60 Indirect Cost - - - (1,422,348.16) - 118,341.60 Interest Expense 15,792.71 26,782.17 - - 54,399.93 Occupancy 47,706.87 15,900.95 - - 882,181.11 Occupancy - Non-Cash - - - - 639,473.01 Supplies - Non-Cash - - - - 28,249.62 Training 1,167.80 124.60 - - 146,532.37		10,371.00	12,503.18	(112,712.36)	_	
Computer Software - - - - 13,552.92 Contractual 37,260.72 14,475.96 (43,440.93) - 251,722.97 Depreciation Expense 25,952.10 15,937.52 - - 824,822.46 Dues & Subscriptions - - - - - 54,033.03 Equipment - Small - - - (112,707.12) - 118,341.60 Indirect Cost - - - (1,422,348.16) - - Interest Expense 15,792.71 26,782.17 - - 54,399.93 Occupancy 47,706.87 15,900.95 - - 882,181.13 Occupancy - Non-Cash - - - - 882,181.13 Occupancy - Non-Cash - - - - 639,473.03 Supplies - Non-Cash - - - - - 28,249.62 Training 1,167.80 124.60 - - -		, -	-	-	_	
Contractual 37,260.72 14,475.96 (43,440.93) - 251,722.97 Depreciation Expense 25,952.10 15,937.52 - - 824,822.46 Dues & Subscriptions - - - - - 54,033.03 Equipment - Small - - (112,707.12) - 118,341.60 Indirect Cost - - - (1,422,348.16) - Interest Expense 15,792.71 26,782.17 - - 54,399.93 Occupancy 47,706.87 15,900.95 - - 882,181.1 Occupancy - Non-Cash - - - - 639,473.0 Supplies - Non-Cash - - - - 639,473.0 Supplies - Non-Cash - - - - 28,249.62 Training 1,167.80 124.60 - - 146,532.3 Travel - Non-Cash - - - - - - Travel - Non-Cash </td <td></td> <td>_</td> <td>-</td> <td>_</td> <td>_</td> <td></td>		_	-	_	_	
Depreciation Expense 25,952.10 15,937.52 - - 824,822.46 Dues & Subscriptions - - - - 54,033.03 Equipment - Small - - (112,707.12) - 118,341.60 Indirect Cost - - - (1,422,348.16) - Interest Expense 15,792.71 26,782.17 - - 54,399.93 Occupancy 47,706.87 15,900.95 - - 882,181.11 Occupancy - Non-Cash - - - 639,473.03 Supplies - Non-Cash - - - 639,473.03 Supplies - Non-Cash - - - 1,197,040.33 Supplies - Non-Cash - - - 28,249.62 Training 1,167.80 124.60 - - 146,532.37 Travel - Non-Cash - - - - - - - Travel - Non-Cash - - - -		37.260.72	14.475.96	(43,440.93)	_	
Dues & Subscriptions - - - 5,033.03 Equipment - Small - - (112,707.12) - 118,341.60 Indirect Cost - - - (1,422,348.16) - Interest Expense 15,792.71 26,782.17 - - 54,399.93 Occupancy 47,706.87 15,900.95 - - 882,181.11 Occupancy - Non-Cash - - - 639,473.03 Supplies 34,894.51 8,932.05 (128,690.02) - 1,197,040.33 Supplies - Non-Cash - - - - 28,249.62 Training 1,167.80 124.60 - - 146,532.37 Travel - 341.58 (1,002,753.85) - 232,702.94 Travel - Non-Cash - - - - 15,560.83 Miscellaneous Expense 5,071.03 - - - 19,134.56 Total Expenditures 212,978.35 115,114.07 <	Depreciation Expense			-	_	
Equipment - Small - - (112,707.12) - 118,341.60 Indirect Cost - - - (1,422,348.16) - - Interest Expense 15,792.71 26,782.17 - - 54,399.93 Occupancy 47,706.87 15,900.95 - - 882,181.17 Occupancy - Non-Cash - - - - 639,473.03 Supplies 34,894.51 8,932.05 (128,690.02) - 1,197,040.33 Supplies - Non-Cash - - - - 28,249.62 Training 1,167.80 124.60 - - 146,532.33 Travel - 341.58 (1,002,753.85) - 232,702.94 Travel - Non-Cash - - - - - 15,560.83 Miscellaneous Expense 5,071.03 - - - 19,134.56 Total Expenditures 212,978.35 115,114.07 (2,479,269.36) (1,422,348.16) 23,375,986.80 <td></td> <td>•</td> <td></td> <td>_</td> <td>_</td> <td></td>		•		_	_	
Indirect Cost - - - (1,422,348.16) - Interest Expense 15,792.71 26,782.17 - - 54,399.93 Occupancy 47,706.87 15,900.95 - - 882,181.13 Occupancy - Non-Cash - - - - 639,473.03 Supplies 34,894.51 8,932.05 (128,690.02) - 1,197,040.33 Supplies - Non-Cash - - - - 28,249.62 Training 1,167.80 124.60 - - 146,532.37 Travel - 341.58 (1,002,753.85) - 232,702.94 Travel - Non-Cash - - - - 15,560.83 Miscellaneous Expense 5,071.03 - - - 19,134.56 Total Expenditures 212,978.35 115,114.07 (2,479,269.36) (1,422,348.16) 23,375,986.88 Excess Revenues and Gains - - - - - - - <		_	_	(112.707.12)	_	· ·
Interest Expense 15,792.71 26,782.17 - - 54,399.93 Occupancy 47,706.87 15,900.95 - - 882,181.17 Occupancy - Non-Cash - - - - 639,473.03 Supplies 34,894.51 8,932.05 (128,690.02) - 1,197,040.33 Supplies - Non-Cash - - - - 28,249.62 Training 1,167.80 124.60 - - 146,532.37 Travel - Travel - 341.58 (1,002,753.85) - 232,702.94 Travel - Non-Cash - - - - 15,560.83 Miscellaneous Expense 5,071.03 - - - 19,134.56 Total Expenditures 212,978.35 115,114.07 (2,479,269.36) (1,422,348.16) 23,375,986.88 Excess Revenues and Gains - - - - - 964,832.73		_	_	-	(1.422.348.16)	-
Occupancy 47,706.87 15,900.95 - - 882,181.13 Occupancy - Non-Cash - - - - 639,473.03 Supplies 34,894.51 8,932.05 (128,690.02) - 1,197,040.33 Supplies - Non-Cash - - - - 28,249.62 Training 1,167.80 124.60 - - 146,532.33 Travel - 341.58 (1,002,753.85) - 232,702.94 Travel - Non-Cash - - - - 15,560.83 Miscellaneous Expense 5,071.03 - - - 19,134.56 Total Expenditures 212,978.35 115,114.07 (2,479,269.36) (1,422,348.16) 23,375,986.88 Excess Revenues and Gains - - - - 964,832.73		15.792.71	26.782.17	_	-	54.399.93
Occupancy - Non-Cash - - - - 639,473.00 Supplies 34,894.51 8,932.05 (128,690.02) - 1,197,040.33 Supplies - Non-Cash - - - - 28,249.62 Training 1,167.80 124.60 - - 146,532.33 Travel - From - - - - - - Travel - Non-Cash - - - - 232,702.94 - - - 15,560.83 - - - 19,134.56 - - - 19,134.56 - - - 19,134.56 - - - 19,134.56 - - - 19,134.56 - - - - 19,134.56 - - - - 19,134.56 - - - - - 19,134.56 - - - - - - - - - - - - -<	-		·	_	-	
Supplies 34,894.51 8,932.05 (128,690.02) - 1,197,040.33 Supplies - Non-Cash - - - - 28,249.62 Training 1,167.80 124.60 - - 146,532.33 Transfers To/From - - - - - Travel - 341.58 (1,002,753.85) - 232,702.94 Travel - Non-Cash - - - - 15,560.83 Miscellaneous Expense 5,071.03 - - - 19,134.56 Total Expenditures 212,978.35 115,114.07 (2,479,269.36) (1,422,348.16) 23,375,986.88 Excess Revenues and Gains Over (Under) Expenditures 44,685.60 21,081.67 - - 964,832.73		-	-	_	_	
Supplies - Non-Cash - - - - 28,249.62 Training 1,167.80 124.60 - - 146,532.37 Transfers To/From - - - - - Travel - 341.58 (1,002,753.85) - 232,702.94 Travel - Non-Cash - - - - - 15,560.83 Miscellaneous Expense 5,071.03 - - - 19,134.56 Total Expenditures 212,978.35 115,114.07 (2,479,269.36) (1,422,348.16) 23,375,986.88 Excess Revenues and Gains Over (Under) Expenditures 44,685.60 21,081.67 - - 964,832.77		34,894.51	8,932.05	(128,690.02)	-	
Training 1,167.80 124.60 - - 146,532.37 Transfers To/From - </td <td></td> <td>-</td> <td>-</td> <td>-</td> <td>_</td> <td></td>		-	-	-	_	
Transfers To/From -		1,167.80	124.60	_	_	
Travel - 341.58 (1,002,753.85) - 232,702.94 Travel - Non-Cash - - - - - 15,560.83 Miscellaneous Expense 5,071.03 - - - 19,134.56 Total Expenditures 212,978.35 115,114.07 (2,479,269.36) (1,422,348.16) 23,375,986.88 Excess Revenues and Gains Over (Under) Expenditures 44,685.60 21,081.67 - - 964,832.77	_	-	-	_	_	-
Travel - Non-Cash - - - - - 15,560.83 Miscellaneous Expense 5,071.03 - - - 19,134.56 Total Expenditures 212,978.35 115,114.07 (2,479,269.36) (1,422,348.16) 23,375,986.88 Excess Revenues and Gains Over (Under) Expenditures 44,685.60 21,081.67 - - 964,832.73	•	_	341.58	(1,002,753.85)	-	232,702.94
Miscellaneous Expense 5,071.03 - - - 19,134.56 Total Expenditures 212,978.35 115,114.07 (2,479,269.36) (1,422,348.16) 23,375,986.88 Excess Revenues and Gains Over (Under) Expenditures 44,685.60 21,081.67 - - 964,832.73		_	-	-	_	
Total Expenditures 212,978.35 115,114.07 (2,479,269.36) (1,422,348.16) 23,375,986.88 Excess Revenues and Gains Over (Under) Expenditures 44,685.60 21,081.67 - 964,832.73		5,071.03	-	-	-	
Excess Revenues and Gains Over (Under) Expenditures 44,685.60 21,081.67 - 964,832.73			115,114.07	(2,479,269.36)	(1,422,348.16)	
Over (Under) Expenditures 44,685.60 21,081.67 - 964,832.77	-	,	,	(, , , , , , , , , , , , , , , , , , ,	(, , , =: 0)	, , , = = = \$
		44,685.60	21,081.67	-	-	964,832.71
				-	-	15,736,781.13
Net Assets, Ending \$ 155,339.91 \$ 133,065.36 \$ - \$ - \$ 16,701,613.84				\$ -	\$ -	\$ 16,701,613.84

DELTA AREA ECONOMIC OPPORTUNITY CORPORATION DOE LIHEAP

Subgrant Number: G-21-LIHEAP-21-02

RECONCILIATION OF REVENUES AND EXPENSES

FOR THE PERIOD OF October 1, 2020 to December 31, 2020

DIVISION OF ENERGY		SUBGRANTEE		
Beginning Fund Balance	0	Beginning Fund Balance		
Revenue		Revenue		
Grant Income	23,095	Grant Income	23,095	
Program Income	0	Program Income	0	
Total Revenue	23,095	Total Revenue	23,095	
Expenditures		Expenditures		
Administration	803	Administration	803	
Insurance	0	Insurance	0	
Financial Audit	0	Financial Audit		
Leveraging	0	Leveraging	0	
T&TA	0	T&TA	0	
Program Operations	22,292	Program Operations	22,292	
Total Expenditures	23,095	Total Expenditures	23,095	
Ending Fund Balance	0	Ending Fund Balance	0	
		Ending Cash on Hand	0	
		Ending Inventory	0	

DELTA AREA ECONOMIC OPPORTUNITY CORPORATION DOE LIHEAP

Subgrant Number: G-19-LIHEAP-20-02

RECONCILIATION OF REVENUES AND EXPENSES

FOR THE PERIOD OF October 1, 2019 to September 30, 2020

DIVISION OF ENERGY		SUBGRANTEE
Beginning Fund Balance	0	Beginning Fund Balance 0
Revenue		Revenue
Grant Income	234,530	Grant Income 234,530
Program Income	0	Program Income 0
Total Revenue	234,530	Total Revenue 234,530
Expenditures		Expenditures
Administration	13,159	Administration 13,159
Insurance	0	Insurance 0
Financial Audit	425	Financial Audit 425
Leveraging	0	Leveraging 0
T&TA	11,820	T&TA 11,820
Program Operations	209,126	Program Operations 209,126
Total Expenditures	234,530	Total Expenditures 234,530
Ending Fund Balance	0	Ending Fund Balance 0
		Ending Cash on Hand 0
		Ending Inventory 0

DELTA AREA ECONOMIC OPPORTUNITY CORPORATION DOE LIHEAP

Subgrant Number: G-21-LIHEAP-CARES-02

RECONCILIATION OF REVENUES AND EXPENSES

FOR THE PERIOD OF October 1, 2020 to December 31, 2020

DIVISION OF ENERGY		SUBGRANTEE	
Beginning Fund Balance	0	Beginning Fund Balance	0
Revenue		Revenue	
Grant Income	31,668	Grant Income	31,668
Program Income	0	Program Income	0
Total Revenue	31,668	Total Revenue	31,668
Expenditures		Expenditures	
Administration	1,494	Administration	1,494
Insurance	0	Insurance	0
Financial Audit	0	Financial Audit	0
Leveraging	0	Leveraging	0
T&TA	0	T&TA	0
Program Operations	30,174	Program Operations	30,174
Total Expenditures	31,668	Total Expenditures	31,668
Ending Fund Balance	0	Ending Fund Balance	0
		Ending Cash on Hand	0
		Ending Inventory	0

DELTA AREA ECONOMIC OPPORTUNITY CORPORATION AMEREN UE ELECTRIC

Subgrant Number: G20-14-0258-5-02

RECONCILIATION OF REVENUES AND EXPENSES

FOR THE PERIOD OF November 1, 2019 to December 31, 2020

(extended from 10/31/2020)

DIVISION OF ENERGY		SUBGRANTEE
Beginning Fund Balance	0	Beginning Fund Balance 0
Revenue		Revenue
Grant Income	71,618	Grant Income 71,618
Program Income	0	Program Income 0
Total Revenue	71,618	Total Revenue 71,618
<u>Expenditures</u>		<u>Expenditures</u>
Administration	4,144	Administration 4,144
Insurance	0	Insurance 0
Financial Audit	0	Financial Audit 0
Leveraging	0	Leveraging 0
T&TA	0	T&TA 0
Program Operations	67,474	Program Operations 67,474
Total Expenditures	71,618	Total Expenditures 71,618
Ending Fund Balance	0	Ending Fund Balance 0
		Ending Cash on Hand 0
		Ending Inventory 0

Subgrant Number: G-20-EE0007930-4-02

RECONCILIATION OF REVENUES AND EXPENSES

FOR THE PERIOD OF July 1, 2020 to December 31, 2020

DIVISION OF ENERGY		SUBGRANTEE	
Beginning Fund Balance	0	Beginning Fund Balance	0
Revenue		Revenue	
Grant Income	95,153	Grant Income	95,153
Program Income	0	Program Income	0
Total Revenue	95,153	Total Revenue	95,153
Expenditures		Expenditures	
Administration	5,472	Administration	5,472
Insurance	0	Insurance	0
Financial Audit	279	Financial Audit	279
Leveraging	0	Leveraging	0
T&TA	0	T&TA	0
Program Operations	89,402	Program Operations	89,402
Total Expenditures	95,153	Total Expenditures	95,153
Ending Fund Balance	0	Ending Fund Balance	0
		Ending Cash on Hand	0
		Ending Inventory	0

Subgrant Number: G-19-EE0007930-3-02

RECONCILIATION OF REVENUES AND EXPENSES

FOR THE PERIOD OF July 1, 2019 to June 30, 2020

DIVISION OF ENERGY		SUBGRANTEE
Beginning Fund Balance	0	Beginning Fund Balance 0
Revenue		Revenue
Grant Income	112,053	Grant Income 112,053
Program Income	0	Program Income 0
Total Revenue	112,053	Total Revenue 112,053
<u>Expenditures</u>		Expenditures
Administration	7,530	Administration 7,530
Insurance	1,041	Insurance 1,041
Financial Audit	700	Financial Audit 700
Leveraging	0	Leveraging 0
T&TA	11,241	T&TA 11,241
Program Operations	91,541	Program Operations 91,541
Total Expenditures	112,053	Total Expenditures 112,053
Ending Fund Balance	0	Ending Fund Balance 0
		Ending Cash on Hand 0
		Ending Inventory 0

Delta Area Economic Opportunity Corporation

Portageville, Missouri

Low Income Home Energy Assistance Program Grant No. ERS11020003

Schedule of Revenue and Expenses

For the Program Period October 1, 2019 - October 31, 2020

	-	Budget		Total
		Amount		Grant
Revenue		Innount		
Grant Revenue - LIHEAP				
Special Start-up	\$	_	\$	-
Current (initial + amendments)	Ψ	3,552,392.74	Ψ	3,057,720.43
Interest		-		-
Other- Previous Year Refunds		_		_
Other- CSBG Transfer		2,763.00		_
Total Revenue		3,555,155.74		3,057,720.43
Expenditures				
Administrative/Program Services				
Program Salaries and Wages		183,450.00		179,156.07
Employee Benefits		85,342.83		78,923.28
Travel/Training		4,475.61		4,475.61
Rent/Space		2,929.86		2,929.86
Utilities		13,629.17		13,629.17
Equipment		-		-
Supplies		15,200.08		1,522.08
Contract/Consulting		5,197.70		5,197.70
Other:Insurance		344.49		344.49
Indirect Cost		32,459.00		30,626.17
Total Administrative/Program Services		343,028.74		316,804.43
ECIP Direct Services				
Winter		1,586,389.00		1,270,861.00
Summer		1,625,738.00		1,470,055.00
Total ECIP Direct Services		3,212,127.00		2,740,916.00
Outreach & Education				
Program Activities		-		-
Supplies		-		-
Total Outreach & Education		-		-
Total Expenditures		3,555,155.74		3,057,720.43
Revenue over (under) Expenditures		-		
Ending Program Balance	\$	-	\$	

Portageville, Missouri Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2020

	Pass - Through			
Federal Grantor/Pass-Through	Identifying	CFDA	Provided to	Federal
Grantor/Program Title	Number	#	Subrecipients	Expenditures
U.S. Department of Health and Human Services				- '
Direct Programs:				
Head Start	N/A	93.600	\$ -	\$ 11,200,720.83
COVID19 -Head Start	N/A	93.600	-	143,592.86
Early Head Start	N/A	93.600	-	3,251,081.16
COVID19 -Early Head Start	N/A	93.600	=	51,424.57
Passed Through:		Total 93.600	=	14,646,819.42
State of Missouri Department of Social Services - Family Support Division				
Low-Income Home Energy Assistance Program (ECIP)	ERS11020003	93.568	-	2,762,292.83
Low-Income Home Energy Assistance Program (ECIP)	ERS11021003	93.568	-	262,947.14
State of Missouri Department of Economic Development				
Weatherization Assistance for Low-Income Individuals	G-19-LIHEAP-20-02	93.568	-	228,305.58
Weatherization Assistance for Low-Income Individuals	G20-14-0258-5-02	93.568		27,291.60
COVID19 -Weatherization Assistance for Low-Income Individuals	G-21-LIHEAP-CARES-02	93.568	=	34,695.65
		TOTAL 93.568	=	3,315,532.80
State of Missouri Department of Social Services - Family Support Division				
Community Services Block Grant	PG282000005	93.569	-	658,479.93
COVID19 -Community Services Block Grant	PG282000055	93.569	-	93,890.44
Community Services Block Grant - Discretionary	PG282000005	93.569	-	206,475.62
		TOTAL 93.569	-	958,845.99
State of Missouri Department of Health and Senior Services				
Maternal, Infant, and Early Childhood Home Visiting Program	CS180224001	93.870	-	339,696.86
Total U.S. Department of Health and Human Services		_	-	19,260,895.07
U.S. Department of Energy				
Passed Through:				
State of Missouri Department of Economic Development				
Weatherization Assistance for Low-Income Individuals	G-19-EE0007930-3-02	81.042	-	16,156.71
Weatherization Assistance for Low-Income Individuals	G-20-EE0007930-4-02	81.042	<u>-</u>	112,979.28
		TOTAL 81.042	-	129,135.99
Total U.S. Department of Energy		_	-	129,135.99

Portageville, Missouri Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2020

	Pass - Through			
Federal Grantor/Pass-Through	Identifying	CFDA	Provided to	Federal
Grantor/Program Title	Number	#	Subrecipients	Expenditures
U.S. Department of the Treasury				
Passed Through:				
Missouri Department of Economic Development				
Coronavirus Relief Fund	DE89A5D7-124C2C924317	21.019	\$ -	\$ 141,921.41
Total U.S. Department of Treasury			<u>-</u>	141,921.41
U.S. Department of Labor				
Direct Programs:				
WIA/WIOA Dislocated Worker National Reserve Demonstration Grant	N/A	17.280	-	10,520.15
Total U.S. Department of Labor			-	10,520.15
U.S. Department of Justice				
Passed Through:				
State of Missouri Department of Social Services				
Crime Victim Assistance	ER130200034	16.575	-	96,415.74
Total U.S. Department of Justice			<u> </u>	96,415.74
U.S. Department of Housing and Urban Development				
Direct Programs:				
Supportive Housing Program	N/A	14.267	-	205,987.12
Passed Through:				
Missouri Housing Development Corporation				
Emergency Shelter Grant	20-720-S	14.231	-	32,727.19
Emergency Shelter Grant	21-712-E	14.231	-	19,262.66
		TOTAL 14.231	-	51,989.85
Passed Through:				
State of Missouri Department of Mental Health				
Shelter Plus Program	ER197 SCB7-MO0080L7E061710	14.238	-	-
Passed Through:				
Missouri Housing Develpoment Corporation				
Home Investment Partnership Program - HERO	2019-HERO-003	14.239		252,655.79
Total U.S. Department of Housing and Urban Development			-	510,632.76

Portageville, Missouri Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2020

	Pass - Through				
Federal Grantor/Pass-Through	Identifying	CFDA	Pro	vided to	Federal
Grantor/Program Title	Number	#	Subr	ecipients	Expenditures
U.S. Department of Agriculture					
Passed Through:					
Delta Regional Authority					
Rural Business Opportunity Grants	BW-0400	10.773	\$	-	\$ 96.42
State of Missouri Department of Health and Senior Services					
Child and Adult Care Food Program - Home Sponsor Program	ERS46-11-1736	10.558		-	970,096.85
COVID19 -Child and Adult Care Food Program - Home Sponsor Program	ERS46-11-1736	10.558		-	82,715.21
Child and Adult Care Food Program - Center Reimbursement	ERS46-11-0024	10.558		-	454,659.74
COVID19 -Child and Adult Care Food Program - Center Reimbursement	ERS46-11-0024	10.558		-	47,145.13
		TOTAL 10.558		-	 1,554,616.93
Total U.S. Department of Agriculture				-	1,554,713.35
Total Expenditures of Federal Awards			\$	-	\$ 21,704,234.47

NOTE A -- BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Delta Area Economic Opportunity Corporation and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of the Uniform Guidance. Therefore, some amounts presented in this may differ from amounts presented in, or used in the preparation of, the basic financial statements.

NOTE B --INDIRECT COST RATE

Delta Area Economic Opportunity Corporation did not elect to use the 10% de minimis cost rate, as it does not qualify.

JARRED, GILMORE & PHILLIPS, PA

CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Delta Area Economic Opportunity Corporation Portageville, Missouri

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of Delta Area Economic Opportunity Corporation (a nonprofit organization), which comprise the statements of financial position as of December 31, 2020 and 2019, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated August 20, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered Delta Area Economic Opportunity Corporation' internal control over financial reporting (internal control)as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of Delta Area Economic Opportunity Corporation' internal control. Accordingly, we do not express an opinion on the effectiveness of Delta Area Economic Opportunity Corporation' internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Organization's consolidated financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Delta Area Economic Opportunity Corporation' consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the consolidated financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

JARRED, GILMORE & PHILLIPS, PA

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Certified Public Accountants

August 20, 2021 Chanute, Kansas

JARRED, GILMORE & PHILLIPS, PA

CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

Board of Directors Delta Area Economic Opportunity Corporation Portageville, Missouri

Report on Compliance for Each Major Federal Program

We have audited Delta Area Economic Opportunity Corporation' compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Delta Area Economic Opportunity Corporation' major federal programs for the year ended December 31, 2020. Delta Area Economic Opportunity Corporation' major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of Delta Area Economic Opportunity Corporation' major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Delta Area Economic Opportunity Corporation' compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Delta Area Economic Opportunity Corporation' compliance.

Opinion on Each Major Federal Program

In our opinion, Delta Area Economic Opportunity Corporation complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2020.

Report on Internal Control Over Compliance

Management of Delta Area Economic Opportunity Corporation is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Delta Area Economic Opportunity Corporation' internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Delta Area Economic Opportunity Corporation' internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

JARRED, GILMORE & PHILLIPS, PA Certified Public Accountants

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August 20, 2021 Chanute, Kansas

Portageville, Missouri

Schedule of Findings and Questioned Costs For the Year Ended December 31, 2020

I. SUMMARY OF AUDITORS' RESULTS

Consolidated financial statements: The auditors' report expresses an unmodified opinio statements of Delta Area Economic Opportunity Corporation		the con	solidated	l financia
	ation.			
Internal Control over Financial Reporting:		3.7	37	N.T.
Material weakness(es) identified?		_ Yes	$\frac{X}{X}$	No
Significant deficiency(ies) identified?		Yes	X	None Reported
Noncompliance or other matters required to be				Keported
reported under Government Auditing Standards		Yes	X	No
reported under dovernment haditing outlaatas		_ 103		110
Federal and State Awards:				
Internal control over major programs:				
Material weakness(es) identified?		Yes	X	No
Significant deficiency(ies) identified?		Yes	X	None
				Reported
The auditors' report on compliance for the major federal and Delta Area Economic Opportunity Corporation expresses and Any audit findings disclosed that are required to				
be reported in accordance with the Uniform				
Guidance 2 CFR 200.516(a)?		Yes	X	No
<u></u>		_ 105		110
Identification of major programs:				
Federal Single Audit:				
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVIC	ES			
Community Services Block Grant		CFDA	93.569	
Head Start		CFDA	93.600	
Low Income Home Energy Assistance Program		CFDA	93.568	
U.S. DEPARTMENT OF AGRICULTURE				
Child and Adult Care Food Program		CFDA	10.558	
The threshold for distinguishing Types A and B programs Federal Threshold	s was	\$ 750	0,000.00	
reactat tittesnota		ψ 130	,,000.00	
Auditee qualified as a low risk auditee?	X	Yes		_ No
FINANCIAL STATEMENT FINDINGS				

II.

None

III. FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

None

Portageville, Missouri

Summary Schedule of Prior Audit Findings For the Year Ended December 31, 2020

Period Year Ended/Findings:

None