



# **DAEOC** **2016** **Annual Report**

*A year of unprecedented growth.*



# 2016 Annual Report

*Delta Area Economic Opportunity Corporation*

## Board of Directors

### Dunklin County

Ronald Dell ..... Member  
Ann Matthews ..... Secretary  
Emily Modlin..... Treasurer

### Mississippi County

Darrell Jones ..... Member  
Rod Dunlap ..... Member  
Joe Lane ..... Member

### New Madrid County

Ray Nabors ..... Member  
Paul Fout ..... Member  
Anita Green ..... Member

### Pemiscot County

Steve Watkins ..... Member  
Lesley Rone ..... Member  
Robert Culler ..... Vice Chairperson

### Scott County

Kathy Teachout ..... Member  
Bob Deprow ..... Member  
Chad Bles ..... Member

### Stoddard County

Clara Green ..... Member  
Julian Steiner ..... Chairman  
Matt Asher ..... Member

\* Board and Staff as of December 31, 2016

## Senior Staff Members

Joel Evans, CCAP ..... President & Chief Executive Officer  
Cheryl Essner ..... Vice President & CFO  
Ken Thompson ..... Human Resources Director  
Bill Barker ..... IT Director  
Dan Lape ..... Purchasing/Procurement Director  
Scarlett Loomas ..... FACD Department Director  
Mike Mize ..... HH&N Department Director  
Cindy Huey, CCAP ..... Childrens Services Dept Director  
Paula Kinchen, CCAP ..... Executive Admin Assistant

## Table of Contents

Board of Directors .....	1
Senior Staff Members .....	1
Table of Contents .....	1
Letter from the Executive Director .....	2
Vision and Mission .....	3
Missouri Bootheel At a Glance .....	3
Poverty Guidelines .....	3
Program Participant Demographics .....	4
Family & Community Development Dept .....	5
Housing, Health & Nutrition .....	5
Childrens Services Dept .....	7
Fiscal Summary .....	11
Contact Information .....	12
In Memorium .....	13



## Letter from the President & CEO

This year truly has been "a year of unprecedented growth." Our annual revenue grew from \$20.5M in 2015 to \$26.3M for 2016, our staff grew from 326 to just under 400 by year's end, and construction began on four new early childhood education facilities with a total construction cost of over \$9M. Additionally, several key roles were filled and some vital new positions were created reshaping and reinvigorating the agency. Mrs. Cheryl Essner came to DAEOC from the banking industry to take over the role of Vice President & CFO. The position of Deputy Fiscal Officer was created to support our growing accounting demands. Sue Matthews joined to fill this new role and she and Cheryl quickly proved they would be a great team. To ensure consistent support and oversight for every program and project, the Department of Housing, Health, & Nutrition was created as a third operational department (joining the Children's Services Department and Family & Community Development Department). Mr. Mike Mize joined the team to lead this new department and Scarlett Loomas stepped up to take over the vacancy role as Family & Community Development Department Director. These two join veteran Department Director Cindy Huey, CCAP who oversees Children's Services. With additional staff, our Human Resources department also needed to grow. Mr. Ryan Hampton filled the newly created position of Deputy Human Resources Director. We added new teachers, aides, and advocates as well as specialists, drivers, and cooks. The four new Early Head Start centers will add a total of approximately 80 new positions in Hayti, Caruthersville, Senath, and Sikeston. These centers will open in 2017 with hiring and training in late 2016 and early 2017. At Senath and Hayti, funds from the Missouri Department of Economic Development's StartSmart program allowed the addition of Head Start wings to the building projects replacing aged facilities in Dunklin and Pemiscot Counties. The combine centers share common space including kitchens which tend to be the most costly space per square foot. Additionally, it reduces the families' logistical headaches of having siblings at different facilities and has the potential to provide a consistent experience for the child from birth to kindergarten.

This year, I was fortunate enough to meet Mr. Marty Blank, a published author, advocate for social rights, and leader in educational leadership. More importantly, as a twenty-something recent college grad in the '60's, he served in Volunteers In Service To America (VISTA) and was instrumental in the efforts that created DAEOC. We were able to travel to Washington DC to capture Marty's memories in a video that was presented to our staff at this year's annual meeting. His enthusiasm for Southeast Missouri is still evident in his vivid memories of his time here. A special thank you to Marty for helping us all better understand our own history. The video can be viewed on Youtube (<https://www.youtube.com/watch?v=166uAVcg46o>).

In 2016, DAEOC and the community lost some true warriors in the War on Poverty. Mrs. Annette Robertson, a DAEOC Board member from Mississippi County passed away in August after an extended illness. In December, DAEOC and the community mourned the unexpected loss of Mr. Bob Depro, a long-time Board member and community leader from Scott County. Both were past recipients of Missouri Association of Community Action Outstanding Community Partner Awards. With decades in education and community service, their legacies will live on in the lives they touched. We are cautiously optimistic going into 2017. Funds are secured for the addition of a Head Start wing at the New Madrid Early Head Start allowing for the replacement of an aging center with significant challenges in New Madrid County. With several programs targeted for cuts on the federal level, initial information indicates slight increases in Head Start funding and bipartisan support for many of the programs we facilitate. To survive in the Community Action environment, each agency must be dynamic. At DAEOC, we are proactive in anticipating and adjusting to potential challenges in funding and more importantly, in community needs therefore keeping our agency healthy and our community served. DAEOC's role in the community is expanding. Our community and our partners have shown great confidence in DAEOC by reaching out to us to lead in new innovative ways. In President Johnson's 1964 State of the Union Address, his Declaration of War on Poverty, he stated "It will not be a short or easy effort. No signal weapon or strategy will suffice. But we shall not rest until that war is won." We at DAEOC will continue to seek out and employ the most effective methods to ensure every resident of the Missouri Bootheel has the opportunity to experience lives of decency and dignity. I am proud and blessed to be part of this great team.



Respectfully submitted,



Joel P. Evans, CCAP  
President & Chief Executive Officer

## Vision

We are DAEOC...

Delta Area Economic Opportunity Corporation (DAEOC) is a 501(3)c not-for-profit organization that assists those living in poverty across six Missouri Bootheel counties: Scott, New Madrid, Mississippi, Stoddard, Dunklin, and Pemiscot. As a Community Action Agency, DAEOC has its roots in Lyndon B. Johnson's War on Poverty and was established in 1965 as one of the first CAAs in the state of Missouri. Today, there are nineteen of these agencies; all having the explicit purpose of providing social services that stabilize households, empower individuals, and advocate for those living below the poverty line.

We are Community Action...

Community Action targets the causes of poverty in a manner that is both individualized and holistic. Through targeted coaching and case management, DAEOC meets those we serve where they are and assists them in becoming self-sufficient members of the community. Our local partnerships across the six, Delta counties and our tripartite board, representing the public and private sectors as well as the low income individuals we serve, offer perspective and guidance on the needs of the entire region. We all want a present and a future in which we can all succeed; one in which opportunity is not a privilege, but a right; and one in which the Missouri Bootheel doesn't just survive, but thrives.

## Mission

Community action changes peoples lives, embodies the spirit of hope, improves communities and makes America a better place to live. We care about the entire community and we are dedicated to helping people help themselves and each other.

*"Empowering people to make positive change"*

## The Missouri Bootheel at a Glance...

County	Population	% in Poverty
Dunklin	30,535	27.6
Mississippi	14,036	26.6
New Madrid	18,208	23.9
Pemiscot	17,782	28.0
Scott	39,008	18.1
Stoddard	29,588	19.0

Source: U.S. Dept of commerce, U.S. Census Bureau, 2016  
Population and Poverty Estimates,  
[www.census.gov](http://www.census.gov)

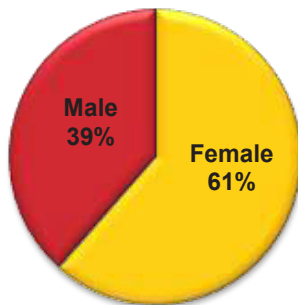
## 2016 HHS Poverty Guidelines

Persons in Family or Household	48 Contiguous States & D.C.
1	\$11,880
2	\$16,020
3	\$20,160
4	\$24,300
5	\$28,440
6	\$32,580
7	\$36,730
8	\$40,890
For each additional person in the family, add \$4,160	

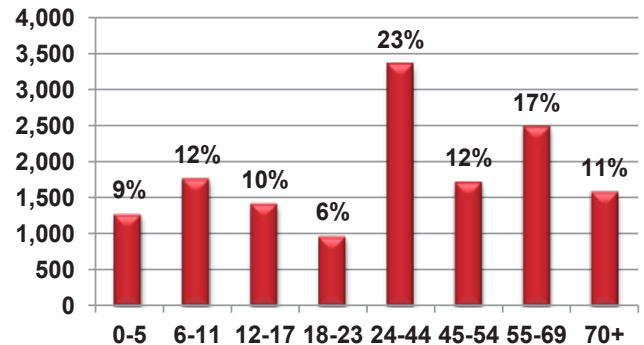
# Program Participant Demographics

In 2016, DAEOC reported services obtained for **16,893** unduplicated individuals and **10,583** unduplicated families with one or more of the following characteristics:

## Gender

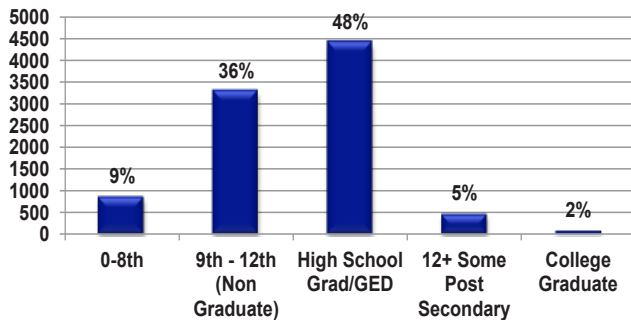


## Age

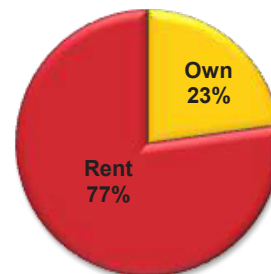


- **7,572** Individuals were reported as being disabled

## Education Levels (# for Adults 24 years or older)



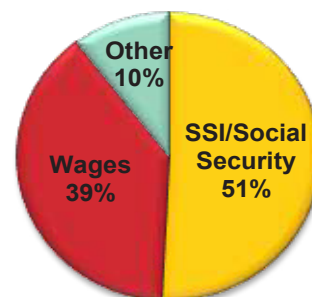
## Housing



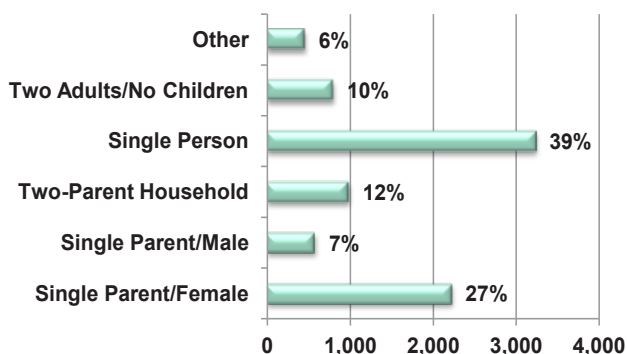
- **586** Families had to survive on zero income

- **36** Families were reported as being homeless

## Income Sources



## Family Type



- **190** Individuals were reported being from a Hispanic, Latino or Spanish Origin



# Family and Community Development

## Low Income Heating Energy Assistance Program (LIHEAP)

The LIHEAP program consists of two different programs: Energy Assistance (EA) and Emergency Crisis Intervention Program (ECIP). Eligibility requirements are based on income, household size, available resources and responsibility for payment of home energy costs. Energy Assistance exists to offset ongoing heating costs from the month of November through the month of March. ECIP assists households experiencing an "energy crisis", i.e. shut off notice received or propane tank at 20% or below. Winter ECIP runs from November - May and the Summer ECIP from June - September. LIHEAP can also provide emergency services such as blankets, emergency lodging, furnace/central air repair, window air conditioners and wood stoves.

- 9,641 individuals were assisted through ECIP
- 15,910 individuals were assisted through Energy Assistance
- 7,859 of those assisted with Energy Assistance were elderly and/or disabled

## Health Care Coverage Counseling

Certified Application Counselors (CACs)/Navigators conduct education and outreach events to build relationships with consumers who need guidance through the process of enrolling in health coverage through the federally-facilitated Health Insurance Marketplace established under the Affordable Care Act.

- 2,325 Missourians reached through education and outreach events
- 148 individuals enrolled
- 24 events held

## Community Services Block Grant (CSBG)

CSBG is a federal, anti-poverty block grant which funds the operations of a state-administered network of local agencies. This network consists of more than 1,000 agencies that create, coordinate and deliver programs and services to low-income Americans in 99 percent of the nation's counties. CSBG provides funds to alleviate the causes and conditions of poverty in communities.

Most agencies in the CSBG network are Community Action Agencies (CAAs), created through the Economic Opportunity Act, a predecessor of the CSBG. Community representation and accountability are hallmarks of the CSBG network, where agencies are governed by a tri-partite board. This board structure consists of elected public officials, representatives of

the low-income community, and appointed leaders from the private sector. The programs that were utilized for the 2016 year was Life Skills, Targeted Coaching, Making the Grade, Stand Up Step Out of Poverty, Step Up to Leadership, Resource Distribution, Family Support, Stable Ground and Back to School Fair.

- 59 received emergency rent/mortgage payments
- 62 received emergency utility assistance
- 14 received emergency shelter
- 41 received medical care
- 25 obtained food assistance
- 24 were unemployed and obtained a job
- 402 children received free school supplies
- 211 volunteer hours donated
- 53 community partners involved
- 844 participants in life skills classes with 77 classes being held
- 4146 assessments completed
- 4123 referrals made
- 315 youth improved their social/emotional development

## Housing, Health & Nutrition

### Child Care Food Program

DAEOC's Child Care Food Program is part of a federal program dedicated to providing nutritious meals and snacks to low-income children at licensed home daycares.

- 113 Home Daycare providers participated
- 2,352 children served
- 784,853 meals were served to children through this program

### Housing

The Housing Program oversees two primary projects: HeRO (Missouri Housing Development Commission's Home Repair Program) and the Bootheel Home Repair Program, a federal home loan bank's affordable housing program. The purpose and goals of these programs are to repair, rehabilitate, and improve accessibility for the handicapped and disabled as well as to reduce the risk associated with lead-based paint for owner-occupied homes. Our main emphasis is to bring the home up to local and state codes to make the home safer and more livable for those who fall within the income guidelines set by HUD and Missouri Housing Development Commission. Prior to becoming eligible for the HeRO program, participants must have taken part in the Weatherization Assistance Program.

To be eligible for the Bootheel Home Repair Program clients must have a disability and/or be elderly while also falling at or below 50% of the poverty line as determined by HUD.

- 12 homes repaired
- \$262,056.00 was spent on construction costs

## Weatherization

The Weatherization Assistance Program is the nation's largest residential energy assistance program and helps low-income residents with a wide variety of energy efficiency measures spanning the entirety of the structure, HVAC systems, electrical systems, and electric appliances. The primary goal is to limit the costs associated with heating and cooling a home. Each residence is given an energy audit, consisting of diagnostic tests like thermography, to customize the weatherization methods to use in that particular structure. To qualify for the Weatherization program, applicants must have a yearly household income below 200% of the Area Median Income.

- 54 homes were weatherized
- \$324,508.00 was spent on weatherizing these homes

## Transitional Housing

DAEOC's Transitional Housing Program ended on October 31st, 2016. This housing program allowed homeless individuals and families to live up to 24 months in a subsidized house or apartment while they receive the supportive services that enable them to live more independently. These supportive services include case management, life skills classes, rental counseling and GED preparation. This program worked off a waiting list and homeless verification was required prior to placing them on the list.

- 23 households (52 individuals: 27 adults & 25 children) were placed in transitional housing

## Permanent Housing

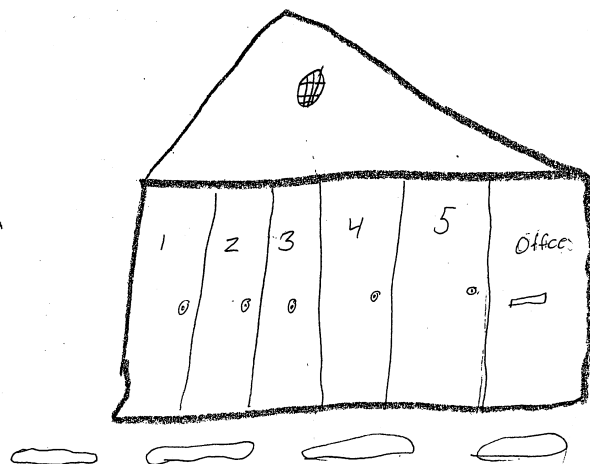
The Permanent Housing program provides rental assistance to participants diagnosed with a disability by a health care professional. Both mental and physical disabilities qualify. Third party verification is required of their homeless status.

- 23 Households (30 individuals: 26 adults & 4 children) were provided with rental assistance

## Emergency Shelter

Efficiency-style apartments located at our Sikeston outreach office serve as an emergency shelter for individuals and families. It is the only shelter that houses homeless families without requiring men and teen boys to find other arrangements. We are the only homeless shelter for families in our region.

- 36 Households (95 individuals: 49 adults & 46 children) were provided with emergency shelter



Dear Shelter I am glad you gave me  
a place to lay my head and give  
me food and drinks and I'm glad  
that y'all but use in a place and  
exactly for my mom thank you  
so much God will bless you  
DePol thank you so much

Thank You letter from a young guest at the DAEOC homeless Shelter in Sikeston.

## BRAVE Domestic Violence Resource Center

The BRAVE Center provides comprehensive shelter services to those women and children who are fleeing domestic violence. The corresponding BRAVE Center Domestic Violence Program is available to individuals who are experiencing any form of violence in the home. This program is designed to enable the victim to feel safe, to reflect upon and determine next steps, and to learn that there are alternatives to returning to an abusive situation. The goal of DAEOC's Domestic Violence Program is to empower batter women so they may rebuilt their lives in order ensure future safety for themselves and their children.

- 55 women and 26 children received shelter
- 9,059 meals were provided
- 609 rides provided

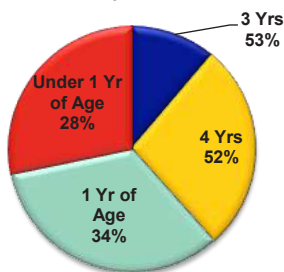
# Children's Services Department

The Head Start/Early Head Start Program has 17 center locations and 2 home-based locations in Dunklin, Mississippi, New Madrid, Pemiscot, Scott and Stoddard counties and a funded enrollment of 1084 children. Of the children that are enrolled in the Head Start/Early Head Start Program, 92% are at or below the Federal Poverty Guidelines or are categorically eligible.

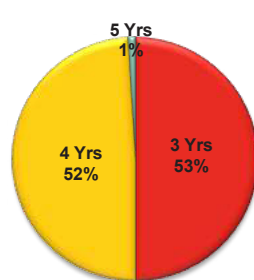
## Head Start/Early Head Start Program Statistics

- **1432** children served
- **12** Pregnant Women/Expectant Families Served
- **1252** families were served
- **59** classes operated
- **237** staff employed
- **1149** Head Start children transported
- **1681** persons provided volunteer services
- **95%** of children received physical exams
- **82%** of children received dental exams
- **161** children with disabilities served
- **1065** families received one or more referrals
- Maintained **100%** average monthly enrollment for 2016

Age Range of Services  
Provided to Early Head Start Children



Age Range of Services  
Provided to Head Start Children



## Opportunities for Family Engagement

The Program encourages families to take an active role in their child's education and development, partnering with staff to provide input, make decisions, and implement action steps leading to school readiness success.

Family Engagement may look like:

- Volunteering in the classroom, office, kitchen, on field trips, etc.
- Open and consistent communication with the center staff serving your child
- Election and service in a leader or member role to Policy Council or the Center Parent Committees
- Donating classroom supplies
- Accomplishing/returning take-home activities to continue building school readiness skills and knowledge
- Serving on the Health Advisory Committee or Self-Assessment Team
- Planning with committee members for Family Meetings and special events
- Providing input through various surveys during the year
- Participating in Family Events/Meetings/Parent-Teacher Conferences/Home Visits/Socializations/POPs events
- Setting/Achieving goals for the child and family
- Partnering with the home based teacher to plan activities
- Encouraging grandparents and members of the community to become Program volunteers
- Learning new parenting techniques and skills
- Recruiting children and families by sharing personal success story of relationship with Head Start/Early Head Start



## DAEOC's Efforts to Prepare Children for Kindergarten

A goal of DAEOC Head Start and Early Head Start (HS/EHS) is to help children and families enjoy a smooth and successful transition into a kindergarten within the 32 local education agencies located in DAEOC's 6 county area. This is accomplished through research based curriculum, social-emotional strategy implementation, parent education efforts, assessment, and administrative processes.

### Research Based Curriculums

- Head Start Center Based- Scholastic Big Day for Pre K
- Early Head Start Center Based- Creative Curriculum for Infants, Toddlers, and Twos
- Early Head Start Home Based- Partnerships for Healthy Baby

All curriculums guide growth and development in accordance with the Head Start Early Learning Outcomes Framework Ages Birth to Five. The Framework can be found at <http://eclkc.ohs.acf.hhs.gov/hslc/sr/approach/cdelf>.

The central domains include:

- Approaches to Learning
- Social and Emotional Development
- Language and Literacy
- Cognition
- Perceptual, Motor, and Physical Development

### Social- Emotional Strategies

Through our implementation of Conscious Discipline strategies, children learn to take responsibility for their feelings and actions, to recognize them, and learn appropriate ways to express and manage their feelings at an age-appropriate level. Through HS/EHS, children learn to interact with other children and adults. There are positive relationships established between teaching staff and children. The HS/EHS Teachers are often the child's first introduction to a teacher. Our Program seeks to develop positive relationships and create a family atmosphere within the classroom.

### Parent Education Efforts

HS/EHS seeks a positive, supportive relationship with the parents/guardians. Our program offers ongoing parent education opportunities on a variety of topics, home visits and parent/teacher conferences as well as family events throughout the year. Parents experience activities and receive information to ensure their child's successful transition to Kindergarten.



### Assessment

The program completes the Scholastic Early Childhood Inventory Assessment of enrolled children 3 times per year for Head Start. Since the Early Head Start is a year round program, the Hawaii Early Learning Profile Assessment is accomplished 4 times per year. Assessment information is shared at parent/teacher conferences. For those children who will be transitioning to Kindergarten, the assessment results for the year are provided to the school at which the child will be attending Kindergarten, so teachers may also be aware of the child's developmental growth.

The progress made by a child from the beginning to the end of the program year is measured using four levels of achievement. They are (from the lowest to the highest point of achievement) described as: the Pre-Emergent, the Beginning, the Emerging, and the Developed. The data that follows reflects the growth that occurred between the first (the initial assessment) and the last (the summative assessment) during the 2015-2016 program year. Please note the asterisks explaining the data. The Program continues to work within the reporting software system to identify the most effective way to compile and analyze the assessment data. The following assessment information includes data of children entering or leaving throughout the year.

# **Early Head Start and Head Start Program School Readiness Goal Progress Assessment Data Results 2015-2016**

Based on Funded Enrollment of 132 Early Head Start Children and 952 Head Start children  
The goals are developed with the input of parents, staff, & community members.  
The school Readiness Goals align with the Missouri Standards.

H. S. Domain	Timeline	Early Head Start School Readiness Goal	Results */**/**	Head Start School Readiness Goal	Results 3/ 4 / 5 yr old
<b>Perceptual, Motor, Physical Development</b>	Baseline 2nd 3rd 4th	Children will develop control of large muscles for movement, navigation, and balance	20%/62%/31% 34%/69%/9% 34%/83%/64% 40%/80%/69%	Children will develop control of fine motor muscles to hold writing tool with fingers to write	4%/32%/56% 17%/47%/79% 20%/55%/88%
<b>Social-Emotional Development</b>	Baseline 2nd 3rd 4th	Children will develop a positive relationship and interactions with adults	23%/53%/31% 32%/64%/9% 37%/67%/82% 37%/77%/92%	Children will develop control to be calm or self calms	72%/83%/87% 72%/86%/95% 72%/83%/93%
<b>Approaches to Learning</b>	Baseline 2nd 3rd 4th	Children will demonstrate interest and curiosity in exploring their environment	30%/51%/31% 42%/63%/9% 42%/73%/91% 52%/75%/77%	Children will learn and use words as concepts that describe what they are thinking	64%/84%/89% 73%/82%/95% 73%/91%/96%
<b>Language &amp; Literacy</b>	Baseline 2nd 3rd 4th	Children will begin to use oral language for conversations and communication	11%/28%/31% 10%/40%/0% 14%/58%/91% 9%/62%/92%	Children will learn and identify letters of the alphabet	3%/15%/33% 10%/28%/58% 13%/40%/68%
<b>Cognition</b>	Baseline 2nd 3rd 4th	Children will learn and begin to use math concepts during experiences	9%/38%/19% 17%/50%/0% 14%/56%/46% 29%/63%/77%	Children will use math concepts to count, compare, and identify patterns	1%/11%/25% 5%/19%/43% 8%/28%/56%

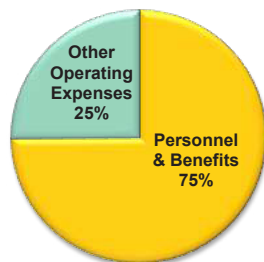
\* for Birth - 15 Months  
\*\* for 15 Months - 36 Months  
\*\*\* for 36 - 47 Months

## Head Start/Early Head Start Program Budget Uses and Proposed 2016 Budget

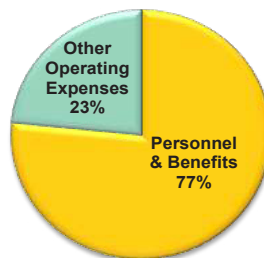
DAEOC's Head Start and Early Head Start Programs ensure the grant budgets are spent on reasonable, necessary, and allowable expenses to provide comprehensive early childhood educational and care services. The DHHS federal grant funds serve 1024 HS/EHS children and families within the 6 county service areas. The DHSS State grant funds from the Affordable Health Act; Maternal, Infant, & Early Childhood Home Visiting (MIECHV) serve 60 families within Pemiscot & Dunklin Counties. The DHHS federal EHS expansion grant will serve 160 children in Pemiscot, Dunklin, & Scott counties.

A significant amount of all budgets are spent to employ approximately 350 staff to fulfill the Program's responsibilities. This includes staff salaries and benefits provided to attract and retain staff. Other program expenses include operating expenses such as: purchase of new buses, classroom supplies, office supplies, custodial supplies, rent, utilities, phone, internet, travel to carry out program operations, staff development expenses to ensure proper training and qualifications, and medical, dental and mental wellness child services expenses as payor of last resort if other resources are not available. These budgetary expenditures are needed to provide quality programming and services.

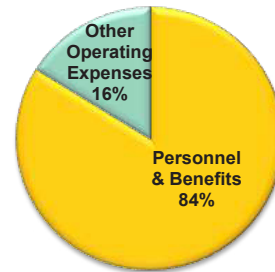
**Federal Head Start Expenses**  
**\$7,761,347**



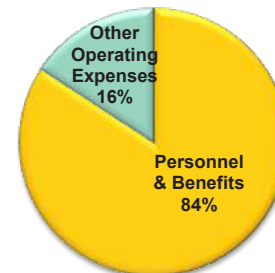
**State MIECHV EHS Expenses**  
**\$596,560**



**Federal Early Head Start Expenses**  
**\$1,156,924**



**Federal Early Head Start Expansion Expenses**  
**\$3,067,046**



## Office of Head Start Triennial Monitoring

The most recent Program Review was completed during March 9-13, 2014 by an Office of Head Start. The review team was diligent to ensure compliance for all service areas and systems of the Head Start Performance Standards (45 CFR 1301-1311).

The final report from the Office of Head Start (OHS) received in May 2014 stated that "Based on the information gathered, no area of noncompliance was found during the course of the review. Accordingly, no corrective action is required at this time."

The DAEOC Head Start Program is in full compliance with Head Start Performance Standards as documented in May 2014. Based upon this compliance, DAEOC has received notification of eligibility for a noncompetitive 5 year grant starting with the 2016 fiscal year. DAEOC was awarded a 5 year grant starting January 1, 2016.

The OHS has transitioned from a triennial review process to an aligned monitoring process in which over the course of years 1-3 of the 5 year grant period, various reviews will occur onsite. At this writing, the exact time of the various system and service reviews are unknown to the Program/Agency.

On November 7, 2016, the Office of Head Start issued new Program Performance Standards (Federal Regulations). The Program continues to review and revise Policies and Procedures to ensure compliance with these new Federal Standards. The Federal Monitoring review process is also undergoing changes. DAEOC expects the aligned monitoring review process to begin sometime in 2017.

# Fiscal Summary

## Single Audit Act

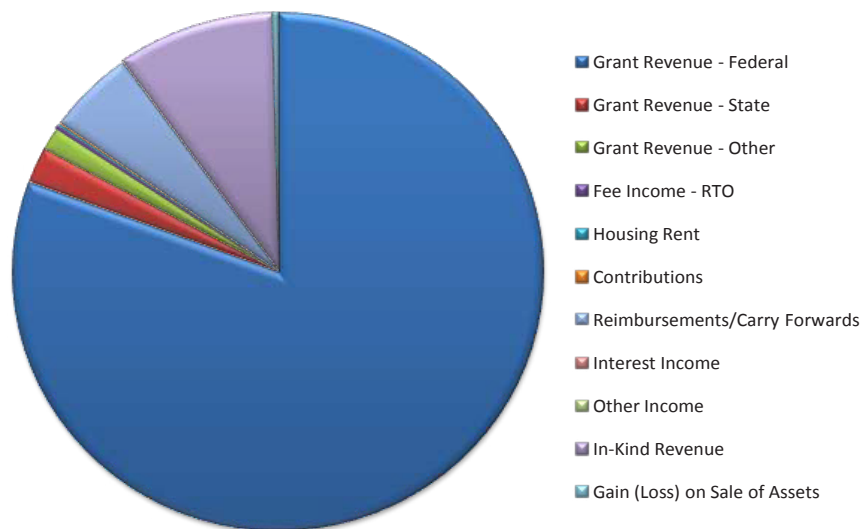
An annual audit of DAEOC's fiscal operations is performed in accordance with the Office of Management and Budget Uniform Guidance 2 CFR Part 200 to ensure that public funds have been used in accordance with grant and contract requirements. The 2016 A-133 audit field work will be scheduled for June 2017 and will be presented to the board for review and approval before September 2017. The approved audit will be available for viewing at DAEOC's central office in Portageville, Missouri. No details are available at this time.

	2016 - Unaudited Financials			2015 - Audited Financials		
	Expenses	Revenues	% of Total Revenue	Expenses	Revenues	% of Total Revenue
Grant Revenue - Federal		\$ 21,215,344.37	89.12%		\$ 15,119,926.83	78.62%
Grant Revenue - State		\$ 579,819.99	2.44%		\$ 680,565.17	3.54%
Grant Revenue - Other		\$ 394,343.70	1.66%		\$ 1,822,894.01	9.48%
General Revenue			0.00%			0.00%
Fee Income - RTO		\$ 61,590.86	0.26%		\$ 47,936.85	0.25%
Housing Rent		\$ 27,981.35	0.12%		\$ 38,886.94	0.20%
Housing Rent Deposits			0.00%			0.00%
Contributions		\$ 34,043.11	0.14%			0.00%
Reimbursements/Carry Forwards		\$ 1,387,693.31	5.83%		\$ 1,382,797.93	7.19%
Interest Income		\$ 2,514.04	0.01%		\$ 2,293.19	0.01%
Other Income		\$ 15,955.11	0.07%		\$ 127,038.63	0.66%
In-Kind Revenue		\$ 2,509,560.54			\$ 2,190,721.00	0.00%
Gain (Loss) on Sale of Assets		\$ 85,290.79	0.36%		\$ 8,661.88	0.05%
Total Expenses and Revenues	\$ 25,186,044.87	\$ 26,314,137.17	100.00%	\$ 20,909,490.49	\$ 21,421,722.43	100%

**Federal Dollars turnover 7 times within the service area, therefore  
DAEOC helped the local economy with over \$150 million dollars  
passing in and through the Bootheel of Missouri.**

DAEOC's 2016 fiscal year Revenues and Expenses increased by approximately \$4,900,000 and \$4,300,000, respectively over 2015 totals. These increases are primarily due to Head Start and Early Head Start expansion grants and the building projects related to each. Grant funds are used in the six (6) counties of the Bootheel served by DAEOC.

## Revenue Sources





# DAEOC Contact Information

## Central Office Complex

99 Skyview Road  
Portageville, MO 63873

## Family & Community Development Department

Phone: 573-379-3851  
Fax: 573-379-5988

## Housing, Health & Nutrition Department

Phone: 573-379-3851  
Fax: 573-379-5877

## Childrens Services Department

Phone: 573-379-3851  
Fax: 573-379-2928

## Purchasing Department

Phone: 573-379-3851  
Fax: 573-379-5935

## Fiscal Department

Phone: 573-379-3851  
Fax: 573-379-5351

## Outreach Centers

### Malden Outreach Center

#1 Town Square  
Malden, MO 63863  
Phone: 573-276-2639  
Fax: 573-276-6090

### Portageville Outreach Center

99 Skyview Road  
Portageville, MO 63873  
Phone: 573-379-3442  
Fax: 573-379-5988

### Sikeston Outreach Center

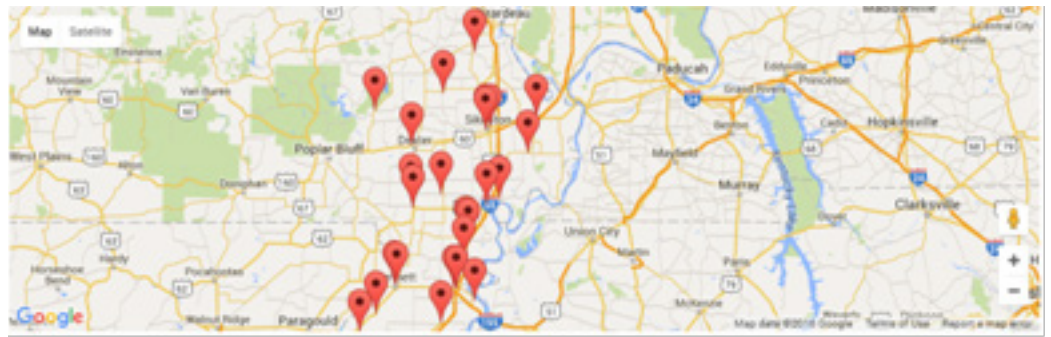
820 Anderson  
Sikeston, MO 63801  
Phone: 573-471-4113  
Fax: 573-471-4468

### Hayti Outreach Center

315 East Broadway  
Hayti, MO 63851  
Phone: 573-359-1030  
Fax: 573-359-1038

## Outreach 24/7

After Hours & Weekend  
Emergency Assistance  
Phone: 573-379-5688



## Head Start/Early Head Start Centers

### Arbyrd Head Start

200 North Douglas  
Arbyrd, MO 63821  
Phone: 573-654-3767  
Fax: 573-654-2484

### Bell City Head Start

25925 Spear Street  
Bell City, MO 63735  
Phone: 573-733-4244  
Fax: 573-733-9019

### Caruthersville Head Start

710 East 18th Street  
Caruthersville, MO 63830  
Phone: 573-333-4536  
Fax: 573-333-0241

### Chaffee Head Start

611 North Main  
Chaffee, MO 63740  
Phone: 573-887-6220  
Fax: 573-887-6635

### Charleston Head Start

711 East Commercial  
Charleston, MO 63834  
Phone: 573-683-4300  
Fax: 573-683-6631

### Dexter Head Start

1124 North Outer Road  
Dexter, MO 63841  
Phone: 573-624-8876  
Fax: 573-624-1475

### East Prairie Head Start

115 North Lincoln  
East Prairie, MO 63845  
Phone: 573-649-5005  
Fax: 573-649-9298

### Hayti Head Start/EHS

(Under Construction)  
South Pemiscot Street  
Hayti, MO 63851

### PhoneHayti Home Based EHS

315 East Broadway  
Hayti, MO 63851  
Phone: 573-359-0010  
Fax: 573-359-0551

### Howardville Head Start

Highway 61  
Howardville, MO 63869  
Phone: 573-688-2433  
Fax: 573-688-5213

### Kennett EHS

(Under Construction)  
Compress Road  
Kennett, MO 63857

### Kennett Head Start

1100 Homcrest  
Kennett, MO 63857  
Phone: 573-888-4096  
Fax: 573-888-5339

### Malden Head Start

507 Arnold Avenue  
Malden, MO 63863  
Phone: 573-276-3678  
Fax: 573-276-5601

### New Madrid (EHS)

801 North Main Street  
New Madrid, MO 63869  
Phone: 573-748-7932  
Fax: 573-748-7760

### Parma Head Start

210 West Main Street  
Parma, MO 63870  
Phone: 573-357-5243  
Fax: 513-357-5291

### Portageville Head Start

801 King Avenue  
Portageville, MO 63873  
Phone: 573-379-5419

Fax: 573-379-3573

### Puxico Head Start

150 South Hickman  
Puxico, MO 63960  
Phone: 573-222-2434  
Fax: 573-222-3877

### Ross Head Start

176 State Highway A  
Portageville, MO 63873  
Phone: 573-359-1125  
Fax: 573-359-0936

### Senath EHS

(Under Construction)  
Hornbeck Street  
Senath, MO 63876

### Sikeston EHS

(Under Construction)  
123 Arthur Street  
Sikeston, MO 63801

### Sikeston Head Start

115 S. West Street  
Sikeston, MO 63801  
Phone: 573-471-8320  
Fax: 573-379-5988

### Steele Head Start

509 Beasley  
Steele, MO 63877  
Phone: 573-695-2394  
Fax: 573-695-4085

## Other Facilities

### Homeless Center

820 Anderson  
Sikeston, MO 63801  
Phone: 573-471-6014  
Fax: 573-471-4468

### BRAVE Center

P.O. Box 52  
Malden, MO 63863  
Phone: 573-276-4377  
Fax: 573-276-4390



## In Memorium...



**Annette Harper Robertson (1936-2016)**  
Former Board Member and 2012 Outstanding  
Community Partner Award recipient



**Charles Robert Depro (1944-2016)**  
Board Member and 2015 Outstanding  
Community Partner Award recipient