

2015 Annual Report

Delta Area Economic Opportunity Corporation

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Paula Kinchen, CCAP Executive Admin Assistant
Cindy Huey, ${\it ccap}$ Childrens Services Dept Director

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^{*} Board and Staff as of December 31, 2015

Letter from the President & CEO

Following the national-level groundbreaking action that laid the foundation for Community Action, agencies began to spring to life. In Southeast Missouri, a group of VISTA volunteers (Volunteers In Service To America) aided area leaders in creating an agency to address the unique poverty issues facing the Missouri Bootheel. On April 7, 1965, Delta Area Economic Opportunity Corporation was born. DAEOC started as a small organization offering a limited number of programs. Fast-forward fifty years and DAEOC has grown to over 350 employees with 24 facilities across the six-county area. With a budget of over twenty million dollars, the economic impact of the agency is estimated at well in excess of \$150M in 2015.

This year marked the close of our first fifty years of services and the beginning of our next. We look to the future to ensure that the needs of our communities are identified and that appropriate measures are developed to address them. DAEOC has had a history of outstanding performance in a dynamic environment. Our mission to "Empower People to Make Positive Change" has remained constant as we tailor our strategies to meet the ever evolving needs. DAEOC's offering of over twenty programs is augmented by our relationships with other providers throughout the area. This support network enables us to offer a holistic approach to a family's needs. This approach provides a way out of poverty as opposed to only reacting to its symptoms.

In 2015, four building projects were initiated. Construction has now begun on Early Head Start Centers at Sikeston and Kennett. Construction of two combined Head Start and Early Head Start centers will begin soon at Hayti and Senath. In addition to first-rate early childhood education, the beautifully designed buildings will be an asset to the communities and will create new jobs in the four locations. Looking forward into 2016, applications to replace three of our most challenged Head Start facilities will be submitted. Additionally, a new funding stream to support the operations of our homeless program is being developed and unique opportunities for the domestic violence center are being considered. Building on our experience with the Delta Regional Authority's Innovative Readiness Training in 2013 and 2015, we have already submitted a request for two military medical clinics in the Bootheel in 2017.

DAEOC finished 2015 with just over 350 staff members. By the conclusion of 2016, we will exceed 400. This growth includes the addition of a department head to oversee the newly organized Housing, Health, and Nutrition Department, a Deputy Fiscal Officer, and an Integrated Communications & Marketing Specialist. These additions greatly improve our capacities and will ensure the advancement of the level of services we provide. Also in 2015, three DAEOC employees joined the ranks of approximately 700 Certified Community Action Professionals (CCAP) nationwide and two staff members who completed Results Oriented Management and Accountability (ROMA) Trainer certification.

When asked where I work, I am proud to say DAEOC and am excited by the opportunity to explain who we are and what we do. We make a difference in the lives of thousands and are an important part of the Southeast Missouri economy. "We are DAEOC! We are Community Action!" has become our cry in the continuing war on poverty.

Joel P. Evans, CCAP President & CEO

"Empowering people to make positive change"

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Vision

We are DAEOC...

Delta Area Economic Opportunity Corporation (DAEOC) is a 501 (3)c not-for-profit organization that assists those living in poverty across six Missouri Bootheel counties: Scott, New Madrid, Mississippi, Stoddard, Dunklin, and Pemiscot. As a Community Action Agency, DAEOC has its roots in Lyndon B. Johnson's War on Poverty and was established in 1965 as one of the first CAAs in the state of Missouri. Today, there are nineteen of these agencies; all having the explicit purpose of providing social services that stabilize households, empower individuals, and advocate for those living below the poverty line.

We are Community Action...

Community Action targets the causes of poverty in a manner that is both individualized and holistic. Through targeted coaching and case management, DAEOC meets those we serve where they are and assists them in becoming self-sufficient members of the community. Our local partnerships across the six, Delta counties and our tripartite board, representing the public and private sectors as well as the low income individuals we serve, offer perspective and guidance on the needs of the entire region. We all want a present and a future in which we can all succeed; one in which opportunity is not a privilege, but a right; and one in which the Missouri Bootheel doesn't just survive, but thrives.

This April marked the 50th Anniversary of DAEOC's founding and provided us the opportunity to reflect on the evolution of the organization and its wealth of programs targeting poverty in our region. As needs and resources have changed, so has DAEOC, keeping with our mission of elastic, targeted services; however, our key departments have remained: Family and Community Development; Housing, Health, and Nutrition; and Children's Services.

Mission

Community action changes peoples lives, embodies the spirit of hope, improves communities and makes America a better place to live. We care about the entire commuty and we are dedicated to helping people help themselves and each other.

"Empowering people to make positive change"

The Missouri Bootheel at a Glance...

County	Population	% of Population in Poverty
Dunklin	30,895	29.8
Mississippi	14,036	32.2
New Madrid	18,208	23.3
Pemiscot	17,782	28.7
Scott	39,008	20.9
Stoddard	29,862	19.0

Source: U.S. Dept of commerce, U.S. Census Bureau, 2015 Population and Poverty Estimates, www.census.gov

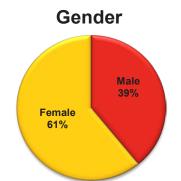
2015 HHS Poverty Guidelines

Persons in Family or Household	48 Continguous States & D.C.			
1	\$11,770			
2	\$15,930			
3	\$20,090			
4	\$24,250			
5	\$28,410			
6	\$32,570			
7	\$36,730			
8	\$40,890			
For each additional person in the family, add \$4,160				



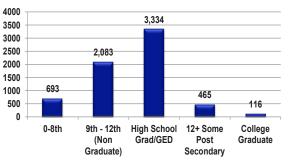
Program Participant Demographics

In 2015, DAEOC reported services obtained for **15,329** unduplicated individuals and **8,677** unduplicated families with one or more of the following characteristics:



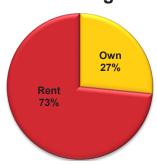
 5,458 Individuals were reported as being disabled

Education Levels (# for Adults 24 years or older)



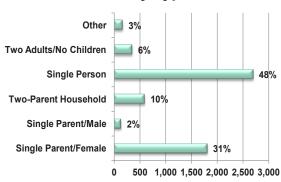
 27 Individuals were reported as being homeless

Housing

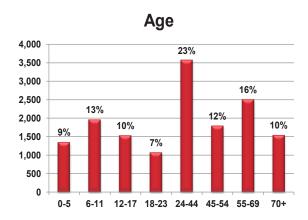


 2,612 Individuals were reported as having no health insurance

Family Type



339 Families had to survive on zero income



 188 Individuals were reported being from a Hispanic, Latino or Spanish Origin





Family and Community Development

Low Income Heating Energy Assistance Program (LIHEAP)

The LiHEAP program consists of two different programs: Energy Assistance (EA) and Emergency Crisis Intervention Program (ECIP). These programs assist people living at and below 150% of the poverty line with the costs of their heating and cooling bills, particularly those who are most vulnerable to energy concerns: the elderly, the disabled, and families with young children. Energy Assistance exists to offset ongoing heating costs from the month of October through the month of March. ECIP assists households experiencing an "energy crisis", i.e. receipt of a termination notice with a shut off date, propane tank at 20% of its capacity. Starting in the month of June through the month of August, DAEOC administers a smaller, Energy Assistance program to help low-income residents with the costs associated with cooling their homes.

- 9,784 individuals were assisted through ECIP
- 16,746 individuals were assisted through Energy Assistance
- 8,229 of those assisted with Energy Assistance were elderly and/or disabled



Health Care Coverage Counseling

Certified Application Counselors (CACs)/Navigators conduct education and outreach events to build relationships with consumers who need guidance through the process of enrolling in health coverage through the federally-facilitated Health Insurance Marketplace established under the Affordable Care Act.

- 1,392 Missourians reached through education and outreach events
- 76 individuals enrolled

Community Services Block Grant (CSBG)

CSBG is a federal, anti-poverty block grant which funds the operations of a state-administered network of local agencies. This network consists of more than 1,000 agencies that create, coordinate and deliver programs and services to low-income Americans in 99 percent of the nation's counties. CSBG provides funds to alleviate the causes and conditions of poverty in communities.

Most agencies in the CSBG network are Community Action Agencies (CAAs), created through the Economic Opportunity Act, a predecessor of the CSBG. Community representation and accountability are hallmarks of the CSBG network, where agencies are governed by a tri-partite board. This board structure consists of elected public officials, representatives of the low-income community, and appointed leaders from the private sector. The programs that were utilized for he 2015 year was Life Skills, Targeted Coaching, Making the Grade, Stand Up Step Out of Poverty, Step Up to Leadership, Resource Distribution, Family Support, Employment Readiness, Leaving the Nest and Back to School Fair.

- 126 received emergency rent/mortgage payments
- 22 received medical care
- 9 were unemployed and obtained a job
- 2 received an increase in pay
- 2 achieved living wage employemtn and/or benefits
- 5 obtained access to trandsportation or drivers license
- 3 received adult/child care
- 78 gained the skills to obtain employment
- 1051 children received free school supplies
- 377.5 volunteer hours dontaed
- 20 community partners involved
- 753 participants in life skills classes with 84 classes being held
- 4611 assessments completed
- 6030 referrals made
- 331 youth improved their social/emotional development



Housing, Health & Nutrition

Child Care Food Program

DAEOC's Child Care Food Program is part of a federal program dedicated to providing nutritious meals and snacks to low-income children at licensed day care centers and home-based daycares.

- 116 Home Daycare providers participated
- 61,508 meals were served to children through this program

Housing

The Housing Program oversees two primary projects: HeRO (Missouri Housing Development Commission's Home Repair Program) and the Bootheel Home Repair Program, a federal home loan bank's affordable housing program. The purpose and goals of these programs are to repair, rehabilitate, and improve accessibility for the handicapped and disabled as well as to reduce the risk associated with lead-based paint for owner-occupied homes. Our main emphasis is to bring the home up to local and state codes to make the home safer and more livable for those who fall within the income guidelines set by HUD and Missouri Housing Development Commission. Prior to becoming eligible for the HeRO program, participants must have taken part in the Weatherization Assistance Program. To be eligible for the Bootheel Home Repair Program clients must have a disability and/or be elderly while also falling at or below 50% of the poverty line as determined by HUD.

- 50 homes repaired
- \$522,588.83 was spent on construction costs

Weatherization

The Weatherization Assistance Program is the nation's largest residential energy assistance program and helps low-income residents with a wide variety of energy efficiency measures spanning the entirety of the structure, HVAC systems, electrical systems, and electric appliances. The primary goal is to limit the costs associated with heating and cooling a home. Each residence is given an energy audit, consisting of diagnostic tests like thermography, to customize the weatherization methods to use in that particular structure. To qualify for the Weatherization program, applicants must have a yearly household income below 200% of the Area Median Income.

- 64 homes were weatherized
- \$125,059.00 was spent on weatherizing these homes

Transitional Housing

DAEOC's Transitional Housing Program allows homeless individuals and families to live up to 24 months in a subsidized house or apartment while they receive the supportive services that enable them to live more independently. These supportive services include case management, life skills classes, rental counseling, and GED preparation. Individuals/Families must be referred by an organization, agency, or church that can verify that the participant is homeless.

• 22 households (58 individuals: 30 adults & 28 children) were placed in transitional housing

Permanent Housing

The Permanent Housing program provides rental assistance to participants diagnosed with a disability by a health care professional. Both mental and physical disabilities qualify. Participants must be referred by a third party referral source as being homeless by HUD's standards.

• 17 Households (23 individuals: 20 adults & 3 children) were provided with rental assistance

Emergency Shelter

Efficiency-style apartments located at our Sikeston outreach office serve as a 90 day, emergency shelter for individuals and families. It is the only shelter that houses homeless families without requiring men and teen boys to find other arrangements and the only shelter in the region that provides the option for a 3 month stay.

• 24 Households (55 individuals: 30 adults & 25 children) were provided with emergency shelter

BRAVE Domestic Violence Resource Center

The BRAVE Center provides comprehensive shelter services to those women and children who are fleeing domestic violence. The corresponding BRAVE Center Domestic Violence Program is available to individuals who are experiencing any form of violence in the home. This program is designed to enable the victim to feel safe, to reflect upon and determine next steps, and to learn that there are alternatives to returning to an abusive situation. The goal of DAEOC's Domestic Violence Program is to empower batter women so they may rebuilt their lives in order ensure future safety for themselves and their children.

- 1,763 women and 1,923 children received shelter
- 9,700 meals were provided
- 601 rides



Success Story

Although we have had many success stories in 2015, the Johnson family visited the shelter months after their stay in order to offer a story of encouragement for others who may find themselves in a similar position. Their ability to remain positive in the face of multiple challenges has earned them a feature in this annual report.

The following is an account of my journey, along with my family, for the past two years of trials and triumphs. The purpose of this story is to encourage others who may be experiencing similar struggles that we've overcome.

My Wife and I lived in North Carolina With our three children back in 2014. In October of that year, I began experiencing vision problems and

the loss of feeling in my fingertips. By Christmas Day, my symptoms had worsened and I was hospitalized and diagnosed with Relapsing Multiple sclerosis. The next six months consisted of job loss, eviction, and eventually put me and my family in one room at a relative's house. It was difficult and some days I felt discouraged, but I never gave up.

By June 2015, we had found out we were expecting our fourth child and I had acquired a part-time job. We tried to save up and we looked for apartments and homes for rent. Unfortunately, due to the extremely high cost of living in our hometown and limited hours at work, I hit a dead end. So after much prayer and discussion with my wife, we decided to relocate our family to Missouri to be close to my father. My dad's boss said he had a position available, promising better pay and better hours.

with the cost of living being almost half what it was in our town, it seemed like the perfect move for our family. So, in September 2015, we said goodbye to family and friends, packed a few belongings in the trunk, and headed toward Sikeston, Missouri, to start anew.

once we arrived, things began to unravel. The job that was available suddenly wasn't anymore. Then, my father's landlord decided she no longer wanted children living at the residence. So after weeks of no answer to hundreds of job applications, we were forced to begin sleeping in our car with no source of income for food, shelter, or basic necessities. We were again discouraged, but we refused to give up. We knew we could find a way.

I applied for assistance with the Delta Area Economic Opportunity Corporation and for food assistance with the Department of Family Services. Again, we prayed. Within a week we were receiving food assistance, we obtained a unit at the DAEOC shelter, and I was hired at a local gas station. Even though the unit was small and the job was simple, it was an answered prayer.

While We Were busy preparing for our daughter, Jandy, we received support and encouragement from local churches, girl scout troops, and the DAEOC employees to ensure success at getting back on our feet and making the most of the opportunity. As we approached the Christmas season, our lack of financed concerned our ability to provide our young children with the holiday experience every parent wants to supply. We were quickly overwhelmed by the outpouring of gifts the community members brought to our unit and filled our children's faces with joy on Christmas morning. At the beginning of the new year, we found a landlord and we welcomed a beautiful, healthy baby girl to the family.

on the day my wife was released from the hospital, we signed the lease on a wonderful, three bedroom house. And now thanks to the

DAEOC facility, members of our church, and support from family, I have found a better job with better hours and the security of knowing my children have a warm bed at night, clean clothes, and food on the table. Some people think success comes at the end of the journey and may not realize it's only the beginning of a new one.

- Tearle Johnson







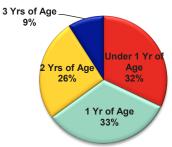
Children's Services Department

The Head Start/Early Head Start Program has 17 center locations and 2 home-based locations in Dunklin, Mississippi, New Madrid, Pemiscot, Scott and Stoddard counties and a funded enrollment of 1084 children. Of the children that are enrolled in the Head Start/Early Head Start Program, 95% are at or below the Federal Poverty Guidelines or are categorically eligible.

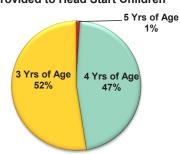
Head Start/Early Head Start Program Statistics

- 1389children served
- 15 Pregnant Women/Expectant Families Served
- 1235 families were served
- 59 classes operated
- 296 staff employed
- 1117 Head Start children transported
- 1344 persons provided volunteer services
- 94% of children received physical exams
- 87% of children received dental exams
- 146 children with disabilities served
- 1091 families received one or more referrals
- Maintained 100% average monthly enrollment for 2015

Age Range of Services Provided to Early Head Start Children



Age Range of Services Provided to Head Start Children





Opportunities for Family Engagement

The Program encourages families to take an activer role in their child's education and development, partnering with staff to provide input, make decisions, and implement action steps leading to school readiness success.

Family Engagement may look like:

- Volunteering in the classroom, office, kitchen, on field trips, etc.
- Open and consistent communication with the center staff serving your child
- Election and service in a leader or member role to Policy Council or the Center Parent Committees
- Donating classroom supplies
- Accomplishing/returning take-home activities to continue building school readiness skills and knowledge
- Serving on the Health Advisory Committee or Self-Assessment Team
- Planning with committee members for Family Meetings and special events
- Providing input through various surveys during the year
- Participating in Family Events/Meetings/Parent-Teacher Conferences/Home Visits/Socializations/ POPs events
- Setting/Achieving goals for the child and family
- Partnering with the home based teacher to plan activities



- Encouraging grandparents and members of the community to become Program volunteers
- Learning new parenting techniques and skills
- Recruiting children and families by sharing personal success story of relationship with Head Start/Early Head Start

DAEOC's Efforts to Prepare Children for Kindergarten

A goal of DAEOC Head Start and Early Head Start (HS/EHS) is to help children and families enjoy a smooth and successful transition into a kindergarten within the 32 local education agencies located in DAEOC's 6 county area. This is accomplished through research based curriculum, social-emotional strategy implementation, parent education efforts, assessment, and administrative processes.

Research Based Curriculums

- Head Start Center Based-Scholastic Big Day for Pre K
- Early Head Start Center Based- Creative Curriculum for Infants, Toddlers, and Twos
- Early Head Start Home Based- Partnerships for Healthy Baby

All curriculums guide growth and development in accordance with the Head Start Early Learning Outcomes Framework Ages Birth to Five. The Framework can be found at http://eclkc.ohs.acf.hhs.gov/hslc/sr/approach/cdelf.

The central domains include:

- Approaches to Learning
- Social and Emotional Development
- Language and Literacy
- Cognition
- Perceptual, Motor, and Physical Development





Social- Emotional Strategies

Through our implementation of Conscious Discipline strategies, children learn to take responsibility for their feelings and actions, to recognize them, and learn appropriate ways to express and manage their feelings at an age-appropriate level. Through HS/EHS, children learn to interact with other children and adults. There are positive relationships established between teaching staff and children. The HS/EHS Teachers are often the child's first introduction to a teacher. Our Program seeks to develop positive relationships and create a family atmosphere within the classroom.

Parent Education Efforts

HS/EHS seeks a positive, supportive relationship with the parents/guardians. Our program offers ongoing parent education opportunities on a variety of topics, home visits and parent/teacher conferences as well as family events throughout the year. Parents experience activities and receive information to ensure their child's successful transition to Kindergarten.



Assessment

The program completes the Scholastic Early Childhood Inventory Assessment of enrolled children 3 times per year for Head Start. Since the Early Head Start is a year round program, the Hawaii Early Learning Profile Assessment is accomplished 4 times per year. Assessment information is shared at parent/teacher conferences. For those children who will be transitioning to Kindergarten, the assessment results for the year are provided to the school at which the child will be attending Kindergarten, so teachers may also be aware of the child's developmental growth.

The progress made by a child from the beginning to the end of the program year is measured using four levels of achievement. They are (from the lowest to the highest point of achievement) described as: the Pre-Emergent, the Beginning, the Emerging, and the Developed. The data that follows reflects the growth that occurred between the first (the initial assessment) and the last (the summative assessment) during the 2014-2015 program year. Please note the asterisks explaining the data. The Program continues to work within the reporting software system to identify the most effective way to compile and analyze the assessment data. The following assessment information includes data of children entering or leaving throughout the year.

Early Head Start and Head Start Program School Readiness Goal Progress Assessment Data Results 2014-2015

Based on Funded Enrollment of 132 Early Head Start Children and 952 Head Start children
The golas are developed with the input of parents, staff, & community members.
The school Readiness Goals allign with the Missouri Standards.

H. S. Domain	Timeline	Early Head Start School Readiness Goal	Results */**	Head Start School Readiness Goal	Results 3/4/5 yr old	
Perceptual, Motor, Physical Development	Baseline 2nd 3rd 4th	Children will develop control of large muscles for movement, navigation, and balance	45%/91% 58%/95% 54%/96% 63%/98%	Children will develop control of fine motor muscles to hold writing tool with fingers to write	6%/26%/49% 12%/42%/75% 13%/47%/89%	
Social-Emotional Development	Baseline 2nd 3rd 4th	Children will develop a positive relationship and interactions with adults	97%/98% 89%/100% 100%/98% 100%/100%	Children will develop control to be calm or self calms	74%/84%/82% 85%/89%/95% 86%/91%/96%	
Approaches to Learning	Baseline 2nd 3rd 4th	Children will demonstrate interest and curiosity in exploring their environment	97%/99% 100%/100% 85%/100% 100%/100%	Children will learn and use words as concepts that describe what they are thinking	55%/78%/83% 77%/89%/96% 78%/89%/98%	
Language & Literacy	Baseline 2nd 3rd 4th	Children will begin to use oral language for conversations and communication	85%/92% 85%/95% 85%/96% 88%/96%	Children will learn and identify letters of the alphabet	7%/18.5%/31.5% 12%/27.5%/57% 14%/34%/70%	
Cognition	Baseline 2nd 3rd 4th	Children will learn and begin to use math concepts during experiences	58%/94% 68%/98% 77%/100% 63%/100%	Children will use math concepts to count, compare, and identify patterns	2%/7%/20% 3%/13%/34% 6%/19%/55%	

* for Birth - 15 Months

** for 15 Months - 36 Months

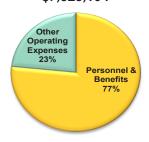


Head Start/Early Head Start Program Budget Uses and Proposed 2016 Budget

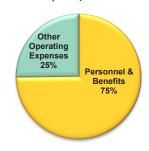
DAEOC's Head Start and Early Head Start Programs ensure the grant budgets are spent on reasonable, necessary, and allowable expenses to provide comprehensive early childhood educational and care services. The DHHS federal grant funds serve 1024 HS/EHS children and families within the 6 county service areas. The DHSS State grant funds from the Affordable Health Act; Maternal, Infant, & Early Childhood Home Visiting (MIECHV) serve 60 families within Pemiscot & Dunklin Counties. The DHHS federal EHS expansion grant will serve 160 children in Pemiscot, Dunklin, & Scott counties.

A significant amount of all budgets are spent to employ approximately 350 staff to fulfill the Program's responsibilities. This includes staff salaries and benefits provided to attract and retain staff. Other program expenses include operating expenses such as: purchase of new buses, classroom supplies, office supplies, custodial supplies, rent, utilities, phone, internet, travel to carry out program operations, staff development expenses to ensure proper training and qualifications, and medical, dental and mental wellness child services expenses as payor of last resort if other resources are not available. These budgetary expenditures are needed to provide quality programming and services.

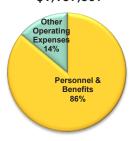
Federal Head Start Expenses \$7,523,164



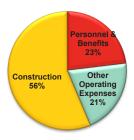
State MIECHV EHS Expenses \$610,560



Federal Early Head Start Expenses \$1,109,569



Federal Early Head Start Expansion Expenses \$9,617,119



Office of Head Start Triennial Monitoring

The most recent Program Review was completed during March 9-13, 2014 by an Office of Head Start. The review team was diligent to ensure compliance for all service areas and systems of the Head Start Performance Standards (45 CFR 1301-1311).

The final report from the Office of Head Start (OHS) received in May 2014 stated that "Based on the information gathered, no area of noncompliance was found during the course of the review. Accordingly, no corrective action is required at this time."

The DAEOC Head Start Program is in full compliance with Head Start Performance Standards as documented in May 2014. Based upon this compliance, DAEOC has received notification of eligibility for a noncompetitive 5 year grant starting with the 2016 fiscal year. The OHS has transitioned from a triennial review process to an aligned monitoring process in which over the course of years 1-3 of the 5 year grant period, various reviews will occur onsite. At this writing, the exact time of the various system and service reviews are unknown to the Program/Agency.





Fiscal Summary

Single Audit Act

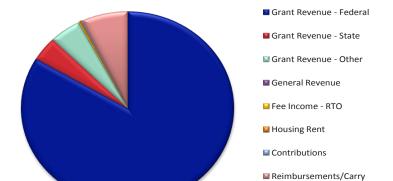
An annual audit of DAEOC's fiscal operations is performed in accordance with the Office of Management and Budget Uniform Guidance 2 CFR Part 200 to ensure that public funds have been used in accordance with grant and contract requirements. The 2015 A-133 audit field work will be scheculed for late spring/summer 2016 and will be presented to the board for review and approval before September 2016. The approved audit will be available for viewing at DAEOC's central office in Portageville, Missouri. No details are available at this time.

2015 - Unaudited Financials				2014 - Audited Financials				
	Expenses		Revenues	% of Total Revenue	Expenses		Revenues	% of Total Revenue
Grant Revenue - Federal		\$	14,371,108.03	82.88%		\$	14,811,315.36	82.89%
Grant Revenue - State		\$	697,962.20	4.02%		\$	545,491.46	3.05%
Grant Revenue - Other		\$	823,489.72	4.75%		\$	1,059,734.06	5.93%
General Revenue		\$	1,228.48	0.01%		\$	1,353.00	0.01%
Fee Income - RTO		\$	45,316.50	0.26%				0.00%
Housing Rent		\$	39,286.94	0.23%		\$	100,671.38	0.56%
HOUSING RENT DEPOSITS				0.00%				0.00%
Contributions		\$	29,831.00	0.17%				0.00%
Reimbursements/Carry Forwards		\$	1,194,579.31	6.89%		\$	1,251,316.68	7.00%
Interest Income		\$	2,293.19	0.01%		\$	2,491.77	0.01%
Other Income		\$	132,104.74	0.76%		\$	102,740.22	0.57%
In-Kind Revenue		\$	3,116,311.56			\$	2,190,721.00	
Gain (Loss) on Sale of Assets		\$	3,478.88	0.02%		\$	(6,484.51)	-0.04%
Total Expenses and Revenues	\$ 21,442,792.40	\$	20,456,990.55	100.00%	\$ 19,901,916.23	\$	20,059,350.42	100%

Federal Dollars turnover 7 times within the service area, therefore DAEOC helped the local economy with over \$100 million dollars passing in and through the Bootheel of Missouri.

DAEOC's 2015 fiscal year Revenues increased by approximatelyt \$400,000 over 2014. DAEOC's total operating expenses for fiscal year 2015 were increased by more than \$1.5 million compared to 2014. This is due to increases in grant funding and additional or expansion grants from both Federal and State sources as well as overall increase in expenses for program operation that goes along with the funding levels. These funds are brought into and spent here in the six (6) counties of the Bootheel served by DAEOC.

Revenue Sources



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Forwards

Interest Income



DAEOC Contact Information

Central Office Complex

99 Skyview Road Portageville, MO 63873

Family & Community Development Department

Phone: 573-379-3851 Fax: 573-379-5988

Housing, Health & Nutrition Department

Phone: 573-379-3851 Fax: 573-379-5877

Childrens Services Department

Phone: 573-379-3851 Fax: 573-379-2928

Purchasing Department

Phone: 573-379-3851 Fax: 573-379-3336

Fiscal Department

Phone: 573-379-3851 Fax: 573-379-5351

Outreach Centers

Malden Outreach Center

#1 Town Square Malden, MO 63863 Phone: 573-276-2639 Fax: 573-276-6090

Portageville Outreach Center

99 Skyview Road Portageville, MO 63873 Phone: 573-379-3442 Fax: 573-379-5988

Sikeston Outreach Center

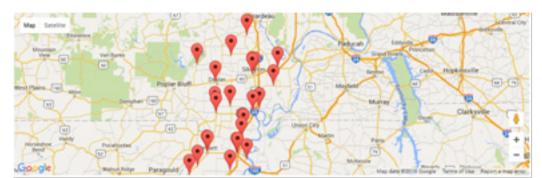
820 Anderson Sikeston, MO 63801 Phone: 573-471-4113 Fax: 573-471-4468

Hayti Outreach Center

315 East Broadway Hayti, MO 63851 Phone: 573-359-1030 Fax: 573-359-1038

Outreach 24/7

After Hours & Weekend Emergency Assistance Phone: 573-379-5688



Head Start/Early Head Start Centers

Arbyrd Head Start

200 North Douglas Arbyrd, MO 63821 Phone: 573-654-3767 Fax: 573-654-2484

Bell City Head Start

25925 Spear Street Bell City , MO 63735 Phone: 573-733-4244 Fax: 573-733-9019

Caruthersville Head Start

710 East 18th Street Caruthersville, MO 63830 Phone: 573-333-4536 Fax: 573-333-0241

Chaffee Head Start

611 North Main Chaffee , MO 63740 Phone: 573-887-6220 Fax: 573-887-6635

Charleston Head Start

711 East Commercial Charleston, MO 63834 Phone: 573-683-4300 Fax: 573-683-6631

Dexter Head Start

1124 North Outer Road Dexter, MO 63841 Phone: 573-624-8876 Fax: 573-624-1475

East Prairie Head Start

115 North Lincoln East Prairie , MO 63845 Phone: 573-649-5005 Fax: 573-649-9298

Havti Head Start/EHS

(Under Construction) South Pemiscot Street Hayti, MO 63851

Hayti Home Based EHS

315 East Broadway Hayti, MO 63851 Phone: 573-359-0010 Fax: 573-359-0551

Howardville Head Start

Highway 61 Howardville , MO 63869 Phone: 573-688-2433 Fax: 573-688-5213

Kennett EHS

(Under Construction) Compress Road Kennett, MO 63857

Kennett Head Start

1100 Homecrest Kennett, MO 63857 Phone: 573-888-4096 Fax: 573-888-5339

Malden Head Start

507 Arnold Avenue Malden, MO 63863 Phone: 573-276-3678 Fax: 573-276-5601

New Madrid (EHS)

801 North Main Street New Madrid, MO 63869 Phone: 573-748-7932 Fax: 573-748-7760

Parma Head Start

210 West Main Street Parma, MO 63870 Phone: 573-357-5243 Fax: 513-357-5291

Portageville Head Start

801 King Avenue Portageville , MO 63873 Phone: 573-379-5419 Fax: 573-379-3573

Puxico Head Start

150 South Hickman Puxico, MO 63960 Phone: 573-222-2434 Fax: 573-222-3877

Ross Head Start

176 State Highway A Portageville, MO 63873 Phone: 573-359-1125 Fax: 573-359-0936

Senath EHS

(Under Construction) Hornbeck Street Senath, MO 63876

Sikeston EHS

(Under Construction) Wakefield Avenue Sikeston, MO 63801

Sikeston Head Start

115 S. West Street Sikeston, MO 63801 Phone: 573-471-8320 Fax: 573-379-5988

Steele Head Start

509 Beasley Steele, MO 63877 Phone: 573-695-2394 Fax: 573-695-4085

Other Facilities

Homeless Center

820 Anderson Sikeston, MO 63801 Phone: 573-471-6014 Fax: 573-471-4468

BRAVE Center

P.O. Box 52 Malden, MO 63863 Phone: 573-276-4377 Fax: 573-276-4390

